

City of Pharr, Texas



Annual Financial Budget

For the Fiscal Year
October 1, 2013 through September 30, 2014



City of Pharr, TX

Annual Financial Budget

For the Fiscal Year
October 1, 2013 through September 30, 2014

ELECTED OFFICIALS

Leo "Polo" Palacios, Jr. - Mayor

Adan Farias
Aquiles Garza
Oscar Elizondo, Jr.

Bobby Carrillo
Eduardo Cantu
Arturo J. Cortez

CITY MANAGER

Fred Sandoval

CHIEF FINANCIAL OFFICER

Juan G. Guerra, CPA, MBA

Prepared by the Finance Department

CITY OF PHARR, TX
ANNUAL FINANCIAL BUDGET
FOR THE FISCAL YEAR
OCTOBER 1, 2013 THROUGH SEPTEMBER 30, 2014
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INTRODUCTORY SECTION



“Triple Crown City”



MAYOR
Leo “Polo” Palacios, Jr.

COMMISSIONERS

Arturo J. Cortez
Roberto “Bobby” Carrillo
Oscar Elizondo, Jr.
Eduardo “Eddie” Cantu
Aquiles “Jimmy” Garza
Adan Farias

CITY MANAGER
Fred Sandoval

September 26, 2013

Citizens of Pharr, Texas
Honorable Mayor
Members of the City Commission
City of Pharr, Texas
Pharr, Texas 78577

It is my pleasure to present the budget for the fiscal year starting October 1, 2013 through September 30, 2014. All funds in the City of Pharr (“City”) are presented. It has been prepared in compliance with state law, City Charter and standards established by both the Governmental Accounting Standards Board and the Governmental Finance Officers Association. At October 1, 2013, copies will be available for public reviewing in the City Secretary’s office and at the Pharr Public Library. After a public hearing and an adoption date of September 26, 2013, the budget will become effective October 1, 2013.

The budget is more than a projection of revenues and expenditures/ expenses for the upcoming year. The budget is a financial plan of action to provide services to our citizens. All budget decisions were balanced against the future impact on financial resources, need for services, condition of infrastructure, and need to adequately compensate our employees.

As directed, this budget reflects the following policy decisions:

Ad Valorem Tax Rate – Attempts to responsibly reduce property taxes were analyzed. The 2013 tax rate was recommended and adopted at \$0.68000/\$100; this rate is equal to the 2010, 2011, & 2012 tax rate.

City Services – This budget reflects the directive that services be maintained at the high level of quality to which our community has become accustomed and deserves.

Personnel – Only necessary personnel were budgeted for. The City Manager’s philosophy of *Thin Workforce* was adopted in order to ensure no unnecessary personnel were authorized.

The Operating Budget presents an overview of the revenues, expenditures/expenses, and change in fund balances of all of the funds budgeted. For each individual fund, the appropriate level of detail is presented for revenues and expenditures/expenses. Each significant fund/department, as appropriate, includes a summary, presenting its purpose, goals, and objectives for fiscal year 2013-2014, significant budget and service level changes, performance indicators and authorized personnel.

HISTORY OF PHARR

For many centuries, nomadic Coahuiltecans lived in the lower Rio Grande area. In the 1500's Spanish explorers came through the region, and the Spanish Government began to colonize both side of the river by the late 1700's. At the close of the U.S-Mexico War in 1846, the Rio Grande was established as the official boundary.

Located on lands originally known in the 1600's as the Seno Mejicano, in 1909, John C. Kelly, Henry N. Pharr, W.E Cage, and R.E Briggs formed the Pharr Townsite Company and founded the city of Pharr, platting and registering the new town. Kelly donated lots in the original plat for early churches, including the Methodist, Baptist, Catholic, Episcopal, and Presbyterian denominations. Pharr schools began in 1911, and the community later joined with San Juan and Alamo to create the Pharr-San Juan-and Alamo School District.

The City founders were also involved with the Louisiana- Rio Grande Canal Co., organized in 1910 to furnish irrigation and domestic water to 40,000 acres in the Pharr area by means of a Rio Grande Pumping Plant. The water system led the economy to shift from ranching to crop production, and the railroad, which came through the area in 1905 made it possible to ship the produce around the country.

Amidst the explosive growth caused by the introduction of irrigation, the coming of the railroad, and the Mexican Revolution, the City incorporated in 1916, and became a hub for the confluence of Tejano, Anglo and Mejicano influences in the region. Pharr became known as "Hub City of the Valley". Agricultural shipping and packing businesses were mainstays in the City economy.

Centrally located, Pharr played a key role as the agricultural frontier pushed into the brush and cattle country in the early 1900's to form a new fertile land dubbed the "Magic Valley". As water from the Rio Grande was being diverted for irrigation, Pharr served as headquarters for the Louisiana-Rio Grande Canal Company owned and operated by the Pharr co-founders John C. Kelly and Henry N. Pharr. The company built the historic Hidalgo Pumphouse that initially irrigated 40,000 acres of land known as Pharr-Kelly tract.

Pharr, served by two state highways and the St. Louis, Brownsville and Mexico Railway Company, became a hub and a natural shipping center for the transportation and produce industries. By the early 1950's, Pharr was home to 22 processing and shipping businesses including the Valley Fruit and Vegetable Company, the largest packing facility in the world.

Pharr is situated along a 43-mile corridor, U.S Business 83, once known as the longest Main Street in America. The City's image as the Hub City was firmly established when the Texas Highway Department chose Pharr as its District 21 Headquarters in 1932. The 13,869 Sq mile district is composed of ten counties and is larger than the District of Columbia, Delaware, Connecticut and Massachusetts combined. Since the early days, Pharr sat at the cross-roads of the two most important highways in the Valley: Highways 4 and 66, known today as Memorial Highway U.S 281 and U.S Business 83 respectively. They intersect Pharr's historical Main Street District and are the basis for Hidalgo County's historical trails, making Pharr the region's historical hub as well.

With the continued growth of the lower Rio Grande Valley, Pharr remains a vital business center, and an international bridge now provides an important commercial link to Mexico. Pharr is also a center for international trade. The City boasts one of the busiest International Bridge in the world and is the gateway to Latin America along U.S 281. Pharr is the terminus for Interstate Highway 69, the NAFTA Corridor linking Mexico, United States and Canada. As local tradition has it... All roads lead to Pharr, the Hub City of the Valley.

CITY ACTIVITIES & SERVICES/FUNCTIONS

The list of City activities is almost never ending. As a service to the community, local leaders have provided the assets and guidance to the employees to be able to provide a wide-array of different functions. The information below is a brief insight into just some of the activities and services/functions that the City provides to the citizens of Pharr.

Fire Suppression/Prevention and Emergency Management

The City of Pharr's Fire Department provides the community with fire suppression capabilities, educates the population on fire prevention and spearheads emergency management operations.



Law Enforcement

The City of Pharr's Police Department's main function is the protection of lives and property of the citizens of Pharr, maintaining the public order, preventing crime through uniform presence, and responding to calls for service. Specialized training has enabled the Department to maintain a SWAT team, dog handlers, crisis negotiation teams, and management of a Police Academy.



Health and Safety Enforcement

The Health Department's main function is for the protection and safety of its citizens. The Health Department conducts routine inspections of all establishments that prepare and sell alcoholic beverages. As an added incentive for the communities food handlers, training is conducted to certify food managers and handlers.

International Bridge

The Pharr-Reynosa International Bridge connects U.S. 281 to the city of Reynosa, Tamaulipas, which is an important industrial city in northeastern Mexico. The Pharr Bridge is recognized as the longest U.S. commercial bridge, which connects two countries at a length of 3.2 miles.



Parks & Recreation

The Pharr Parks and Recreation Department consists of a total of three service areas: the parks maintenance division, recreation, and building maintenance. The Department oversees 57 acres of park space, 25 acres of landscaping, four public buildings, as well as recreation.



Water Treatment and Production

The Utility Department coordinates the efforts to collect, treat, and produce water to the City citizens. The Department operates a water treatment plant (WTP) and a wastewater treatment plant (WWTP). The WTP is 10 million gallons per day (MGD) plant. The WWTP is an 8.0 MGD plant. The WWTP, which was expanded in 2012, is an activated aerobic sludge treatment plant and a biological nutrient removal.

Quality of Life – Tierra Del Sol Golf Course

The City of Pharr believes that providing venues for entertainment increases the quality of life for its citizens. The City owns and operates the Tierra Del Sol Golf Club, which is an 130 acre, 18 hole golf course, complete with a pro-shop, snack bar, and a rental hall in the clubhouse.



Quality of Life – Pharr Events Center

The City owns and operates the Pharr Events Center, which is an 80,000 square foot venue with a maximum occupancy of 4,000 people, complete with an outsourced snack bar. Our citizens and region have enjoyed over 60 concerts and events this fiscal year. More concerts happen in Pharr than anywhere else in the South Texas area.

ACCOMPLISHMENTS OF FISCAL YEAR 2012-2013

Although there are many goals for the City to accomplish, it is not possible to list every single one of them. Because of this limitation, some goals that are deemed “major” by some people may not be included in this section of the annual budget. The major goals accomplished by the City during fiscal year 2012-2013 are as follows:

General Fund

City Manager's Office

- Maximized return-on-investment for all economic development projects to enhance future revenues for additional growth
- Took over Chamber of Commerce’s duties such as coordinating ribbon cutting ceremonies, grand opening ceremonies, business retention, and other relevant events.
- Continued a professionally produced state and federal legislative agenda to enhance city functions.
- Started negotiations with major retail companies for commercial development of the Jackson Road area.
- Started renovations of El Centro Mall property for new retail destination point and lifestyle center.

Finance Department

- Completed the annual audit on time for the 6th straight year, not done prior 19 years
- Made all long-term debt payments and ensured compliance with debt covenants
- Was awarded the highest State of Texas fiscal transparency circle: Gold
- Submitted and received the GFOA Budget Award
- Prepared and submitted the CAFR for the Certificate of Achievement award from GFOA
- Prepared and submitted the PAFR for the Popular Annual Financial Report award from GFOA
- Submitted comprehensive quarterly fiscal reports to the City Commission and posted them online
- Provided budget preparation training along with budget manual
- Managed Economic Development Corporation fiscal management operations
- Upgraded utility bill process from postcard to envelope sized allowing for better communication to our citizens
- Collected and processed over \$13 million in utility payments

Police Department

- Established a Law Enforcement Training Center with STC and PSJA-Police Academy
- Reduced violent crime related to gang related crime
- Established the Police Athletic League (PAL)
- Established Copysync 911 for enhancement police report documentation (going paperless)

Municipal Court

- Increased collections
- Warrant clerk issue more warrants enabling the Police Dept. to make more arrests
- Court clerk is sending a “Failure to attend school” cases to juvenile department.
- Clerks finishing work on time, for example: trials, property hearings, city ordinance reports. Finance Department is receiving timely reports.
- Warrant officers making phone contact with people to pay warrants

Fire Protection

- Collective Bargaining Contract was approved for 3 years.
- Completed 25% of revamping Departmental Policy and procedures modifications to include S.O.G’s.
- Received a Homeland Security Grant of \$8,000 to purchase Hazmat software for our Regional Hazmat-Decon Response Team.
- Awarded TIFMAS grant in the amount of \$6,000 for training for Hazmat and Suppression training.
- Working on Fire annual Hydrant Inspections in preparation of ISO inspection.
- Replaced six computers in the Administrative offices.
- Hired a consulting firm to assist in preparation of the ISO grading inspection.
- Having to redo all GPSed hydrants in the City due to computer glitch.
- Completed 75% of inspection for businesses, schools and daycares in the City of Pharr.
- Successful promotions of Deputy Chief, Lts, and Engineers as well as hiring four firefighters. .
- Preparing to adopt the 2012 International Fire Code.
- New Fire Inspector has been certified to commence inspections for Fire Department and investigated 15 structure fire prosecuting two individuals.
- Provided eighty eight meals during Thanksgiving for needy people.
- Had our 11th annual FireFest and have only been able to population through fire prevention safety presentations.

Street Maintenance/Traffic Safety

- Ridge Road (Veterans Blvd to Jackson Road)-One pass overlay street improvement
- West Veracruz Street and Drainage Improvements-new construction
- Full depth reclamation of West Las Milpas, West Thomas Drive, Mariposa Street, West Polk Avenue, East Polk Avenue
- Las Palmas Street overlay
- Lower Rio Grande Valley Development Council Grant Award-\$80,000 Recycling.
- Texas Commission on Environmental Quality Excellence Award finalist and recognition of Operation Clean Sweep program “Keep Pharr Beautiful”

Municipal Library

- Provided Computers Classes to our patrons Added MS Office curriculum
- Revamped the café 121.
- Upgraded all of the desktops equipment with donation funds.

-
- Partnered up with PSJA ISD Art Dept for increased student art exhibition program

Parks & Recreation

- Completed the much anticipated aquatic center facility. All of the programs such as learn to swim, public swimming, lap swimming, and adult water aerobics are offered.
- The Youth recreation programs and special events thrived this year. New programs such as archery, folklorico, ballet, and NASA Science were successfully introduced.
- Special events continued to flourish. The annual 5k run/walk event had over 900 participants which was an increase of over 700 from previous years. Other events consisted of the 4th of July aquatic park grand opening celebration, and movies at the park.
- The design and construction plans for Dr. Long City/School Park was completed. This Park bid out and will be constructed this calendar year and will include an area designated for children with special needs, a walking trail, basketball courts, barbeque areas, and landscaping.
- Four landscaping were corners were designed and installed, all well as the lit signage on the southeast and northwest corners of Expressway 83 and Cage.

Planning & Community Development

- Expanded the Code Compliance Division
- Successfully transitioned a Code Compliance Officer to a Code Compliance Coordinator
- Began city-wide clean-up efforts

Information Technology

- Completed the roll out of a new Pharr Event Center website
- Completed the roll out of network connectivity to all city buildings; to include the Pharr Boys and Girls Club and the Pharr Athletic League
- Completed the roll out of an electronic ticket writing system (CopSync) and Scofflaw program
- Replaced all core networking equipment with state of the art wire speed networking equipment
- Completed roll out of high-availability hardware for core applications o ensure availability to all departments.

City Engineer

- Provided coordination with Parks Department and the Architect in completing the New Pharr Aquatic Facility plans and specifications.
- Provided coordination with Public Works in completing Veterans Road Repaving, Sam Houston, Veracruz and Hall Acres street improvements.
- Provided coordination with Public Utilities in completing plans and specifications for the LBJ elevated water storage tank, TWDB sanitary sewer and improvements.
- Provided coordination with Public Utilities in completing Polk Avenue, Sam Houston and Hall Acres Road with water line improvements

-
- Provided coordination with Bridge Department for Construction and engineering improvements.

Utility Fund

- Received Superior Rating from TCEQ
- No major violations from TCEQ Inspections at the WTP and WWTP
- Completion of the WWTO expansion
- No reports of sanitary sewer overflows after rain events
- Completion and replaced several manholes
- Complete design of Water Transmission Line and 1MG Water Tower Received \$3.6 million forgiveness loan (grant) from TWDB

Bridge Fund

- Constructed 6 Cold Storage inspection units
- Worked with State of Tamaulipas in Mexico Public Works Director to improve roads leading to Bridge
- Improved access road in the POE that leads to x-ray machines that are FAST Certified
- Provided area tours for state and federal elected officials
- Assisted federal agencies in improving bridge safety and crossings
- Created a Bridge Conference room in the administration building
- Bridge Beautification (landscaping, signs, painting all toll booth stations, striping , and lighting)
- Upgraded security camera system
- Sponsored the 4th Border to Border Transportation Conference, the Texas Border Coalition, The America Trades Produce Conference, the BTA Logistics Forum in Mexico City, the 1st Conference for Cadena de Frio, The Border Trade Alliance, INDEX Reynosa , and AMPHAC (Asociación Mexicana de Horticultura Protegida)
- Attended the 2012 Border to Border Conference on Nov/2012, The Border Trade Advisory
- Committee Conference in Austin, Texas on April/2013, the Border Coalition Conference in San Antonio, Texas on April/2013, the Bi-national Bridges and Border Crossings Conference in San Diego, California on May/2013.
- On March 27, 2013, The Bridge Department received the Congressional Visit of Congressman Juan Vargas, and Congresswoman Eddie Bernice Johnson. Congresswoman Johnson is member of House Transportation and Infrastructure Committee

Events Center

- 75,000 guests attended ticketed events.
- Averaged more than 5 ticketed events per month.
- Safety procedures have been in full compliance with the guest and venue staff for the 2012-2013 fiscal year
- Staff members have adjusted and complied with all events experience and situations making the Pharr Event Center successful

Golf Course Fund

- Reconstruction of greens
- Tee Boxes Reconstruction
- Reconstructed practice range and practice green lighting
- Improved lighting around the clubhouse parking area
- Upgraded golf course equipment

Debt Service Fund

- Made all long-term general obligation debt payments

MAJOR GOALS FOR FISCAL YEAR 2013-2014

The long-term concerns and issues were considered in forming this budget. The major goals were also considered in completing the budget for this fiscal year. The majority of priorities for this fiscal year are to maintain the quality of life and service to the community and continue to expand from that point. In analyzing the following major goals for the new fiscal year, the activities were identified as accomplishing our purpose of maintaining and increasing the quality of life and service to the community. The identifiable major goals for the City are as indicated on the following page.

General Fund

City Manager's Office

- Include a Records Management initiative that would allow city-wide departments to have access to the centralized laserfiche system.
- Establish a city-wide marketing and public information program using social media, media outlets and product branding.
- Update, enhance and adopt a city comprehensive plan for growth and operations.
- Implement a residential growth incentive program.
- Create a departmental succession plan for future growth.

Finance

- Submit the CAFR for GFOA Award
- Submit budget for GFOA Award
- Submit PAFR for GFOA Award
- Develop a Fraud prevention program
- Conduct semi-annual courses to the City-wide training program
- Update our purchasing operations for the City to receive a governmental purchasing award

Police Department

- Implement Departmental-Wide Intel-Led Policing-operations using data driven; emphasizing Crime Analysis and deployment of resources; reducing violent and property crime by 5% (partnering with Code Enforcement in our efforts)
- Expand and improve our coordination with PAL program ensuring that we are positively impacting our young people in helping them make good choices and views of public order

- Establish departmental-wide Quality Assurance program to maintain Ethics and Integrity among all our staff
- Improve our communication with public with the increase of social network, City of Pharr Technology, an enhanced/updated people friendly website
- Seek to implement a citizen satisfaction survey of police services and programs, promoting and fostering engagement with our citizens identifying their concerns

Municipal Court

- Keep up collections and continue work on efficiency and productivity
- Implement the Scofflaw program
- Issue and execute more arrest warrants
- Implement an effective cross-training program
- Increase phone and mail contact with debtors

Fire Protection

- Hire an additional inspector so we may complete 100% of inspections for the businesses, schools and daycares for the City of Pharr
- Develop physical fitness standards for the department with recommendations from the Collective Bargaining members
- Receive and place in service the new pumper that will replace Engine 1
- Apply for AFG grant for one (1) Fire Inspector through Fire Prevention and suppression Divisions
- Work with all division heads to have personnel be more responsive to public by going door to door and visiting them and explain what the fire department does and that is no cost to them
- Completion of purchasing the remaining 50% of computers in the Administration offices due to age
- Restructure how department runs and develop new FTO's for pre-training prior to entering new promotional positions
- Continue seeking Fire Department grants

Street Maintenance

- Certifying a Animal Shelter Quarantine Facility with Texas Department of Health
- North Fir Street (Business 83 to Polk Avenue) street improvements- full depth reclamation
- East Bell Avenue (Cage Blvd to Veterans Blvd) street improvements- full depth reclamation
- New Street Sweeping Program for the general public
- New Effective and Efficient Fleet Maintenance Program for all city fleet
- Strategic 5 year financial and construction plan for 2013 Street Inventory

Information Technology

- Improve customer service through faster response to work orders / requests for service.
- Continue to consolidate information technology resources.
- Continue to serve on various regional boards/committees representing the city of Pharr

-
- Improve existing services to the community and look for new innovative ways of intra-city and intra-community
 - Conducting timing runs during peaks hours to test signal coordination on all major corridors

Municipal Library

- Increase the library's total collection by 5,000 titles
- Increase the library's total membership to 50,000 patrons
- Increase Library Programs for adults
- Maintain constant level library awareness through advertising
- Partner w/ various community organizations
- Digitize historical material archiving
- Provide a merit increase to outstanding library employees.
- Increase digital collections, eBooks, emagazines and databases

Parks & Recreation

- Construct Dr. Long City/School Park that will include a park are specifically designed for children with special needs, a walking trail, outdoor basketball courts, barbeque areas, and landscaping
- Apply for a grant from the Texas Parks and Wildfire Department to construct a nature park on South Birch Street. The proposed amenities will include walking trails, bird watching areas, educational kiosks, and a pond
- Begin offering adult recreation and athletic programs such as basketball, softball, volleyball, aerobics, water aerobics, lap swimming, senior water aerobics, and water polo
- Make improvements to Dora Garza Park, as well as Victor Garcia Municipal Park. The improvements will include the installation of irrigation, landscaping, play structures, a skate park and barbeque facilities. We plan to continue with our City landscaping projects as well as lighting at high visibility

Planning & Community Development

- Continue with the pro-active code enforcement program – demolish and or repair of un-occupied structures
- Complete the new Unified Development Code
- Complete the re-vamping of the Zoning Code
- Update the Pharr Comprehensive Land Use Plan
- Hire an Assistant Director
- Transition to the 2012 Building Code

Engineering

- Continue improving coordination between departments for capital improvements projects.
- Establish and update City of Pharr control points to be within a standardized coordinate datum.
- Development of standardized construction details and specifications for capital improvement projects.
- Assist departments in engineering small capital projects by providing in house plans and specifications.

Utility Fund

- Rehab of LBJ tower
- Continue to obtain Superior Rating for WTP
- Continue to hold NELAC certification for laboratory
- Completion of the South WWCS design
- Completion of the design of water transmission line and 1MG water tower

Bridge Fund

- Border Master Plan projects
- BSIF (TxDot)
- ITS (Intelligent Traffic System)
- Northbound Lanes project Phase II
- Construction of additional officers for bridge administration, including a new conference room

Events Center

- Sell Naming Rights of the venue to generate more income
- Increase staff (four part-timers) to compete with ticket sales and provide better service
- Sell advertising in the building to promote outside businesses

Golf Fund

- Complete Cart barn renovation (i.e. tool shed, break room, Supt. Office)
- Complete renovation of club house (i.e. storage, audio and video, security)
- Improve the main entrance to the golf course (including electronic rolling gate)
- Improve tunnel area (inside and landscaping outside)
- Complete Club House landscaping
- Landscape golf course (i.e. new trees, landscape tee boxes, etc.)
- Examine all financial reporting (sales) and improve reporting and accountability (if necessary)

Debt Service Fund

- Make all long-term general obligation debt payments

CURRENT/SHORT TERM ISSUES

We believe that this budget is realistic, attainable, and cost-effectively meets the level of service that meets the criteria which you have directed the City staff to provide and to which our citizens have come to expect and deserve. During the budget process, several issues were raised which are discussed on the following page.

Financial Sustainability Issues

Financial Policy

The lack of written and Commission approved financial policies were identified as a major weakness by our external auditors for several fiscal years. The Commission first approved financial policies during FY08/09. It is very important to keep the financial policies in mind when directing activities and approving requests.

Fund Balance

During the annual audit ending September 30, 2007, the General Fund was identified as having a negative \$6.4 million unreserved fund balance. This major deficiency was in need of immediate attention and an action plan to correct it was approved by the City Commission September 16, 2008. One of the main corrective actions was to separate the contingency funding from the General Fund into an identifiable emergency-type account, in order to force the funding of the unreserved fund balance. Another corrective action was to strive to provide funding in addition to the contingency funds to speed up the reversal of the negative balance. With these corrective actions in place, we were able to fully fund the unreserved fund balance. The unreserved fund balance in the General Fund has been fully funded at \$8.3 million.

Cash Management

The management of cash inflows and outflows is a situation that must be tracked due to the historical cash availability that has plagued the City. Budget overruns and major projects that have been either unbudgeted or over-budget have been paid from the general account which has caused the account to be flagged as in need of replenishment. This year every fund and every expenditure/expense have been budgeted and capital purchases timed to ensure that the cash flow is maintained on a responsible level. No problem with this activity is expected.

Audit Findings

The City has been able to complete the annual fiscal audit for six straight years without delay. There are no worrisome internal control issues identified. All findings have been corrected.

Bond Issuances

There are no plans to issue any General Obligation bonds this fiscal year. The City, its independent funds, and its component units have entered into several industrial and economic development funding debt which limits the ability to pay for new debt. The Utility fund entered into a \$8.25 million bond for a Water Transmission project. The Public Facilities Corporation #1 entered into a \$15 million loan for economic development. The Economic Development Corporation II entered into a \$4.6 million loan for industrial development.

Evaluation of Fees and Charges

Current fees and charges were evaluated to determine whether the City is recovering the cost of the services being provided. They were also benchmarked against those being charged by neighboring cities. As a result of this evaluation and benchmarking, none are expected this fiscal year.

Economic Factors

Economic indicators in the City of Pharr estimating the health of the economy in the City include several revenue trends. Sales tax revenues received by the City continued to show a welcomed increase for the past 5 out of the last 12 months, and out of the past eight months, averaging growth of 1.5%. The increase is attributable to the regional economy as well as the increased activity of the City's major retail and home improvement stores. More major retail and entertainment stores are expected in the very near future, which is projected to supplement this trend and continue to increase sales tax revenue. Property tax appraisals and collections have shown positive trends. This year, appraisals are up roughly 3.20% while current collections are budgeted up 3.20% from the previous fiscal year's budget. Building permit revenues have increased for the last three years and are expected to remain steady this fiscal year. The City is monitoring these economic indicators to ensure the health of the City remains strong. The City, in comparison to the surrounding cities, is in a positive economic position.

Personnel Issues

Pay Wages

The City approved a \$750 raise to all City employees effective October 1, 2013. Certain employees may be provided an additional increase in wages but this determination is made by the City Manager and consistent with employee output, job performance, and skill/certifications gained; no employee-wide wage increase is budgeted.

Retirement System

Any employee who work 1,000 or more hours per calendar year are required to be included a defined contribution retirement plan administered by Texas Municipal Retirement System (TMRS). The contribution rate by each employee for the next calendar year will remain the same rate of 7%. The City matches that rate 2:1. After actuarial analysis, the contribution rate for the City is budgeted at 7.10%.

Employee Positions Changes - Citywide

City needs are evaluated on an annual basis. There were several modifications, additions, and deletions to the budgeted positions based on last fiscal year. Each full time employee is counted as 1 position, and each part time employee is counted as .5 employee (based on the amount of hours worked). This method of counting positions is considered to be Full-Time Equivalents (FTE).

The General Fund had several changes to the personnel budget. The Police Department added 5 FTE, six new grant officers and 1 termination. Public Works consolidated its employees from Traffic Safety into Streets and eliminated one position. Municipal Court changed 2 part timers to one full time and transferred one part time to Golf. Fire protection added one firefighter. Police Athletic League was created and 7.33 new employees were included to City-Wide total. Information Technology Department added one IT additional technician, a GIS Manager, one Administrative Assistant and one part time internet service staff. Municipal Library promoted one part time to a full time library assistant. Parks and Recreation had a major change due to the addition of its Aquatic Park; the department added one Pool Manager, changed tree part timers to

FTEs and added 38 seasonal part-timers for the Aquatic Park. Engineering transferred its GIS person to IT.

CDBG transferred to Administration one part timer and transferred back from PEDC one FTE.

The Golf Fund added 1.5 FTE's. They added one Groundskeepers and transferred one part timer.

The Events Center added 6 FTE's; six new positions for ushers.

Utilities requested 8 new additions and one FTE and Part Time eliminated.

The table on the following page provides a quick summary on the personnel changes per department and fund.

GENERAL FUND	FY 12/13	FY 13/14	DIFFERENCE
City Manager's Office	8.5	8.5	0.00
Finance Department	14.0	14.0	0.00
Police Department	176.5	181.5	5.00
Traffic Safety	17.0	0.0	-17.00
Municipal Court	8.0	7.5	-0.50
Fire Protection	78.0	79.0	1.00
(PAL)Administrative Services	0.0	7.3	7.33
Street Maintenance	32.0	48.0	16.00
Information Technology	5.0	8.5	3.50
Municipal Library	23.5	24.0	0.50
Parks & Recreation	62.1	75.3	13.22
Planning & Community Development	20.0	20.0	0.00
Engineer	5.5	4.5	-1.00
			28.05

UTILITY FUND			
Administration	9.0	9.0	0.00
Water Production	13.0	15.0	2.00
Water Distribution	27.0	30.5	3.50
Water Treatment Plant	18.0	19.0	1.00
Lift Station	0.0	0.0	0.00
			6.50

OTHER FUNDS

Bridge Fund	23.0	23.0	0.00
Golf Course Fund	17.0	17.6	0.60
Garage	5.0	5.0	0.00
Events Center	8.0	14.0	6.00
Community Development	3.5	4.0	0.50
			7.10

Net Change City-Wide **41.65**

THE BUDGET AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses. More details can be found in the budget policies section of this document.

Revenues and Transfers In

Total revenues for all funds are budgeted at \$161,624,814. This is an increase of \$69,360,484 from last fiscal year's original budget of \$92,264,330. This increase is mainly due to an increase in Bridge toll revenues and debt proceeds of \$34,304,040, the difference is the transfers reflected in the capital project funds of these proceeds.

Expenditures/Expenses and Transfers Out

Total expenditures/expenses for all funds are budgeted at \$181,696,164. This is an increase of \$74,779,834 from last fiscal's year original budget of \$106,916,330. This increase is mainly due to various major Bridge Capital projects including a \$23,700,000 estimated bridge Expansion and \$10,720,000 of other Bridge Improvements, the difference is the transfers out reflected to the capital project funds to cover for these projects.

Fund Balances/Available Resources

It is the City's policy to maintain a balanced budget. Because of timing issues and expenses being budgeted using estimates, carrying out a balanced budget is a difficult task. For this budgeted fiscal year, there are six funds that have expenditures over their annual revenues. They are budgeted that way for a purposeful reason. The Asset Sharing, General and Bridge Capital Project, Bridge and Utility funds have accumulated resources in prior years to be able to utilize them in the future, this budget year they are projected to do so.

There were three funds that have a change greater than 10% to their fund balance. The three funds and their change are: General Fund (change of -37% to possibly purchase capital outlay, use for overtime pay, and training), General Capital Project (change of -100% for capital projects), Bridge Capital Project (change of -98% for capital projects also), Bridge (change of -

75% for Economic Development Incentives) and Utility (change of -91% for capital projects). More information of the changes is detailed in their section of the Executive Summary.

A more detailed analysis of this year's budget appears in the report, *Executive Summary*, following this message.

LONG-TERM GOALS, CONCERNS, AND ISSUES

The City of Pharr is a well-managed city with fiscal constraints and in need of long-term foresight. Planning for future concerns will enable this city to continue to serve the citizens and provide services that improve the quality of life for the population. Some of the long-term goals, concerns, and issues are as follows:

Long-Term Plans

The City is in the process of conducting or updating long-term plans for the utility, planning, parks, streets, and finance. The City has a Water and Wastewater Master Plan which has helped guide several huge capital projects which concluded last fiscal year. The Master Plan also is assisting in guiding future projects for the development of infrastructure and calculation of utility rate needs. The City is updating the Five Year Consolidated Plan & Strategy for smart development that will assist in improving the tax base. The City's Parks Master Plan is consistently being used for capital project planning mainly due to the understanding that the City will soon increase its parks space via its partnership with our local school district. Finally, we are in the process of updating the Five Year Budget Plan so that potential revenue shortfalls will not affect our ability to continue to provide services to our citizens. A City-wide comprehensive master plan that integrates the departmental plans will also be conducted.

Fiscal Management

The history of the City's financial management was analyzed and the problems of five year ago are actually a mirror of those of the past. Long-term fiscal management is a major concern to today's City leaders and management. The long-term fiscal viability of the City is a priority and a plan to correct the negative fund balance was identified in the September 30, 2007 audit was approved several years ago to enable proper fiscal management regardless of who is managing or leading the City's operations. This plan was executed during the Fiscal Year 08/09 and the fund balance has been corrected.

International Bridge Traffic

Commercial crossings form the majority of traffic on the City's international bridge. There are a couple of local international bridges that just opened up and are expected to impact the City financially. Additionally, security is a major concern for travelers going to Mexico. To remain a viable bridge, several improvements and long-term concerns must be addressed.

Infrastructure Development

The growth of the city the past 20 years has been causing a strain on the finances of the City. Once a small town community, now a retail, entertainment, and family location, the City of Pharr's needs not only include services, but infrastructure. Infrastructure is mainly identified as roads, bridges, and utility lines. Utility lines are being upgraded along with a water and wastewater plant. The international bridge has spent heavily on increasing its capacity and reducing the time it takes to cross the bridge and should see the outcome in several years.

Quality of Life

With the City vying for major retail along with other area cities, quality of life has seemed to be the difference with the corporate decision makers. Pharr has always had many entertainment venues, but mainly in the form of texano music genre. The City is now focused on diversifying the entertainment. The City converted the City's Convention Center to a first class entertainment venue, the Pharr Events Center. This has opened up a vast array of music genre for the citizens. A new museum is also planned. This would enable a history of Pharr artifacts to be shown as well as other historical items.

Recreational programs continue to grow with the assistance of local non-profit entities. The Pharr Police Athletic League Program now oversees all Baseball, Football, Rugby, Tennis, Soccer and Basketball giving the young citizens of Pharr the opportunity to enroll in healthy lifestyles activities.

Parks is also a major priority to the Commission due to the importance it has on families. Although Pharr has several parks, more is being considered to ensure that new growth also brings in new parks. The new completed Aquatic Park has also contributed to the recreation opportunities in this City, since is now a popular destination location for our citizens. The City owned Tierra Del Sol golf course has undergone millions of dollars of improvements ever since being purchased.

Public Safety

The City limits are not wide, but are very long. This creates a public safety issue in trying to provide a presence in all sections of the city. There is a need to establish mobile substations, technology for citizen communication/information without the need to travel, establish equipment replacement programs, ensure there is an adequate hire, retention, and recruitment program established, and conduct a needs assessment for the possible future annexation of land. The escalation of violence across the international boundary has required a change in our strategies to of addressing narcotics, stolen vehicles, and violent crimes. The civil service process places a huge stress on the ability to provide adequate public safety. This is due to the financial impact the majority of the demands are and the increasing amount of requests that are put forth for negotiations. Plans are currently being discussed concerning the possibility of a new fire station and a police sub-station. The possible annexation of 15,000 acres of land is another source of concern for the current level of public safety personnel and equipment.

Population Growth

The population of the City has grown over the past several years. Smart growth is an issue that must be addressed to ensure that the City has the capability of serving the new citizens. The

current major slowdown in development within the City has caused a negative fiscal impact but allowed the City's service providers to catch up with the need created by the growth in prior years. With the possible annexation of 5,000 acres of land that is forecasted to bring many new families to the City and surrounded by commercial growth, smart and guided growth is a long-term concern that the current City leaders are addressing via ordinances, developer communication, and commercial development.

Water Supply

Water is expected to become the next "oil" as far as value and scarcity. Water is already being traded in the commodity market. The current supply of water is currently sufficient to cover the needs of the city, but must be reevaluated continuously. The quality of water being drawn from the Hidalgo County Irrigation District's reservoir is sufficient for now. Should the City annex the available 15,000 acres of land for the anticipated high value subdivisions, water supply must be reevaluated. The purchase of water rights is attempted when fiscally feasible.

Economic Position

The economic position of the city of Pharr seems to be very favorable. The city has forecasts a steady level of business growth or improvement during the upcoming year. The economic indicators stated earlier will be monitored and a trend analysis performed to ensure that the City is aware of any possible changes.

Technical/Regulatory/State Changes

An unknown long-term issue is the recent trend in the growth of accounting statements issued by Governmental Accounting Standards Board (GASB). Several new statements have created the need to increase expenses on consultants to identify unfunded obligations. With the identification of these obligations, our financial position may turn negative and create a change in our financial rating. We try to hedge the new statements by periodically reviewing correspondence, attending governmental accounting seminars, and communicating with our auditors.

Outside of accounting, public safety, utilities, and development must contend with the constant changing rules and requirements of regulatory agencies: Texas Commission on Environmental Quality (TCEQ), Environmental Protection Agency (EPA).

DISTINGUISHED BUDGET AWARD

The City of Pharr, Texas will present this budget to the Government Finance Officers Association (GFOA) of the United States and Canada for a Distinguished Budget Presentation Award. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. This is the City's fourth GFOA budget award. We believe that our current budget conforms to program requirements.

SUMMARY

The approval of this budget represents the culmination of many hours of preparation by staff and deliberation by the City Commission in order to accomplish their responsibility of maintaining the highest quality of service in a cost-effective manner to the citizens of Pharr. We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed the City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with monthly and quarterly reports provided to management and monitored by all departmental directors.

In closing, let me express my appreciation to all City staff for assisting in the preparation of this budget. The management team worked together to assist in achieving the goals set by the Mayor and City Commission. Each department prepared the verbiage located on the departmental expenditure sheets and presented information they wanted to communicate with the Commission and community. Each department worked to find savings in their operating budgets, and to make suggestions for program improvements.

Respectfully Submitted,



Fred Sandoval
City Manager



Juan G. Guerra, CPA, MBA
Chief Financial Officer



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Pharr
Texas**

For the Fiscal Year Beginning

October 1, 2012

Christopher P. Morrell

President

Jeffrey R. Emer

Executive Director

CURRENT CITY OFFICIALS

Elected Officials

Mayor	Leo “Polo” Palacios, Jr
Mayor – Pro Tem	Adan Farias
Alternate Mayor – Pro Tem	Arturo J. Cortez
Commissioner	Bobby Carrillo
Commissioner	Eduardo Cantu
Commissioner	Oscar Elizondo, Jr.
Commissioner	Aquiles Garza

Appointed Officials

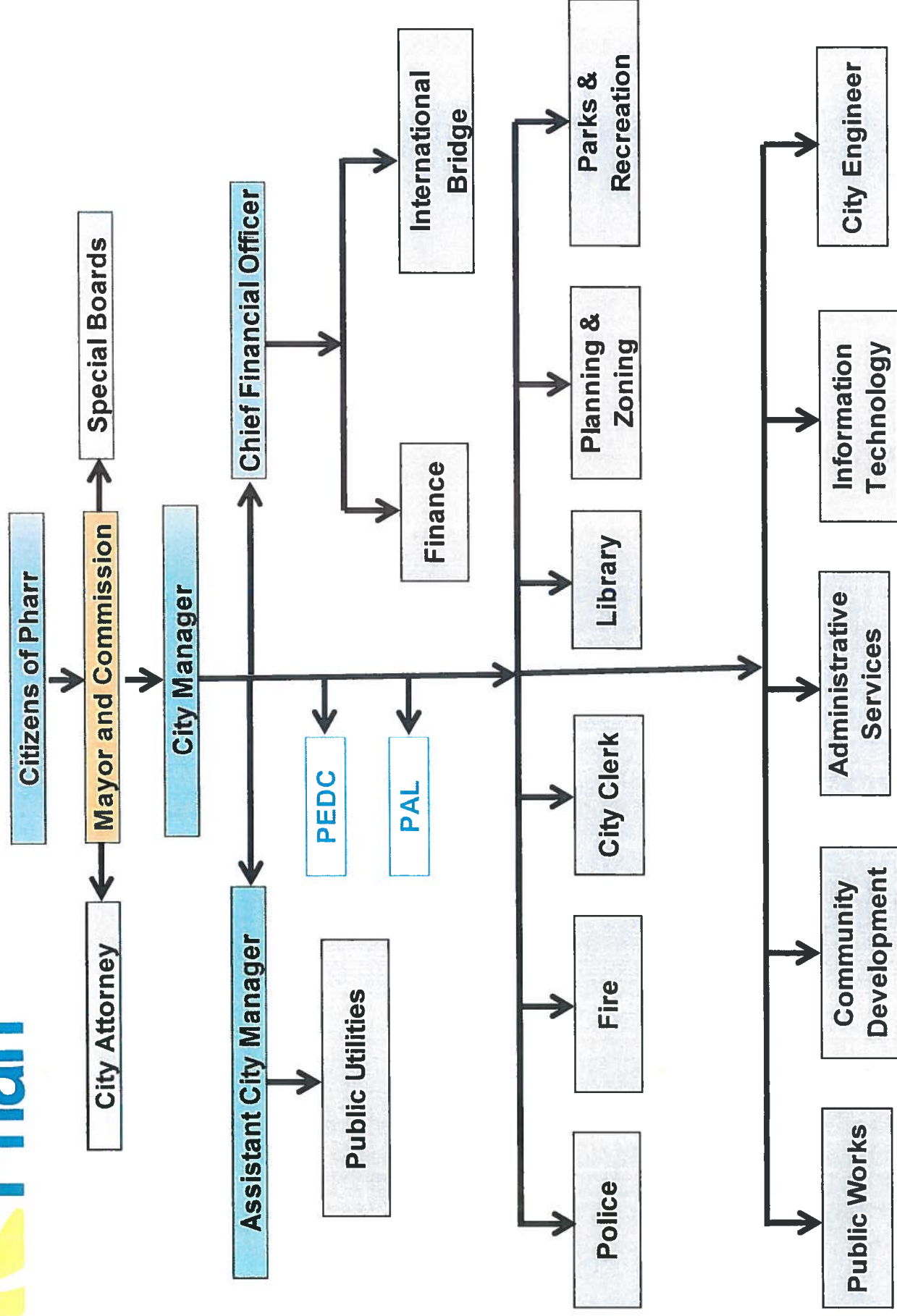
City Manager	Fred Sandoval
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Department Directors

City Clerk	Hilda Pedraza
Police Chief	Ruben Villescás
Fire Chief	Jaime Guzman
Director of Utilities/Assistant City Manager	David Garza
Chief Financial Officer	Juan G Guerra, CPA
Director of Parks & Recreation	Frank Marin
Library Director	Adolfo Garcia
Director of Planning & Zoning	Javier Rodriguez
Public Works Director	Roy Garcia
Director of Administrative Services	Raul Garza



Organization Chart – 2013







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FINANCIAL BUDGET SECTION

EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the budget message, preceding it, as well as the financial presentations which follow.

To begin an understanding of the City's operations and its annual funding, a brief overview of the City's fund structure is presented, it is as follows:

Fund Classification	Governmental			
Fund Type	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS
City Funds:	General	Asset Sharing	Debt Service	Capital Projects
	General Contingency Reserve	CDBG		Utility Capital Project
		Hotel/Motel		Bridge Capital Project
		Parkland Dedication Fee		
		Grants		
		Paving & Drainage		
		Special Revenues		

Fund Classification	Proprietary	
Fund Type	ENTERPRISE	INTERNAL SERVICE
City Funds:	Utility	City Garage
	Golf Course	
	Bridge	

The Utility and Bridge capital project funds are listed as capital project funds but will become consolidated during the annual audit with the Utility and Bridge funds respectively. Based on the audit report ending September 30, 2012, the following funds are considered major funds: General Fund, and Capital projects. The table on the following page shows the relationship between funds and departments.

DEPARTMENT	GENERAL FUND		SPECIAL REVENUE FUNDS					
	GENERAL FUND	GENERAL CONTINGENCY	CDBG	GRANTS	HOTEL/ MOTEL	PARKLAND DEDICATION	ASSET SHARING	PAVING & DRAINAGE
City Manager's Office	X	X		X	X			
Finance Department	X	X						
Police Department	X			X			X	
Traffic Safety	X							
Municipal Court	X							
Fire Protection	X			X				
PAL Administrative	X							
Street Maintenance	X							X
Information Technology	X							
Municipal Library	X			X				
Parks & Recreation	X				X	X		
Planning & Community Development	X		X					
Engineering	X							
Utility								
Bridge								
Golf Course								
Garage								

DEPARTMENT	CAPITAL PROJECT FUNDS			DEBT SERVICE	ENTERPRISE FUNDS			INTERNAL SERVICE FUND
	GENERAL CAPITAL PROJECTS	BRIDGE CAPITAL PROJECTS	UTILITY CAPITAL PROJECTS	DEBT SERVICE	UTILITY	BRIDGE	GOLF COURSE	GARAGE
City Manager's Office	X							
Finance Department				X	X			
Police Department	X							
Traffic Safety								
Municipal Court								
Fire Protection	X							
PAL Administrative	X							
Street Maintenance	X							X
Information Technology								
Municipal Library	X							
Parks & Recreation	X						X	
Planning & Community Development								
Engineering								
Utility			X		X			
Bridge		X				X		
Golf Course							X	
Garage								X

GENERAL FUND

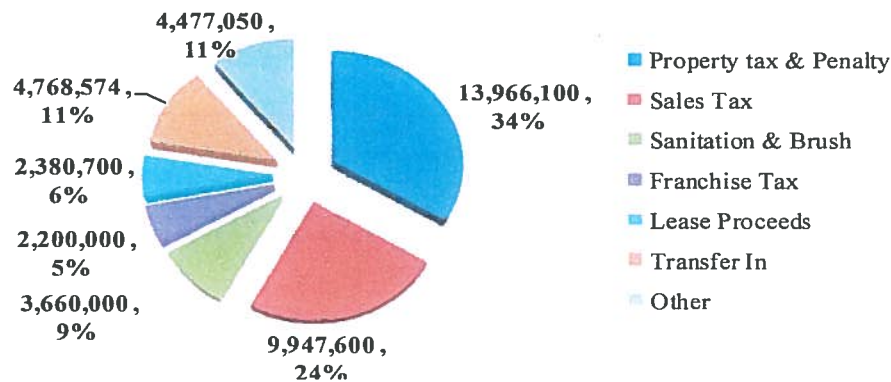
The General Fund is the general operating fund of the City. It is used to account for all financial resources traditionally associated with government, except those required to be accounted for in another fund.

Revenues

The General Fund is expected to generate \$41,400,024, which is an increase of approximately \$3,759,724 or 10%, over last year's budget. This increase is primarily attributable to a net difference of increases caused by several reasons. The first reason is an increase of nearly

\$900,000 in tax revenue and \$670,000 in fees and charges. The second reason is an increase in lease proceeds of nearly \$1,220,000.

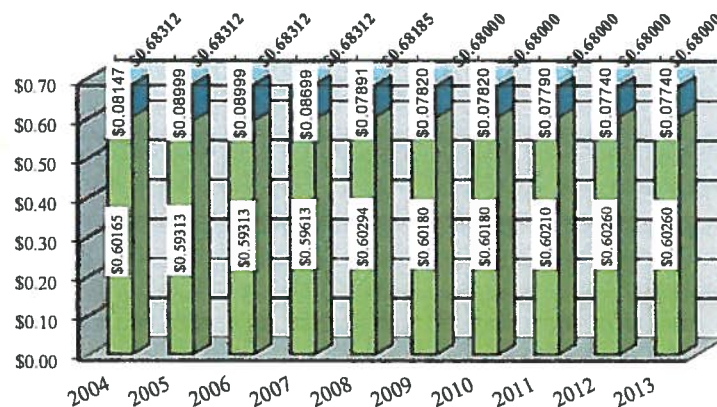
GENERAL FUND REVENUES BY SOURCE



As illustrated in this graph, five major revenue line items account for over \$32.1 million, which is 78% of total revenues. The major revenues are the Current Property Tax, \$13,966,100; Sales Tax, \$9,947,600; Sanitation & Brush, \$3,660,000; and Other Revenues which mainly consists of \$2,200,000 in Franchise, \$1,468,100 in charges for services and \$1,105,000 in court fine collection.

Current Property Tax (33.8% of budgeted revenues)

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The property tax rate will remain the same as last year. The tax rate this year is 68.000¢ per \$100 taxable assessed value, as determined by the Hidalgo County Appraisal District. The certified assessed value increased from \$2.196 billion to \$2.267 billion (net of protested property). This represents an increase of \$70.3 million, or about 3.20% over the prior year. Budgeted current advalorem tax revenues are \$13.96 million. This represents an increase of \$389,100, or about 2.9% over the prior year original budget. The 68.000¢ per \$100 valuation is distributed for two purposes: Interest and Sinking (I&S), and Maintenance and Operation (M&O). The I&S is used to pay for bond payments and is put into its own fund, the Debt Service Fund. The M&O is used for general operational expenditures of the City. The following is a distribution of the tax rate for the past ten years:



The green section of the column is our M&O tax rate while the blue section of the column is our I&S tax rate. The tax rate has either been reduced or stayed the same for the past ten years. This is yet another strong indicator of the City's fiscal health. Along with the proper management of our tax rate, the City has experienced a healthy trend in the collection of property tax revenues. The City budgeted the estimated 94% collection of the tax levy. The percentage of levy collected has steadily increased in the last ten years, as stated in the following table:

Collections within the Fiscal Year of the Levy				
Fiscal Year Ended	Tax Year	Total Tax Levy for Fiscal year	Amount	Percentage of Levy
2003	2002	\$ 7,091,644	\$ 6,323,099	89.2%
2004	2003	\$ 8,220,042	\$ 7,422,859	90.3%
2005	2004	\$ 9,232,739	\$ 8,335,423	90.3%
2006	2005	\$ 9,830,866	\$ 8,980,357	91.3%
2007	2006	\$ 11,014,296	\$10,094,357	91.6%
2008	2007	\$ 12,274,614	\$11,231,002	91.5%
2009	2008	\$ 14,567,322	\$13,390,856	91.9%
2010	2009	\$ 14,823,730	\$13,672,751	92.2%
2011	2010	\$ 14,673,859	\$13,558,630	92.4%
2012	2011	\$ 14,580,201	\$13,770,839	94.4%

Sales Tax (24.1% of budgeted revenues)

One of the most significant revenue line item generators for the General Fund is sales tax. It is the second biggest revenue source and therefore one that must be continuously monitored. It is a gauge of the City's economic health and is also a source of public safety since property tax alone cannot sustain the police and fire departments budgets, sales tax revenues must contribute as well. Due to its historical sensitivity to fluctuations in the strength of the state's economy and to a point, the Mexican peso, the City continues to take a conservative approach in estimating its performance. The sales tax for the City is 1.5% for every eligible purchase. 1% is strictly sales tax, .5% is credit in lieu of property tax (assists in keeping the property tax from increasing). Over the last seven years, the general trend for sales tax receipts is hard to identify. From fiscal year 2005/06 till last fiscal year, sales tax increased or decreased from one year to the next without any proper reason as to why. We have consistently budgeted very conservative with this revenue source. Our 2012/13 sales tax collection through the month of August 2013 shows an increase of 2.53% in sales tax revenues compared to the prior fiscal year. The fiscal year 2013/14 sales tax revenues are budgeted at \$9.9 million. This represents a .50% increase in revenues from the past fiscal year's original budget and a 0% increase from projected year end actual sales tax revenue. This 0% increase is estimated due to the conservative nature of budgeting as well as the fluctuation in the overall economy. The table on the following page provides a good illustration as to the fluctuations in sales tax collections; all collections are identified using the cash basis and is not proper use for financial reporting.

Sales Tax Collection Activities

MONTH	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11*	FY 11/12	FY 12/13
OCT.	\$ 704,485	\$ 676,618	\$ 697,020	\$ 569,780	\$ 644,328	\$ 715,896	\$ 821,818
NOV.	707,613	668,214	724,840	640,102	701,143	769,262	757,310
DEC.	616,083	688,392	773,417	534,751	663,417	685,645	799,257
JAN.	683,086	660,067	634,330	532,300	637,432	696,798	798,752
FEB.	755,650	774,025	672,782	663,103	772,331	910,841	849,149
MAR.	632,778	639,141	660,698	573,170	608,494	719,383	761,129
APR.	694,856	683,575	620,894	650,931	642,820	734,429	774,960
MAY	829,198	781,909	737,033	761,514	818,973	938,060	905,307
JUN.	680,903	716,256	654,026	635,718	694,182	823,674	806,678
JUL.	725,607	688,386	609,918	630,175	661,340	856,789	815,890
AUG.	751,093	742,289	732,364	741,889	798,921	920,112	902,594
SEP.	655,848	682,796	613,229	647,997	720,280	848,391	-
TOTAL	\$ 8,437,200	\$ 8,401,668	\$ 8,130,552	\$ 7,581,430	\$ 8,363,662	\$ 9,619,280	\$ 8,992,844
AVERAGE PER MONTH	\$ 703,100	\$ 700,139	\$ 677,546	\$ 631,786	\$ 696,972	\$ 801,607	\$ 817,531
INCREASE/(DECREASE) IN SALES TAX COLLECTION	\$ (35,532)	\$ (271,116)	\$ (549,121)	\$ 782,231	\$ 1,255,619	\$ 221,954	
INCREASE FROM PREVIOUS YEAR	-0.42%	-3.23%	-6.75%	10.32%	15.01%	2.53%	

Sanitation & Brush Collection (8.9% of budgeted revenues)

Sanitation and Brush Collection is the activity of collecting and disposing of refuse. The budgeted amount for the fiscal year is \$3.66 million, which represents an increase of \$212,200 or 6.15%. This year, the budget for these revenues represents last year's projected ending balance. Sanitation and brush collections are based on the number of new water accounts. There is no major increase in water accounts expected for the upcoming fiscal year. The budget is based on the trend in collections in the tables on the following page. All collections are identified using the cash basis and is not proper use for financial reporting.

Sanitation Collection Activities

MONTH	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
OCT.	\$ 267,319	\$ 314,061	\$ 340,856	\$ 171,209	\$ 177,081	\$ 185,357	\$ 206,284
NOV.	242,411	244,710	321,878	158,831	179,947	189,358	206,618
DEC.	274,668	257,571	216,607	178,313	167,138	187,083	208,424
JAN.	283,059	330,581	168,144	169,643	188,928	196,099	208,943
FEB.	243,099	292,663	170,395	177,587	179,455	181,385	209,533
MAR.	295,113	328,877	178,236	198,296	196,784	210,880	210,062
APR.	207,672	291,751	166,448	171,345	167,923	176,839	214,936
MAY	380,760	330,824	163,378	167,741	195,316	182,083	214,901
JUN.	239,468	316,709	206,852	181,568	174,854	182,877	214,597
JUL.	255,398	290,740	179,700	179,296	180,285	191,392	214,822
AUG.	310,425	348,653	159,158	176,004	184,839	205,833	-
SEP.	262,562	305,151	172,756	173,190	183,638	165,980	-
TOTAL	\$ 3,261,954	\$ 3,652,291	\$ 2,444,408	\$ 2,103,023	\$ 2,176,188	\$ 2,255,166	\$ 2,109,120

AVERAGE PER MONTH

\$ 271,830 \$ 304,358 \$ 203,701 \$ 175,252 \$ 181,349 \$ 187,931 \$ 175,760

INCREASE/(DECREASE) IN SALES TAX COLLECTION

\$ 390,337 \$ (1,207,883) \$ (341,385) \$ 73,165 \$ 78,978 \$ 225,767

INCREASE FROM PREVIOUS YEAR

11.97% -33.07% -13.97% 3.48% 3.63% 11.99%

Brush Collection Activities

MONTH	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13
OCT.	\$ 76,565	\$ 88,388	\$ 75,194	\$ 76,287	\$ 76,490	\$ 78,680	\$ 87,908
NOV.	68,230	71,277	63,913	70,047	77,853	80,500	88,240
DEC.	83,413	70,184	89,075	77,232	72,846	80,655	88,798
JAN.	82,971	90,617	77,722	73,299	80,867	82,870	89,165
FEB.	71,752	81,169	76,623	76,210	75,320	76,033	89,396
MAR.	83,461	83,240	80,583	86,349	84,262	89,437	89,506
APR.	59,308	75,922	78,091	73,407	71,667	74,487	91,008
MAY	97,826	85,234	73,780	72,455	82,752	76,371	90,767
JUN.	68,686	84,843	95,020	77,653	73,807	77,590	90,597
JUL.	71,439	76,511	80,301	77,703	76,687	80,458	90,614
AUG.	85,874	93,440	71,558	76,165	77,880	87,773	-
SEP.	69,245	78,878	76,145	73,740	78,429	87,826	-
TOTAL	\$ 918,770	\$ 979,703	\$ 938,005	\$ 910,547	\$ 928,860	\$ 972,680	\$ 895,999

AVERAGE PER MONTH

\$ 76,564 \$ 81,642 \$ 78,167 \$ 75,879 \$ 77,405 \$ 81,057 \$ 81,454

INCREASE/(DECREASE) IN SALES TAX COLLECTION

\$ 60,933 \$ (41,698) \$ (27,458) \$ 18,313 \$ 43,820 \$ 98,918

INCREASE FROM PREVIOUS YEAR

6.63% -4.26% -2.93% 2.01% 4.72% 12.41%

Franchise Taxes (5.3% of budgeted revenues)

Franchise taxes are collected from the electric, telephone, gas, and sewer, and cable television companies. Over the past couple of years, it has experienced a steady upward trend. Total budgeted franchise tax revenues for next fiscal year are nearly \$2.2 million. This is an increase of \$32,000 or 1.48% from the prior budget due to a growth in electrical franchise fee revenues.

Other Revenues (10.8% of budgeted revenues)

Other revenues are budgeted at \$4.5 million. Other revenues mainly consists of license and permits (\$841,620), fines and fees (\$1,105,000), charges for services (\$992,100), bingo & mixed beverage tax (\$150,000), Intergovernmental (\$280,540), and miscellaneous revenues (\$631,790).

Transfers (11.5% of budgeted revenues)

Transfer revenues are budgeted at \$4.7 million. Transfers are due from four sources: Bridge revenues over operations (\$4,160,600), PEDC reimbursement for administrative services (\$152,300), Utility Fund's reimbursement for administrative services (\$404,900), Parkland Dedication Fee fund (\$5,200) and PAL (\$45,574) for an administrative salary position.

Expenditures

The General Fund's overall expenditures, including transfers-out is \$42.1 million, an increase of \$2.8 million or 7.15% of last year's original budget. There are three main reasons for this increase. First, is the increase of over \$1.5 million dollars in capital outlay purchases and maintenance for Public Works and for Fire Department. A second reason is the increase of \$1.2 million in agreement incentives projected to be required including Costco Incentive Agreement. The last major reason for the increase in expenditures is due to the increase in personnel costs, mainly due to the expected reduction in grant funding from previous public safety grants. The following charts depict how the expenditures are allocated among several formats:

Chart 1 – Expenditure by Function

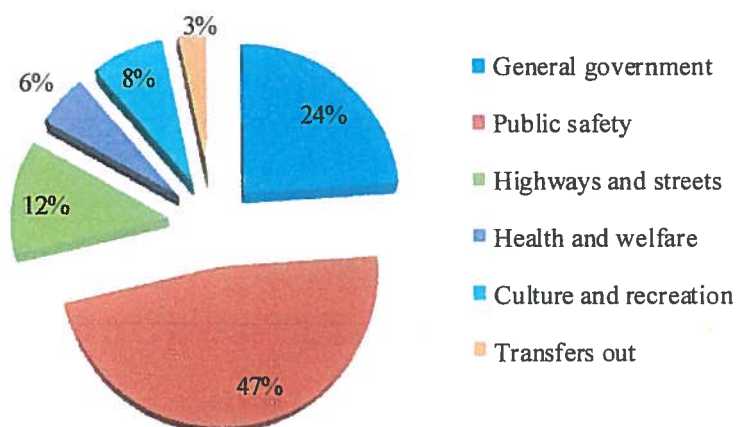


Chart 2 – Expenditure by Departmental

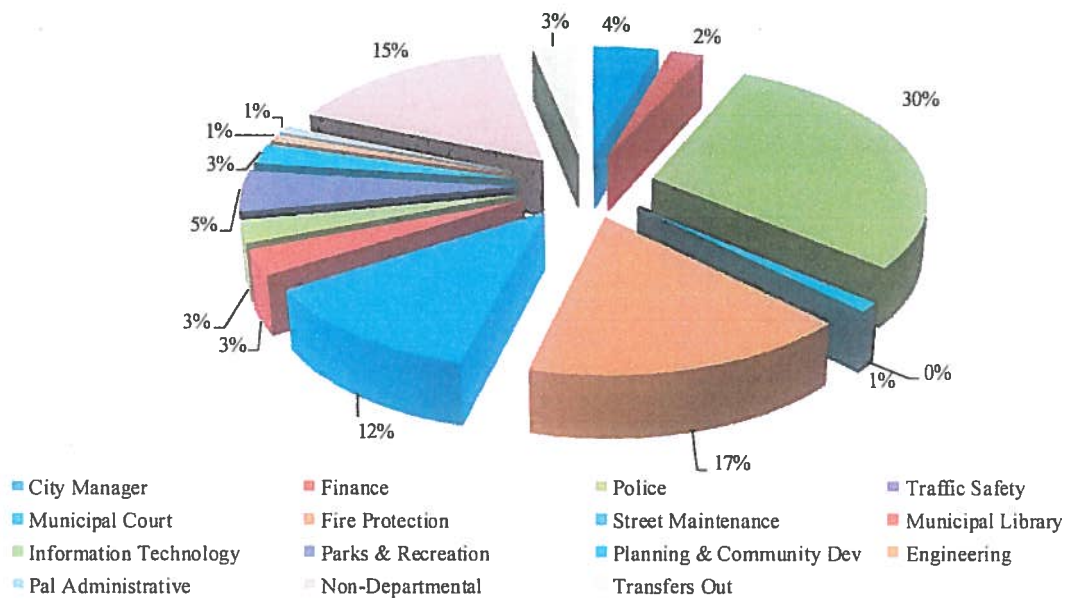
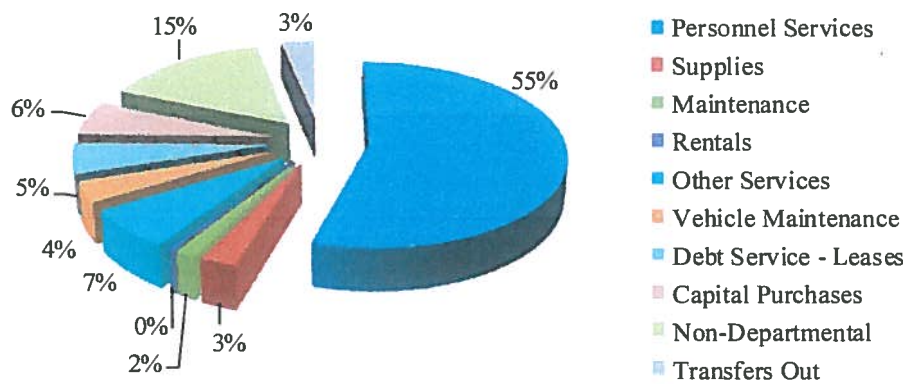


Chart 3 – Expenditure by Activity



To allow more analysis of the expenditures, the following tables are presented. The major changes are an increase in Street and Maintenance due the merging of Traffic Safety and due to the purchase of capital outlay projected for that department as previously discussed, an increase in Fire Protection due to an increase in capital purchases for automotive equipment and the increase in non-departmental due to incentive agreements in 2013-2014.

Table 1 – Change in Departmental Budget-Original Prior Year Budget Compared to this Year's Budget

DEPARTMENT	FISCAL YEAR		Increase/ (Decrease)	Percent Change
	2013-14	2012-13		
City Manager	\$ 1,843,570	\$ 2,073,230	\$ (229,660)	-11.1%
Finance	950,740	971,620	(20,880)	-2.1%
Police	12,451,660	11,976,550	475,110	4.0%
Traffic Safety	-	1,367,920	(1,367,920)	-100.0%
Municipal Court	472,200	399,140	73,060	18.3%
Fire Protection	6,977,250	6,140,030	837,220	13.6%
Street Maintenance	5,076,670	2,400,000	2,676,670	111.5%
Municipal Library	1,310,800	1,138,050	172,750	15.2%
Information Technology	1,148,010	1,227,910	(79,900)	-6.5%
Parks & Recreation	2,147,120	2,116,470	30,650	1.4%
Planning & Community Dev	1,070,460	1,015,240	55,220	5.4%
Engineering	393,890	615,130	(221,240)	-36.0%
Pal Administrative	432,524	251,450	181,074	72.0%
Non-Departmental	6,499,710	5,583,630	916,080	16.4%
Transfers Out	1,339,020	1,983,930	(644,910)	-32.5%
TOTAL	\$ 42,113,624	\$ 39,260,300	\$ 2,853,324	

On the following page, Table 2 has several major changes. The City Manager's change is discussed above. The Fire Department has a reduction of over \$310,000 due to the capital purchase of a fire truck last fiscal year. The Non-Departmental difference of over \$18.3 million is due to the purchase of several pieces of land last fiscal year. The last major difference is Transfers Out, which is discussed in the previous page.

Table 2- Change In Departmental Budget-Amended Prior Year's Budget Compared to this Year's Budget

DEPARTMENT	2013-14	Amended Budget 2012-13	Increase/ (Decrease)	Budget Year % Change	% of FY 12/13 Budget
City Manager	\$ 1,843,570	\$ 6,332,330	\$ (4,488,760)	-70.9%	4.4%
Finance	950,740	1,090,490	(139,750)	-12.8%	2.3%
Police	12,451,660	12,655,330	(203,670)	-1.6%	29.6%
Traffic Safety	-	1,383,580	(1,383,580)	-100.0%	0.0%
Municipal Court	472,200	402,660	69,540	17.3%	1.1%
Fire Protection	6,977,250	6,334,380	642,870	10.1%	16.6%
Street Maintenance	5,076,670	2,424,200	2,652,470	109.4%	12.1%
Municipal Library	1,310,800	1,455,030	(144,230)	-9.9%	3.1%
Information Technology	1,148,010	1,240,360	(92,350)	-7.4%	2.7%
Pal Administrative	432,524	353,370	79,154	22.4%	1.0%
Parks & Recreation	2,147,120	2,562,980	(415,860)	-16.2%	5.1%
Planning & Community Dev	1,070,460	1,330,400	(259,940)	-19.5%	2.5%
Engineering	393,890	467,110	(73,220)	-15.7%	0.9%
Non-Departmental	6,499,710	6,898,630	(398,920)	-5.8%	15.4%
Transfers Out	1,339,020	12,437,140	(11,098,120)	-89.2%	3.2%
	<u>\$ 42,113,624</u>	<u>\$ 57,367,990</u>	<u>\$ (15,254,366)</u>		

Table 3 – Departmental Change in Budget without Capital Purchases

	FY 12/13 Amended Budget w/o Capital Purchases	FY 13/14 Budget w/o Capital Purchases	Increase/ (Decrease)	Budgeted Difference In FY's
City Manager's Office	\$ 6,332,330	\$ 1,799,400	\$ (4,532,930)	-71.6%
Finance Department	930,490	950,740	20,250	2.2%
Police Department	11,696,080	11,833,800	137,720	1.2%
Traffic Safety	1,383,580	-	(1,383,580)	-100.0%
Municipal Court	402,660	441,380	38,720	9.6%
Fire Protection	6,196,180	6,303,250	107,070	1.7%
Street Maintenance	2,356,200	4,102,020	1,745,820	74.1%
IT	1,199,030	1,261,600	62,570	5.2%
PAL Administrative	353,370	432,524	79,154	22.4%
Municipal Library	1,011,860	1,058,310	46,450	4.6%
Parks & Recreation	1,854,580	2,133,120	278,540	15.0%
Planning & Zoning	1,330,400	1,070,460	(259,940)	-19.5%
Engineering	441,610	354,390	(87,220)	-19.8%
	<u>\$ 35,488,370</u>	<u>\$ 31,740,994</u>	<u>\$ (3,747,376)</u>	

As a reminder, the detailed information used for these graphs can be obtained in the General Fund section of this budget.

GENERAL CONTINGENCY RESERVE

This fund accounts for the responsible administration of the City's unreserved fund balance.

During the September 30, 2007 annual audit, the unreserved fund balance was identified as being negative \$6.4 million. By September 30, 2010, the unreserved fund balance was fully funded at \$8 million. By City charter, 3% to no more than 5% must be budgeted as contingency reserve. These funds are not combined with the pooled cash bank account but are in a separate bank account to be used only for emergency situations. Consequently, with the contingency reserve being fully funded at \$8.3 million, this year contingency reserve is budgeted at \$0.

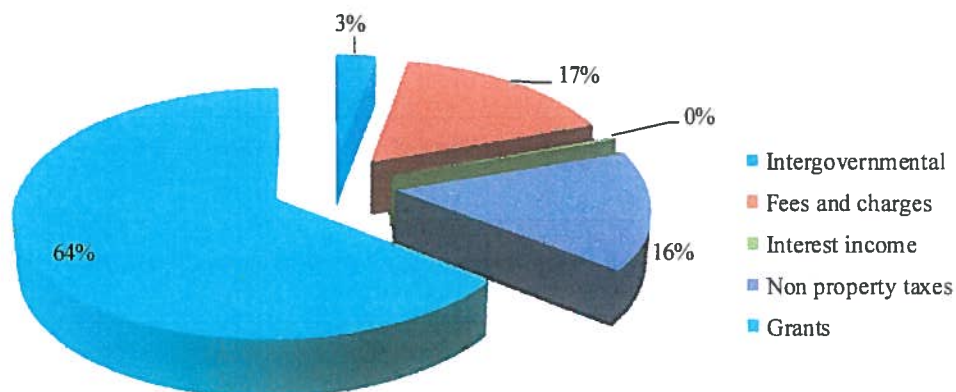
SPECIAL REVENUE

The Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

Revenues

The funds received that are specified for a specific purpose are separated from the general fund and put into a group of funds called special revenue funds. A total of \$4,976,530 special revenue funds are budgeted. Grants and intergovernmental account for \$3,358,090 of revenues, non-property tax account for \$740,000, fees and charges account for \$782,740, and interest income accounts for the remaining \$14,700. The following graph describes the importance of each revenue source for the special revenue funds as a percentage of the overall budgeted special revenue revenues.

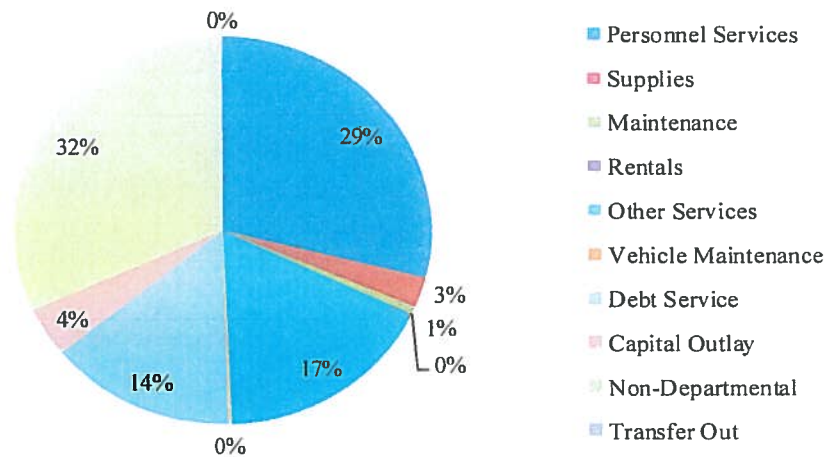
Special Revenue Revenues by Source



Expenditures

A total of \$5,077,750 special revenue expenditure funds are budgeted. Personnel account for \$1,468,850 of expenditures, supplies account for \$128,000 maintenance, rentals and vehicle maintenance account for \$49,400, other services account for \$875,730, debt service accounts for \$733,820; capital outlay accounts for \$209,000, non-departmental expenditures account for \$1,607,750, and the remaining \$5,200 is due to transfers out. The graph on the following page describes the importance of each expenditure activity for the special revenue funds as a percentage of the overall budgeted special revenue expenditures.

Special Revenue Expenditure by Source



Community Development Block Grant (CDBG)

This fund was established to account for grant revenues that meet the program objectives set forth by the U.S. Department of Housing & Urban Development in providing affordable housing, a suitable and viable living environment and expanding economic opportunities.

The CDBG Fund will receive \$1,279,150 HUD funds this fiscal year. This fund has \$950,030 in unspent funds from prior years dating back to 2006/07. Total budgeted revenues and expenditures for this fund are \$2,229,180.

Asset Sharing

This fund accounts for forfeitures awarded to the City by the federal and state courts and drug enforcement agencies. Revenues are restricted for police supplies and only to be used if general funding is not available.

Total budgeted revenues for this fund are \$160,000, its expenditure budget is \$213,000 which will be funded by this funds reserves.

Parkland Dedication

Created by Ordinance O-99-49 on August 17, 1999, this fund accounts for contributions that developers are required to make when creating subdivisions to provide recreational areas in the form of neighborhood and community parks.

Total budgeted revenues for this fund are \$5,200.

Grants

This fund was established to account for general grant revenues award to the City. Five departments will utilize this fund: Police, Fire, Public Works, Library, and Parks & Recreation.

Total budgeted revenues for this fund are \$978,910. Police Department grant revenues are budgeted at \$760,510; Fire Department grant revenues are budgeted at \$142,000; Public Works Department grant revenues are budgeted at \$20,000; and Library Department grant revenues are budgeted at \$56,400.

Paving & Drainage

Created by Ordinance O-2006-50 on September 19, 2006, this fund accounts for fees assessed to all utility service accounts. The fees are to be used for paving and drainage improvements in the City of Pharr.

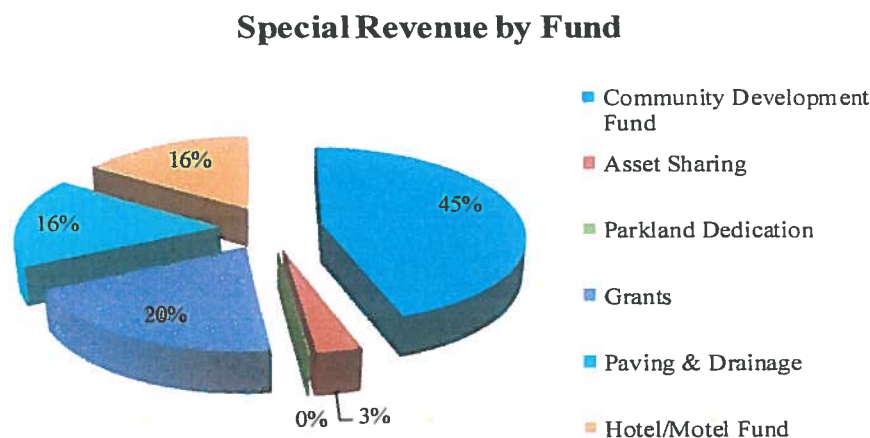
Total budgeted revenues and expenditures for this fund are \$820,000 respectively.

Hotel/Motel

This fund accounts for revenue from a seven percent tax levied upon the cost of City hotel and motel rooms with a daily rate over \$2. According to state civil statutes, this tax revenue can be used to promote tourism, maintain and repair convention facilities, promote the arts and humanities, or any other purpose directly related to these activities. Additionally, this fund will account for revenues generated by the new Pharr Events Center.

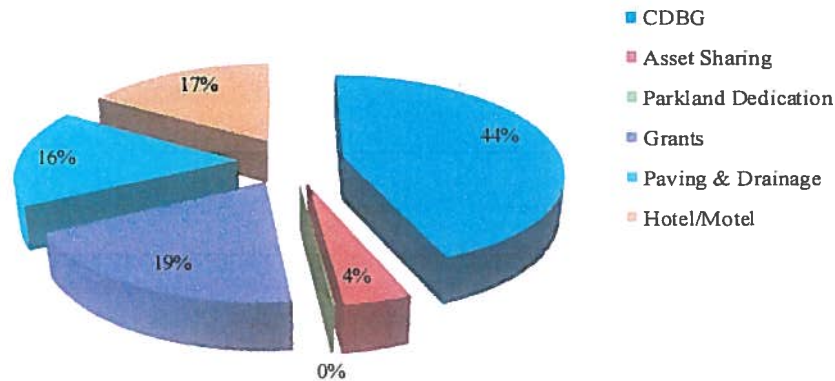
Total budgeted revenues and expenditures for this fund are \$658,360.

The following graph distributes the total special revenue per fund.



Expenditures for the special revenue funds are distributed in various ways. Total expenditures for special revenue funds total \$5,077,750. The graph on the following page should help in analyzing which special revenue funds are budgeted in comparison to one another.

Special Revenue Expenditures by Fund



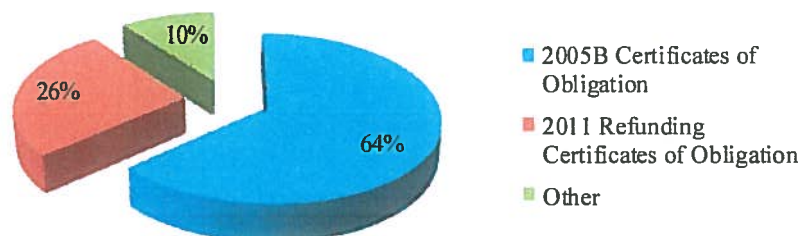
DEBT SERVICE

The Debt Service Fund is used to account for the accumulation of resources for the payment of general long-term debt principal and interest and related cost. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the funds required to pay principal and interest as it comes due and provide the interest and sinking reserve fund.

Debt service requirements remained fairly steady this fiscal year since no new bond issuances were scheduled. This fiscal year, bond payments and expenditures are estimated to be \$2,317,640. In the calculation of the tax rate, only bond liabilities were used to calculate the amount needed for liabilities. No new debt payments are budgeted from previous fiscal year levies. The collection of taxes should be sufficient to cover the expenditures of the outstanding liability. At a collection rate estimated at 92%, current property tax revenues are estimated to generate \$1,614,000 other tax collections are budgeted at \$176,400, and other revenue is budgeted at \$528,320.

The following graph distinguishes the liabilities in comparison to the total debt service fund liability.

Debt Service Expenditures



CAPITAL PROJECT FUNDS

The Capital Project Fund is used to account for financial resources used for the acquisition or construction of major capital facilities and infrastructure, depending on the project; they are financed by general and proprietary resources.

GENERAL CAPITAL PROJECTS

The City's capital projects, once put on hold for several years in order to correct our fiscal situation, has been restarted. Our current plans range in purpose from public service, cultural, and street. Total budgeted expenditures are \$19,459,890. Funding for these projects will come from different sources including unrestricted fund balances, grants, and contributions from the local school district. The table on the following page outlines the project and the related financing needs.

Project Name	City Funding Required	Funds on Hand	Grant Funding	Total Funds Available
DOME-Jones Box	\$ -	\$ 600,000	\$ 1,200,000	\$ 1,800,000
DOME-ISD Gym	600,000	-	1,200,000	1,800,000
DOME-Civic Center	-	600,000	1,200,000	1,800,000
Produce Park	-	6,372,420	-	6,372,420
Economic Revitalization-Jackson/Exp	-	2,000,000	-	2,000,000
DOME-Fire Station Shelter	-	600,000	1,200,000	1,800,000
Sam Houston Widening	-	280,000	-	280,000
South Park Sidewalk-Thomas/281	44,000	-	176,000	220,000
Drainage-Egly/Sugar	181,404	118,596	-	300,000
Waste Management Relocation	750,000	100,000	-	850,000
Other Street projects	162,675	137,325	-	300,000
Other Improvements	1,752,515	184,955	-	1,937,470
	\$ 3,490,594	\$ 10,993,296	\$ 4,976,000	\$ 19,459,890

UTILITY CAPITAL PROJECTS

The utility project revenues are budgeted at \$17,306,690. The expenditures are also budgeted at \$17,306,690. For this fiscal year, there are four projects: reservoir cleaning with an estimated cost of \$2,000,000; rehab of the LBJ water tower with an estimated cost of \$1,400,000; El Dora Water Tower & Utility Transmission Lines for a total of \$12,406,690 including engineering costs and the remodeling of the Utility Building for \$500,000. Funding for these projects will come from different sources, but mainly from available reserves.

BRIDGE CAPITAL PROJECTS

The bridge project revenues are budgeted at \$32,455,000. The expenditures are budgeted at \$34,420,000. The difference to cover the expenditures will be used from cash of hand of \$1,965,000. For this fiscal year, there are several projects for the Bridge including a major expansion and renovations for an estimated \$30,610,000, a USDA Lab & Training Center with an estimated \$1,700,000, Anaya Road Widening for an estimated \$700,000, a Feasibility Study for an estimated \$310,000 and an International Trade Center Building for an estimated \$1,100,000. Funding for these projects will come from three main sources; financing, grants and the difference from available reserves.

ENTERPRISE FUNDS

The enterprise fund is used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, cost incurred and/or net income necessary for management accountability. There are three enterprise funds: Utility Fund, Bridge Fund, and Golf Course Fund.

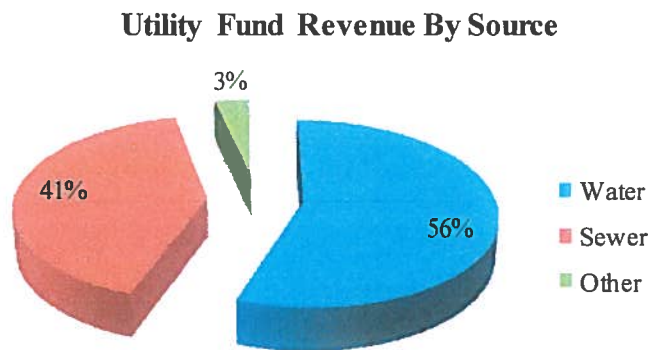
Utility Fund

The Utility Fund was established to account for the City's water and sewer/wastewater system operations.

Revenues

The Utility Fund is expected to generate \$13,763,080, which is an increase of 9.9% compared last year's original budget.

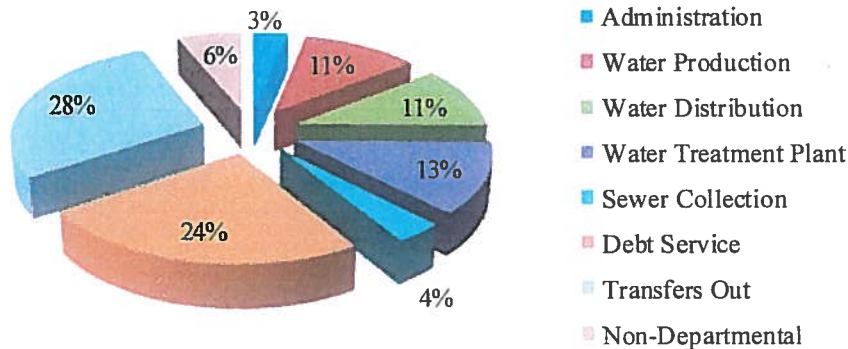
As illustrated in the following graph, there are three main revenue sources. The major revenue source comes from water and sewer revenues due to consumption. Water is budgeted at \$7.6 million; this is an increase of 8.9% from the previous budget. The increase is mainly attributable to the scheduled utility consumption trend; during dry years, water consumption increases. Sewer is budgeted at \$5.7 million; this is an 8.8% increase from the previous budget. Other revenue is budgeted at \$468,080; this is an increase of 52.1% from the previous budget, mainly due to the projected increase in interest revenues and miscellaneous. The following pie-chart identifies the revenue sources that make up the funds revenues.



Expenses

The Waterworks and Sewer System's overall appropriation, including expenses and transfers-out is \$18.7 million, an increase of \$1.7 million or 10.2 % of last year's budget. The major reason for this increase is due to the increase of roughly \$800,000 dollars in debt service and transfer out and another \$900,000 in overall administration costs for all water production departments. The pie-chart on the following page depicts how the expenses are allocated among activities.

Utility Fund Expense By Activity



The table below identifies the budget comparison per department:

Department	Fiscal Year		Increase/ (Decrease)	Percent Change
	2013/14	2012/13		
Administration	\$ 619,440	\$ 607,410	\$ 12,030	2.0%
Water Production	2,101,110	1,624,720	476,390	29.3%
Water Distribution	2,011,400	1,830,990	180,410	9.9%
Water Treatment Plant	2,345,700	2,178,210	167,490	7.7%
Sewer Collection	655,710	597,120	58,590	9.8%
Debt Service	4,572,660	4,159,650	413,010	9.9%
Transfers Out	5,304,900	4,920,410	384,490	7.8%
Non-Departmental	1,152,160	1,104,160	48,000	4.3%
	<u>\$ 18,763,080</u>	<u>\$ 17,022,670</u>	<u>\$ 1,740,410</u>	

BRIDGE FUND

The Bridge Fund was established to account for the City's international bridge operations. The bridge enables traffic to flow to and from Mexico.

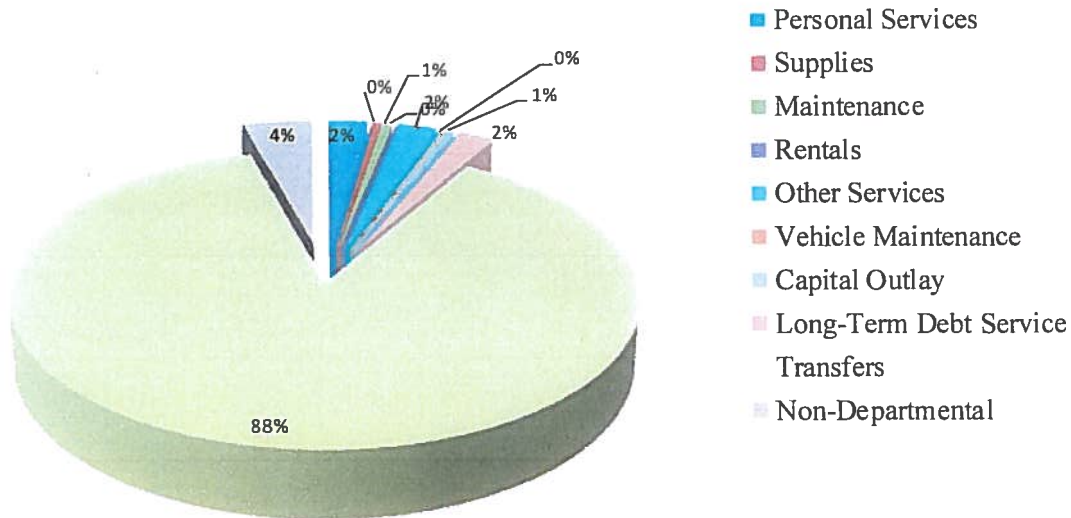
Revenues

The Bridge Fund revenues are budgeted at \$38,699,790 which is an increase of \$27.7 million, or 253.4%, of last year's budget. The reason for this significant increase is mainly due to financing sources projected to be received for an estimated \$27.1 million for the expected bridge expansion and for the toll rates increase along with the stabilization of projected bridge traffic.

Expenses

The bridge's overall appropriation, including expenses and transfers-out is \$40.2 million, an increase of \$29.2 million or 267.1% of last year's budget. The increase is mainly due to the transfer out of \$28.3 million to the Bridge Capital Projects Fund and another \$800,000 for engineering costs for the already discussed expansion. The following pie-chart depicts how the expenses are allocated among activities.

Bridge Expense by Activity



GOLF COURSE FUND

The Golf Course Fund was established to account for the City owned Tierra Del Sol Golf Course operations.

The Golf Course Fund is balanced and is budgeted at \$1,352,840, which is an increase of nearly \$441,200 or -24.6%, over last year's expense budget. The decrease is mainly attributable to a decrease in capital outlay of \$473,500, mainly for golf course site improvements.

INTERNAL SERVICE FUNDS

The internal service fund is used are used to account for the financing of goods or services provided by one department to other departments within the City on a cost-reimbursement basis. There is one internal service fund: Garage Fund.

CITY GARAGE FUND

The City Garage Fund was established to account for fleet maintenance and maintains an inventory of parts for the City-owned vehicles.

This fund receives its revenues from the other funds in the City. Total budgeted revenues and expenses for this fund are \$684,860. The General Fund makes up 71.8% of garage activity, the Utility Fund makes up 16% of garage activity, and other funds make up the remaining 12.2% of garage activity.

FIDUCIARY FUND

Fiduciary funds are used to account for activities that belong to other entities but managed by the City. The City does not have any fiduciary funds.

CITYWIDE

The City has sixteen different funds that it maintains for the proper administration of City activities and finances per City ordinances and State of Texas laws. The creation of each fund is for the express purpose of segregating funds to ensure that the identification of available assets is properly stated. This fiscal year, no funds were added to the budgeted list.

Revenues for the fiscal year are \$161,624,814. The difference between funds was stated earlier in this Executive Summary. The comparisons between fiscal years are as follows:

Fund	FISCAL YEAR		Increase/ (Decrease)	Percent Change
	2013-14	2012-13		
General Fund	\$ 41,400,024	\$ 37,640,300	\$ 3,759,724	10.0%
Community Development Fund	2,229,180	2,021,560	207,620	10.3%
Asset Sharing	160,000	308,000	(148,000)	-48.1%
Parkland Dedication	5,200	5,200	-	0.0%
Grants	978,910	1,751,680	(772,770)	-44.1%
Paving & Drainage	820,000	782,000	38,000	4.9%
Hotel/Motel Fund	831,460	778,520	52,940	6.8%
General Capital Project Fund	8,620,140	16,345,440	(7,725,300)	-47.3%
Utility Capital Project Fund	17,306,690	4,500,000	12,806,690	284.6%
Bridge Capital Project Fund	32,455,000	-	32,455,000	100.0%
Debt Service Fund	2,317,640	2,262,320	55,320	2.4%
Garage Fund	684,860	603,250	81,610	13.5%
Utility Fund	13,763,080	12,522,670	1,240,410	9.9%
Bridge Fund	38,699,790	10,949,350	27,750,440	253.4%
Golf Course Fund	1,352,840	1,794,040	(441,200)	-24.6%
	<u>\$ 161,624,814</u>	<u>\$ 92,264,330</u>	<u>\$ 69,360,484</u>	<u>75.2%</u>

Expenditures for the fiscal year are \$181,696,164. The difference between funds was stated earlier in this Executive Summary. The comparisons between fiscal years are identified as follows:

<u>Fund</u>	<u>FISCAL YEAR</u>		<u>Increase/</u>	<u>Percent</u>
	<u>2013-14</u>	<u>2012-13</u>	<u>(Decrease)</u>	<u>Change</u>
General Fund	\$ 42,113,624	\$ 37,640,300	\$ 4,473,324	11.9%
Community Development Fund	2,229,180	2,021,560	207,620	10.3%
Asset Sharing	213,000	308,000	(95,000)	-30.8%
Parkland Dedication	5,200	5,200	-	0.0%
Grants	978,910	1,751,680	(772,770)	-44.1%
Paving & Drainage	820,000	782,000	38,000	4.9%
Hotel/Motel Fund	831,460	778,520	52,940	6.8%
General Capital Project Fund	19,459,890	16,345,440	3,114,450	0.0%
Utility Capital Project Fund	17,306,690	4,500,000	12,806,690	284.6%
Bridge Capital Project Fund	34,420,000	-	34,420,000	100.0%
Debt Service Fund	2,317,640	2,262,320	55,320	2.4%
Garage Fund	684,860	603,250	81,610	13.5%
Utility Fund	18,763,080	12,522,670	6,240,410	49.8%
Bridge Fund	40,199,790	10,949,350	29,250,440	267.1%
Golf Course Fund	1,352,840	1,794,040	(441,200)	-24.6%
	<u>\$ 181,696,164</u>	<u>\$ 92,264,330</u>	<u>\$ 89,431,834</u>	<u>96.9%</u>

TRANSFERS IN/OUT

There were numerous transfers between funds that were needed during this fiscal year. All transfers are calculated and identified for a stated purpose. The table on the following page identifies the fund that transfers the budget out and the fund that has the transfers going into it. The transfer out must equal the transfers in, which is the case this fiscal year.

TRANSFERS	IN	OUT	PURPOSE
General Fund - Bridge	\$ 1,500,000	\$ -	General Operations
General Fund - Bridge	188,000	-	Funds for Golf Course Improvements
General Fund - Bridge	972,600	-	Funds for PPFC #1 Debt Payment
General Fund - Bridge	1,500,000	-	Funds for Incentives
General Fund - PEDC - Gen Ops	152,300	-	Reimbursement of Admin. Expenses
General Fund - Utility	404,900	-	Reimbursement of Admin. Expenses
General Fund - Parkland	5,200	-	Reimbursement of Past General Payments
General Fund - Golf	-	318,200	See Corresponding "TN" Comment
General Fund - Hotel	-	48,220	See Corresponding "TN" Comment
General Fund - PPFC #1	-	972,600	See Corresponding "TN" Comment
General Fund - PAL	45,574	-	See Corresponding "TN" Comment
Parkland Fund - General Fund	-	5,200	See Corresponding "TN" Comment
Debt Service Fund - Bridge	-	233,250	See Corresponding "TN" Comment
Debt Service Fund - PEDC	497,240	-	Reimbursement of Long-Term Debt Issuance
Utility Fund - General	-	404,900	See Corresponding "TN" Comment
Utility Fund - Utility CIP	-	4,900,000	See Corresponding "TN" Comment
Bridge Fund - General	-	1,500,000	See Corresponding "TN" Comment
Bridge Fund - General	-	188,000	See Corresponding "TN" Comment
Bridge Fund - General	-	972,600	See Corresponding "TN" Comment
Bridge Fund - General	-	1,500,000	See Corresponding "TN" Comment
Bridge Fund - General CIP	-	3,000,000	See Corresponding "TN" Comment
Bridge Fund - Debt Service	233,250		Pay for Long-Term GO Debt Issuance
Bridge Fund - Bridge CIP	-	28,364,040	See Corresponding "TN" Comment
Hotel/ Motel Fund - General Fund	48,220	-	To Help Balance the Fund
General CIP - Bridge	3,000,000	-	Bridge Excess Funds to Pay for General CIP
Utility CIP - Utility	4,900,000	-	Utility Excess Funds to Pay for Utility CIP
Bridge CIP - Bridge	28,364,040	-	Bridge Loan Proceeds for Bridge Expansion
Golf Fund - General	318,200	-	To Help Balance the Fund
PPFC #1 - General Fund	972,600	-	To Help Balance the Fund
PEDC - Gen Operations	-	152,300	See Corresponding "TN" Comment
PEDC - Debt Service	-	497,240	See Corresponding "TN" Comment
PAL- Salary Reimbursement	-	45,574	See Corresponding "TN" Comment

\$43,102,124	\$ 43,102,124
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CAPITAL EXPENDITURES/EXPENSES

Capital purchases make up a major expenditure for the City. Capital purchases must meet certain criteria to be classified as capital: must be at least \$5,000, and have a useful life of at least three years. The following table describes the entire budgeted capital asset/project activity for this fiscal year.

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
General	City Manager	\$ 44,170	Laserfiche	Scan documents and reduce physical storage
General	Police	126,000	2014 Chevy Impalas (6)	Reduce maintenance cost to fleet
General	Police	209,860	2014 Tahoe PPV (Patrol) (7)	Reduce maintenance cost to fleet
General	Police	14,000	2014 Polaris Ranger	Community security tool for parks
General	Police	143,000	DVR - replace in patrol units	Meet legal operational mandates
General	Police	117,000	Police Unit Equipment	Meet legal operational mandates
General	Police	8,000	Furniture	Upgrade facility
General	Court	30,820	Filing System	Scan documents and reduce physical storage
General	Fire	515,000	Class A Pumper	Reduce maintenance cost to fleet
General	Fire	125,000	Mini Rescue	Meet legal operational mandates
General	Fire	14,000	Light tower	Ensure safety of employees
General	Fire	20,000	Recorder	Meet legal operational mandates
General	Public Works	215,000	Street Sweeper (Mechanical)	Reduce maintenance cost to fleet
General	Public Works	215,000	Street Sweeper (Vacuum)	Reduce maintenance cost to fleet
General	Public Works	106,000	Pick up (4)	Reduce maintenance cost to fleet
General	Public Works	11,200	Cat Cage Animal Control	Increase service capacity
General	Public Works	80,000	Generator	Reduce maintenance cost to asset
General	Public Works	21,550	Forklift Recycling Center	Increase service capacity
General	Public Works	20,600	Shed Recycling Center (2)	Increase service capacity
General	Public Works	10,300	Trailer Recycling Center	Increase service capacity
General	Public Works	89,000	Surveillance Recycling Center	Safeguard assets
General	Public Works	110,000	Warehouse Recycling Center	Increase service capacity
General	Public Works	26,000	Expressway Lighting	Reduce maintenance cost to asset
General	Public Works	70,000	Moore Road Field Drainage Pipe	Reduce maintenance cost to asset
General	IT	23,200	4 Cylinder Car	Reduce maintenance cost to fleet
General	IT	6,000	Generator for Skywatch	Reduce maintenance cost to asset
General	IT	20,000	2025 Plan - Community Participation	Increase service capacity
General	Library	85,000	Books	Increase book collection
General	Library	4,200	Grant Match Computers	Upgrade computers
General	Parks	14,000	Mower	Reduce maintenance cost to fleet
General	Engineering	24,000	Ford F-150 SuperCab	Reduce maintenance cost to fleet
General	Engineering	7,500	Survey Equipment	Reduce need to outsource certain operations
General	Engineering	8,000	AutoCAD	Reduce need to outsource certain operations
General	Non-Departmental	10,000	Land	Miscellaneous Right-of-Way purchases
		\$ 2,543,400		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
Utility	Water Production	\$ 66,000	Air Blowers	Reduce maintenance cost to asset
Utility	Water Production	12,000	Sludge Pumps	Reduce maintenance cost to asset
Utility	Water Production	12,000	10HP Flyght Pumps	Reduce maintenance cost to asset
Utility	Water Production	10,000	Hach Maintenance Software	Reduce maintenance cost to asset
Utility	Water Production	35,000	Transfer Switch for Generator	Reduce maintenance cost to asset
Utility	Water Production	25,000	F-150 Truck	Reduce maintenance cost to fleet
Utility	Water Production	7,000	CLO2 pH meter	Reduce maintenance cost to asset
Utility	Water Production	25,300	Caustic Feeder System	Reduce maintenance cost to asset
Utility	Water Production	10,000	Hach Maintenance	Reduce maintenance cost to asset
Utility	Water Distribution	20,000	Furniture	Upgrade facility
Utility	Water Distribution	60,000	Pickup Trucks (3)	Reduce maintenance cost to fleet
Utility	Water Distribution	50,000	Water Line Replacement - Sugar Palm	Reduce maintenance cost to asset
Utility	Water Distribution	50,000	Upgrade Water Line - Old Townsite	Reduce maintenance cost to asset
Utility	Water Treatment Plant	25,000	Pickup Truck	Reduce maintenance cost to fleet
Utility	Water Treatment Plant	31,000	Flow Meters	Reduce maintenance cost to asset
Utility	Water Treatment Plant	27,000	35HP Flyght Pump	Reduce maintenance cost to asset
Utility	Water Treatment Plant	20,000	Lab Equipments	Reduce maintenance cost to asset
Utility	Water Treatment Plant	25,000	Grinder for Fine Screen	Reduce maintenance cost to asset
Utility	Water Treatment Plant	20,000	Roof for Oxidation Ditch	Reduce maintenance cost to asset
Utility	Water Treatment Plant	80,000	Filter Socks	Reduce maintenance cost to asset
Utility	Wastewater Collection	160,000	Junction Boxes (8)	Reduce maintenance cost to asset
Utility	Wastewater Collection	25,500	Replace Pumps (3)	Reduce maintenance cost to asset
Utility	Wastewater Collection	30,000	Control Electrical Panels (3)	Reduce maintenance cost to asset
Utility	Wastewater Collection	34,500	Wet Well Repairs (5)	Reduce maintenance cost to asset
Utility	Utility Non-Departmental	100,000	Water Rights	Increase access to water
Utility	Utility Non-Departmental	2,000	Land	Miscellaneous Right-of-Way purchases
		\$ 962,300		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
Golf	Golf	\$ 50,000	AC Units (5)	Reduce maintenance cost to equipment
Golf	Golf	40,000	Club House Main Entrance	Reduce maintenance cost to equipment
Golf	Golf	18,000	Cart Barn Improvements	Safeguard assets
Golf	Golf	5,000	Tunnel Improvements	Reduce maintenance cost to asset
Golf	Golf	15,000	Second Floor (Audio&Video)	Upgrade facility
Golf	Golf	25,000	Land Retention at Hole # 6	Upgrade course
Golf	Golf	25,000	Club House Improvements	Meet safety requirements
Golf	Golf	10,000	Club House Landscaping	Upgrade facility
		\$ 188,000		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
Bridge	Bridge	\$ 10,000	Currency counter	Replace current asset
Bridge	Bridge	40,000	Passenger Van	Reduce maintenance cost to fleet
Bridge	Bridge	50,000	Toll Booth Equipment	Reduce maintenance cost to asset
Bridge	Bridge	20,000	Accounting Interface System	Decrease Staff Cost for Bridge & Finance
Bridge	Bridge	100,000	joint/roadway/repairs	Reduce maintenance cost to asset
		\$ 220,000		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
Garage	Garage	\$ 53,000	Service Trucks (2)	Reduce maintenance cost to fleet
		\$ 53,000		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
Hotel/Motel	Events Center	\$ 10,000	Storage Area Cover	Reduce maintenance cost to asset
		\$ 10,000		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
Grant	Fire	\$ 100,000	Type 6 Engine	Reduce maintenance cost to fleet
Grant	Fire	8,000	Safety Equipment	Reduce maintenance cost to asset
Grant	Fire	29,000	2-way portable radios	Reduce maintenance cost to asset
Grant	Public Works	20,000	Recycling Utility Trailer	Increase service capacity
Grant	Library	42,000	Computers	Upgrade computers
		<u>\$ 199,000</u>		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
PAL	Administration	\$ 26,000	Truck	Reduce maintenance cost to fleet
		<u>\$ 26,000</u>		

Fund	Department	Amount	Description	Impact on Budget/Purpose of Need
PEDC	Administration	\$ 50,000	Landscaping	Upgrade facility
		<u>\$ 50,000</u>		
		<u>\$ 4,251,700</u>		

CITY-WIDE BUDGET SUMMARY



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CITY OF PHARR, TX
CITY-WIDE REVENUE AND EXPENDITURE/EXPENSES BUDGET

REVENUES		ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<i>General:</i>						
	General Fund	\$ 60,131,437.0	\$ 37,640,300.0	\$ 52,433,030.0	\$ 52,858,060.0	\$ 41,400,024.1
	General Contingency Reserve Fund	-	-	-	-	-
	<i>Total General Funds</i>	60,131,437	37,640,300	52,433,030	52,858,060	41,400,024
<i>Special Revenue Funds:</i>						
	Community Development Fund	6,943,699	2,021,560	2,021,560	1,093,340	2,229,180
	Asset Sharing	1,726,708	308,000	308,000	396,910	160,000
	Parkland Dedication	54,999	5,200	5,200	5,200	5,200
	Grants	1,231,557	1,751,680	1,751,680	1,751,680	978,910
	Paving & Drainage	1,136,593	782,000	782,000	807,000	820,000
	Hotel/Motel Fund	951,893	778,520	778,520	800,800	831,460
	<i>Total Special Revenue Funds</i>	12,045,449	5,646,960	5,646,960	4,854,930	5,024,750
<i>Capital Project Fund:</i>						
	General Capital Project Fund	20,456,028	16,345,440	15,878,440	7,138,000	8,620,140
	Utility Capital Project Fund	3,993,984	4,500,000	4,500,000	1,100,000	17,306,690
	Bridge Capital Project Fund	159,165	-	-	-	32,455,000
		24,609,177	20,845,440	20,378,440	8,238,000	58,381,830
<i>Debt Service Fund:</i>						
	Debt Service Fund	2,304,858	2,262,320	2,262,320	2,225,320	2,317,640
<i>Internal Service Fund:</i>						
	Garage Fund	521,217	606,670	609,070	511,230	684,860
<i>Enterprise Funds:</i>						
	Utility Fund	14,598,700	12,522,670	12,562,670	14,134,000	13,763,080
	Bridge Fund	11,603,796	10,949,350	11,449,350	12,130,170	38,699,790
	Golf Course Fund	998,552	1,794,040	2,261,040	1,994,230	1,352,840
	<i>Total Enterprise Funds</i>	27,201,048	25,266,060	26,273,060	28,258,400	53,815,710
	Total Revenues	\$ 126,813,186	\$ 92,267,750	\$ 107,602,880	\$ 96,945,940	\$ 161,624,814

EXPENDITURES/EXPENSES

General:

General Fund	\$	51,643,499	\$	39,260,300	\$	57,367,990	\$	53,614,870	\$	42,113,624
General Contingency Reserve Fund		-		-		-		-		-
<i>Total General Funds</i>		<u>51,643,499</u>		<u>39,260,300</u>		<u>57,367,990</u>		<u>53,614,870</u>		<u>42,113,624</u>

Special Revenue Funds:

Community Development Fund		6,942,967		2,021,560		2,035,660		1,093,340		2,229,180
Asset Sharing		895,884		1,460,000		1,460,000		1,460,000		213,000
Parkland Dedication		54,999		5,200		5,200		5,200		5,200
Grants		1,248,045		1,751,680		1,751,680		1,751,680		978,910
Paving & Drainage		2,071,835		782,000		782,000		782,000		820,000
Hotel/Motel Fund		1,486,870		778,520		931,370		1,087,770		831,460
<i>Total Special Revenue Funds</i>		<u>12,700,600</u>		<u>6,798,960</u>		<u>6,965,910</u>		<u>6,179,990</u>		<u>5,077,750</u>

Capital Project Fund:

General Capital Project Fund		5,032,771		23,725,440		23,343,000		13,429,200		19,459,890
Utility Capital Project Fund		-		4,500,000		4,500,000		1,672,100		17,306,690
Bridge Capital Project Fund		-		-		-		42,700		34,420,000
		<u>5,032,771</u>		<u>28,225,440</u>		<u>27,843,000</u>		<u>15,144,000</u>		<u>71,186,580</u>

Debt Service Fund:

Debt Service Fund		2,348,593		2,262,320		2,262,320		2,258,320		2,317,640
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Internal Service Fund:

Garage Fund		564,271		603,250		605,820		564,280		684,860
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Enterprise Funds:

Utility Fund		16,186,903		17,022,670		17,123,570		16,019,450		18,763,080
Bridge Fund		10,152,700		10,949,350		11,460,760		10,950,050		40,199,790
Golf Course Fund		1,139,630		1,794,040		2,267,660		1,994,230		1,352,840
<i>Total Enterprise Funds</i>		<u>27,479,233</u>		<u>29,766,060</u>		<u>30,851,990</u>		<u>28,963,730</u>		<u>60,315,710</u>

Total Expenditures/Expenses \$ 99,768,967

	\$	106,916,330	\$	125,897,030	\$	106,725,190	\$	181,696,164
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Net Revenues Over/(Under) Expenditures/Expenses,
Change in Available Resources

	\$	27,044,219	\$	(18,294,150)	\$	(9,779,250)	\$	(20,071,350)
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CITY OF PHARR, TX
CITY-WIDE BUDGET AND CHANGE IN AVAILABLE RESOURCES

	ESTIMATED BEGINNING AVAILABLE FUND BALANCE/ NET POSITION 9/30/13	BUDGETED OPERATING REVENUES 2013-2014	DEBT PROCEEDS 2013-2014	TRANSFER IN 2013-2014	TRANSFER OUT 2013-2014
<i>General:</i>					
General Fund	\$ 2,000,000	\$ 34,250,750	\$ 2,380,700	\$ 4,768,574	\$ (1,339,020)
General Contingency Reserve Fund	8,300,000	-	-	-	-
<i>Total General Funds</i>	<u>10,300,000</u>	<u>34,250,750</u>	<u>2,380,700</u>	<u>4,768,574</u>	<u>(1,339,020)</u>
<i>Special Revenue Funds:</i>					
Community Development Fund	-	2,229,180	-	-	-
Grants	-	978,910	-	-	-
Hotel/Motel Fund	-	831,460	-	-	-
Parkland Dedication	-	5,200	-	-	(5,200)
Asset Sharing	600,000	160,000	-	-	-
Paving & Drainage	-	820,000	-	-	-
<i>Total Special Revenue Funds</i>	<u>600,000</u>	<u>5,024,750</u>	<u>-</u>	<u>-</u>	<u>(5,200)</u>
<i>Capital Project Fund:</i>					
General Capital Project Fund	10,840,000	5,620,140	-	3,000,000	-
Bridge Capital Project Fund	2,000,000	4,090,960	-	28,364,040	-
Utility Capital Project Fund	-	3,681,690	8,725,000	4,900,000	-
	<u>12,840,000</u>	<u>13,392,790</u>	<u>8,725,000</u>	<u>36,264,040</u>	<u>-</u>
<i>Debt Service Fund:</i>					
Debt Service Fund	-	1,820,400	-	497,240	(233,250)
<i>Enterprise Funds:</i>					
Utility Fund	5,500,000	13,763,080	-	-	(5,304,900)
Bridge Fund	2,000,000	11,387,500	27,079,040	233,250	(35,524,640)
Golf Course Fund	-	1,034,640	-	318,200	-
<i>Total Enterprise Funds</i>	<u>7,500,000</u>	<u>26,185,220</u>	<u>27,079,040</u>	<u>551,450</u>	<u>(40,829,540)</u>
<i>Internal Service Fund:</i>					
Garage Fund	-	631,860	53,000	-	-
TOTALS	<u>\$ 31,240,000</u>	<u>\$ 81,305,770</u>	<u>\$ 38,237,740</u>	<u>\$ 42,081,304</u>	<u>\$ (42,407,010)</u>

OPERATING EXPENDITURES/ EXPENSES 2013-2014	CAPITAL OUTLAY 2013-2014	LONG-TERM DEBT SERVICE 2013-2014	TOTAL APPROPRIATIONS (NOT INCLUDING TRANSFERS) 2013-2014	REVENUES OVER/ (UNDER) EXPENDITURES/ EXPENSES 2013-2014	PROJECTED ENDING FUND BALANCE/ NET POSITION 9/30/14
\$ (38,240,704)	\$ (2,533,900)	\$ -	\$ (40,774,604)	\$ (713,600)	\$ 1,286,400
-	-	-	-	-	8,300,000
(38,240,704)	(2,533,900)	-	(40,774,604)	(713,600)	9,586,400
(1,869,930)	-	(359,250)	(2,229,180)	-	-
(779,910)	(199,000)	-	(978,910)	-	-
(821,460)	(10,000)	-	(831,460)	-	-
-	-	-	-	-	-
(213,000)	-	-	(213,000)	(53,000)	547,000
(820,000)	-	-	(820,000)	-	-
(4,504,300)	(209,000)	(359,250)	(5,072,550)	(53,000)	547,000
-	(19,459,890)	-	(19,459,890)	(10,839,750)	250
-	(34,420,000)	-	(34,420,000)	(1,965,000)	35,000
-	(17,306,690)	-	(17,306,690)	-	-
-	(71,186,580)	-	(71,186,580)	(12,804,750)	35,250
(6,000)	-	(2,078,390)	(2,084,390)	-	-
(8,025,220)	(860,300)	(4,572,660)	(13,458,180)	(5,000,000)	500,000
(3,684,320)	(220,000)	(770,830)	(4,675,150)	(1,500,000)	500,000
(1,164,840)	(188,000)	-	(1,352,840)	-	-
(12,874,380)	(1,268,300)	(5,343,490)	(19,486,170)	(6,500,000)	1,000,000
(631,860)	(53,000)	-	(684,860)	-	-
<u>\$ (56,257,244)</u>	<u>\$ (75,250,780)</u>	<u>\$ (7,781,130)</u>	<u>\$ (139,289,154)</u>	<u>\$ (20,071,350)</u>	<u>\$ 11,168,650</u>

CITY OF PHARR, TX
CITY-WIDE BUDGET SUMMARY OF MAJOR REVENUES & EXPENDITURES/EXPENSES
FISCAL YEAR 2013-2014

	GENERAL FUND		SPECIAL REVENUE FUNDS					
	GENERAL FUND	GENERAL CONTINGENCY	CDBG	GRANTS	HOTEL	PARKLAND DEDICATIO	ASSET SHARING	PAVING & DRAINAGE
REVENUES								
Taxes								
Property Tax	\$ 13,416,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Tax Penalty and Interest	550,000	-	-	-	-	-	-	-
Sales Tax	9,947,600	-	-	-	-	-	-	-
Franchise Tax	2,200,000	-	-	-	-	-	-	-
Hotel Tax	-	-	-	-	782,740	-	-	-
Other Taxes	150,000	-	-	-	-	-	-	-
Total Taxes	26,263,700	-	-	-	782,740	-	-	-
Sanitation and Brush								
Sanitation	2,560,000	-	-	-	-	-	-	-
Brush	1,100,000	-	-	-	-	-	-	-
Total Sanitation and Brush	3,660,000	-	-	-	-	-	-	-
Revenue Producing Facilities	-	-	-	-	-	-	-	-
Fines	1,105,000	-	-	-	-	-	-	-
License and Permits	841,620	-	-	-	-	-	-	-
Charges For Current Services	1,468,100	-	-	-	-	5,000	-	816,000
Intergovernmental	280,540	-	2,229,180	978,910	-	-	150,000	-
Other	320,790	-	-	-	-	-	-	-
Interest	311,000	-	-	-	500	200	10,000	4,000
Total Operating Revenues	34,250,750	-	2,229,180	978,910	783,240	5,200	160,000	820,000
Debt/ Capital Lease Proceeds	2,380,700	-	-	-	-	-	-	-
Transfers In	4,768,574	-	-	-	48,220	-	-	-
Total Revenues	\$ 41,400,024	\$ -	\$ 2,229,180	\$ 978,910	\$ 831,460	\$ 5,200	\$ 160,000	\$ 820,000
EXPENDITURES/EXPENSES								
Personnel Services	\$ 23,014,214	\$ -	\$ 236,080	\$ 760,510	\$ 447,260	\$ -	\$ 25,000	\$ -
Supplies	1,133,490	-	6,000	-	22,000	-	100,000	-
Maint., Rentals, & Vehicle Maint.	2,397,560	-	8,400	-	31,000	-	10,000	-
Other Services	2,945,180	-	21,700	19,400	311,200	-	78,000	445,430
Debt Service	2,250,550	-	359,250	-	-	-	-	374,570
Capital Outlay	2,533,900	-	-	199,000	10,000	-	-	-
Transfers Out	1,339,020	-	-	-	-	5,200	-	-
Non-Departmental	6,499,710	-	1,597,750	-	10,000	-	-	-
Total Expenditures/Expenses	\$ 42,113,624	\$ -	\$ 2,229,180	\$ 978,910	\$ 831,460	\$ 5,200	\$ 213,000	\$ 820,000
Revenues Over/(Under) Expenditures	\$ (713,600)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (53,000)	\$ -

CAPITAL PROJECT FUNDS			DEBT SERVICE	ENTERPRISE FUNDS			INTERNAL SERVICE FUND	TOTAL ALL FUNDS
GENERAL CAPITAL	BRIDGE CAPITAL	UTILITY CAPITAL	DEBT SERVICE	UTILITY	BRIDGE	GOLF COURSE	GARAGE	
\$ -	\$ -	\$ -	\$ 1,718,400	\$ -	\$ -	\$ -	\$ -	\$ 15,134,500
-	-	-	72,000	-	-	-	-	622,000
-	-	-	-	-	-	-	-	9,947,600
-	-	-	-	-	-	-	-	2,200,000
-	-	-	-	-	-	-	-	782,740
-	-	-	-	-	-	-	-	150,000
-	-	-	1,790,400	-	-	-	-	28,836,840
-	-	-	-	-	-	-	-	2,560,000
-	-	-	-	-	-	-	-	1,100,000
-	-	-	-	-	-	-	-	3,660,000
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	1,105,000
-	-	-	-	-	-	-	-	841,620
-	-	-	-	13,295,000	10,982,500	855,750	684,860	28,107,210
5,620,140	4,090,960	3,681,690	-	-	-	-	-	17,031,420
-	-	-	-	57,480	215,000	173,000	-	766,270
-	-	-	30,000	410,600	190,000	5,890	-	962,190
5,620,140	4,090,960	3,681,690	1,820,400	13,763,080	11,387,500	1,034,640	684,860	81,310,550
-	-	8,725,000	-	-	27,079,040	-	-	38,184,740
3,000,000	28,364,040	4,900,000	497,240	-	233,250	318,200	-	42,129,524
<u>\$ 8,620,140</u>	<u>\$ 32,455,000</u>	<u>\$ 17,306,690</u>	<u>\$ 2,317,640</u>	<u>\$ 13,763,080</u>	<u>\$ 38,699,790</u>	<u>\$ 1,352,840</u>	<u>\$ 684,860</u>	<u>\$ 161,624,814</u>
\$ -	\$ -	\$ -	\$ -	\$ 3,042,720	\$ 870,900	\$ 710,040	\$ 197,350	\$ 29,304,074
-	-	-	-	1,316,380	117,610	158,130	10,740	2,864,350
-	-	-	-	931,410	264,590	111,200	405,530	4,159,690
-	-	-	6,000	1,531,460	859,020	91,000	8,470	6,316,860
-	-	-	2,078,390	4,623,750	770,830	89,180	9,770	10,556,290
19,459,890	34,420,000	17,306,690	-	860,300	220,000	188,000	53,000	75,250,780
-	-	-	233,250	5,304,900	35,524,640	-	-	42,407,010
-	-	-	-	1,152,160	1,572,200	5,290	-	10,837,110
<u>\$ 19,459,890</u>	<u>\$ 34,420,000</u>	<u>\$ 17,306,690</u>	<u>\$ 2,317,640</u>	<u>\$ 18,763,080</u>	<u>\$ 40,199,790</u>	<u>\$ 1,352,840</u>	<u>\$ 684,860</u>	<u>\$ 181,696,164</u>
<u>\$ (10,839,750)</u>	<u>\$ (1,965,000)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (5,000,000)</u>	<u>\$ (1,500,000)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (20,071,350)</u>



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GOVERNMENTAL FUNDS

GENERAL FUND

General Fund is the chief operating fund of the City. All of the City's activities are reported in these funds unless there is a compelling reason to report an activity in some other fund type.

GENERAL FUND (detailed): The General Fund is the general operating fund of the City. It is used to account for all financial resources traditionally associated with government, except those required to be accounted for in another fund.

GENERAL CONTINGENCY RESERVE: This fund accounts for the fiduciary responsible administration of the City's unreserved fund balance. This fund will be consolidated with the General Fund in the preparation of the City's financial report.



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CITY OF PHARR, TEXAS
BUDGETED REPORT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GENERAL FUND

FOR THE FISCAL YEAR OCTOBER 1, 2013 THROUGH SEPTEMBER 30, 2014

Note: payroll fund not included

		ACTUAL	ORIGINAL	AMENDED	PROJECTED	
		<u>2011-2012</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>
			<u>2012-2013</u>	<u>2012-2013</u>	<u>2012-2013</u>	<u>2013-2014</u>
REVENUES						
General Tax Revenue						
Property	\$	13,644,917	\$ 13,577,000	\$ 13,577,000	\$ 13,500,000	\$ 13,966,100
Sales		9,563,734	9,899,950	9,564,950	9,565,000	9,947,600
Franchise		2,232,328	2,168,000	2,168,000	2,158,000	2,200,000
Other		144,682	140,000	140,000	147,000	150,000
Total		<u>25,585,661</u>	<u>25,784,950</u>	<u>25,449,950</u>	<u>25,370,000</u>	<u>26,263,700</u>
Licenses and permits						
Building		413,851	350,000	350,000	450,000	450,000
Professional services		137,371	125,000	125,000	129,000	130,000
Other		147,013	259,620	259,620	283,920	261,620
Total		<u>698,235</u>	<u>734,620</u>	<u>734,620</u>	<u>862,920</u>	<u>841,620</u>
Intergovernmental						
Grants		-	-	-	-	-
School security		257,964	260,540	260,540	260,540	260,540
County fire runs		23,849	20,000	20,000	15,000	20,000
Total		<u>281,813</u>	<u>280,540</u>	<u>280,540</u>	<u>275,540</u>	<u>280,540</u>
Fees and charges:						
Sanitation		2,478,021	2,420,000	2,420,000	2,564,000	2,560,000
Brush		1,062,898	1,027,800	1,027,800	1,087,000	1,100,000
Swimming		-	30,000	30,000	200,000	476,000
Events Center		446,107	470,000	470,000	515,000	539,000
City Hall rental		84,624	91,600	91,600	92,000	91,600
Other rentals		203,806	201,500	201,500	210,000	204,500
Other fees		297,437	317,000	217,000	167,000	157,000
Total		<u>4,572,893</u>	<u>4,557,900</u>	<u>4,457,900</u>	<u>4,835,000</u>	<u>5,128,100</u>
Fines						
Court fines		731,789	765,500	765,500	720,000	900,000
Police records/fees		177,230	150,000	150,000	175,000	170,000
Library fines		30,158	35,000	35,000	9,000	35,000
Total		<u>939,177</u>	<u>950,500</u>	<u>950,500</u>	<u>904,000</u>	<u>1,105,000</u>
Interest income	Total	299,088	269,000	269,000	320,000	311,000
Other						
Miscellaneous		486,472	287,930	297,930	298,010	310,150
Oil and gas royalties		11,499	10,000	10,000	10,000	10,640
Total		<u>497,971</u>	<u>297,930</u>	<u>307,930</u>	<u>308,010</u>	<u>320,790</u>
Total revenues		<u>32,874,838</u>	<u>32,875,440</u>	<u>32,450,440</u>	<u>32,875,470</u>	<u>34,250,750</u>

	<u>ACTUAL</u> <u>2011-2012</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>2012-2013</u>	<u>AMENDED</u> <u>BUDGET</u> <u>2012-2013</u>	<u>PROJECTED</u> <u>ACTUAL</u> <u>2012-2013</u>	<u>BUDGET</u> <u>2013-2014</u>
EXPENDITURES					
Current:					
General government	11,641,334	9,320,350	15,599,360	14,943,830	10,125,694
Public safety	20,363,932	19,883,640	20,775,950	20,289,156	19,901,110
Highways and streets	2,130,305	2,400,000	2,424,200	2,173,350	5,076,670
Health and welfare	2,291,293	2,328,000	2,328,000	2,354,800	2,376,000
Culture and recreation	3,741,155	3,344,380	3,803,340	1,144,634	3,295,130
Debt service	-	-	-	-	-
Total expenditures	<u>40,168,019</u>	<u>37,276,370</u>	<u>44,930,850</u>	<u>40,905,770</u>	<u>40,774,604</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(7,293,181)</u>	<u>(4,400,930)</u>	<u>(12,480,410)</u>	<u>(8,030,300)</u>	<u>(6,523,854)</u>
OTHER FINANCING SOURCES (USES)					
Transfers in					
Bridge	3,016,725	3,026,100	4,993,100	4,993,100	4,160,600
PEDC	447,567	149,280	4,750,010	4,750,010	152,300
Other	14,927,362	5,200	155,200	155,200	50,774
Utility	361,620	420,410	420,410	420,410	404,900
Golf Course	30,000	-	-	-	-
Total	<u>18,783,274</u>	<u>3,600,990</u>	<u>10,318,720</u>	<u>10,318,720</u>	<u>4,768,574</u>
Transfers (out)					
CIP	(7,525,000)	-	-	-	-
Golf Course	(195,200)	(697,040)	(1,164,040)	(1,149,030)	(318,200)
Volunteer Firemen Pension	(16,488)	-	-	-	-
PPFC #1	(260,947)	(972,600)	(972,600)	(972,600)	(972,600)
Other	(3,433,613)	(314,290)	(10,030,210)	(10,317,180)	(48,220)
Total	<u>(11,431,248)</u>	<u>(1,983,930)</u>	<u>(12,166,850)</u>	<u>(12,438,810)</u>	<u>(1,339,020)</u>
Lease proceeds	<u>-</u>	<u>1,163,870</u>	<u>1,163,870</u>	<u>1,163,870</u>	<u>2,380,700</u>
Total other financing sources and uses	<u>7,352,026</u>	<u>2,780,930</u>	<u>(684,260)</u>	<u>(956,220)</u>	<u>5,810,254</u>
Net change in fund balance	58,845	(1,620,000)	(13,164,670)	(8,986,520)	(713,600)
Fund balance (deficit) - beginning	15,131,907	7,190,752	7,190,752	15,190,752	6,204,232
Reserved for Contingency - Cash	<u>(8,000,000)</u>	<u>-</u>	<u>-</u>	<u>(8,000,000)</u>	<u>(8,000,000)</u>
Fund balance - ending	\$ <u>7,190,752</u>	\$ <u>5,570,752</u>	\$ <u>(5,973,918)</u>	\$ <u>(1,795,768)</u>	\$ <u>(2,509,368)</u>

**CITY OF PHARR, TX
GENERAL FUND
SUMMARY OF REVENUES AND EXPENDITURES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
Revenues					
500 - General Tax Revenue	\$ 23,281,837	\$ 23,551,950	\$ 23,216,950	\$ 23,140,000	\$ 23,988,700
520 - Gross Receipts	2,303,824	2,233,000	2,233,000	2,230,000	2,275,000
530 - Revenue Producing Facilities	4,282,688	4,262,900	4,262,900	4,675,000	4,978,100
540 - Fines and Fees	971,051	965,500	965,500	949,000	1,135,000
550 - Licenses and Permits	698,235	734,620	734,620	862,920	841,620
560 - Charges for Current Services	1,219,114	1,127,470	1,037,470	1,018,550	1,032,330
580 - Lease Proceeds	-	1,163,870	1,163,870	1,163,870	2,380,700
580 - Transfers/Others	27,374,688	3,600,990	18,818,720	18,818,720	4,768,574
Total Revenues	\$ 60,131,437	\$ 37,640,300	\$ 52,433,030	\$ 52,858,060	\$ 41,400,024
Expenditures					
10 - City Manager's Office	\$ 1,012,758	\$ 2,073,230	\$ 6,332,330	\$ 6,179,500	\$ 1,843,570
11 - Finance Department	933,637	971,620	1,090,490	1,058,160	950,740
12 - Police Department	12,302,127	11,976,550	12,655,330	12,676,546	12,451,660
13 - Traffic Safety	1,419,526	1,367,920	1,383,580	1,385,880	-
14 - Municipal Court	377,970	399,140	402,660	373,180	472,200
15 - Fire Protection	6,264,309	6,140,030	6,334,380	5,853,550	6,977,250
16 - Administrative Services	-	251,450	353,370	433,000	432,524
17 - Street Maintenance	2,130,305	2,400,000	2,424,200	2,173,350	5,076,670
18 - Information Technology	718,257	1,138,050	1,455,030	1,502,380	1,310,800
20 - Municipal Library	1,032,639	1,227,910	1,240,360	1,144,630	1,148,010
22 - Parks & Recreation	2,708,516	2,116,470	2,562,980	4	2,147,120
27 - Planning & Community Development	1,059,158	1,165,240	1,330,400	938,980	1,070,460
28 - Engineering	244,741	465,130	467,110	315,460	393,890
30 - Non-Departmental	21,439,556	7,567,560	19,335,770	19,580,250	7,838,730
Total Expenditures	\$ 51,643,499	\$ 39,260,300	\$ 57,367,990	\$ 53,614,870	\$ 42,113,624
Net Revenues Over/(Under) Expenditures	\$ 8,487,938	\$ (1,620,000)	\$ (4,934,960)	\$ (756,810)	\$ (713,600)

**CITY OF PHARR, TX
GENERAL FUND
SUMMARY OF EXPENDITURES**

<u>Department</u>	<u>ACTUAL 2011-2012</u>	<u>ORIGINAL BUDGET 2012-2013</u>	<u>AMENDED BUDGET 2012-2013</u>	<u>PROJECTED ACTUAL 2012-2013</u>	<u>BUDGET 2013-2014</u>
10 - City Manager's Office	\$ 1,012,758	\$ 2,073,230	\$ 6,332,330	\$ 6,179,500	\$ 1,843,570
11 - Finance Department	933,637	971,620	1,090,490	1,058,160	950,740
12 - Police Department	12,302,127	11,976,550	12,655,330	12,676,546	12,451,660
13 - Traffic Safety	1,419,526	1,367,920	1,383,580	1,385,880	-
14 - Municipal Court	377,970	399,140	402,660	373,180	472,200
15 - Fire Protection	6,264,309	6,140,030	6,334,380	5,853,550	6,977,250
16 - PAL Administrative Services	-	251,450	353,370	433,000	432,524
17 - Street Maintenance	2,130,305	2,400,000	2,424,200	2,173,350	5,076,670
18 - Information Technology	718,257	1,138,050	1,455,030	1,502,380	1,310,800
20 - Municipal Library	1,032,639	1,227,910	1,240,360	1,144,630	1,148,010
22 - Parks & Recreation	2,708,516	2,116,470	2,562,980	4	2,147,120
27 - Planning & Community Development	1,059,158	1,165,240	1,330,400	938,980	1,070,460
28 - Engineering Department	244,741	465,130	467,110	315,460	393,890
30 - Non-Departmental	21,439,556	7,567,560	19,335,770	19,580,250	7,838,730
Total Expenditures	\$ 51,643,499	\$ 39,260,300	\$ 57,367,990	\$ 53,614,870	\$ 42,113,624
<u>Activity</u>					
1100- Personnel Services	\$ 22,016,517	\$ 21,563,280	\$ 22,514,090	\$ 22,192,096	\$ 23,014,214
2200- Supplies	1,028,401	993,250	982,770	960,670	1,133,490
3300- Maintenance	371,868	456,200	456,200	444,280	656,720
4400- Rentals	152,572	169,340	169,540	136,020	166,170
5500- Other Services	2,703,788	3,074,670	3,277,640	2,504,070	2,945,180
6600- Vehicle Maintenance	1,433,147	1,593,480	1,595,480	1,329,400	1,574,670
7700- Debt Service	917,831	2,242,650	6,492,650	6,492,650	2,250,550
8800- Capital Outlay	1,579,819	1,599,870	2,543,850	2,394,220	2,533,900
9900- Transfers Out	11,475,480	1,983,930	12,437,140	12,709,100	1,339,020
9900- Non-Departmental	9,964,076	5,583,630	6,898,630	6,871,150	6,499,710
Total Expenditures	\$ 51,643,499	\$ 39,260,300	\$ 57,367,990	\$ 56,033,656	\$ 42,113,624
<u>Function</u>					
General government	\$ 11,641,334	\$ 9,320,350	\$ 15,599,360	\$ 14,943,830	\$ 10,125,694
Public safety	20,363,932	19,883,640	20,775,950	20,289,156	19,901,110
Highways and streets	2,130,305	2,400,000	2,424,200	2,173,350	5,076,670
Health and welfare	2,291,293	2,328,000	2,328,000	2,354,800	2,376,000
Culture and recreation	3,741,155	3,344,380	3,803,340	1,144,634	3,295,130
Transfers Out	11,475,480	1,983,930	12,437,140	12,709,100	1,339,020
Total Expenditures	\$ 51,643,499	\$ 39,260,300	\$ 57,367,990	\$ 53,614,870	\$ 42,113,624

City of Pharr, Texas

Department: City Manager's Office

Function:

General

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 513,653	\$ 525,300	\$ 533,340	\$ 510,070	\$ 531,150
Employee Benefits	140,491	127,180	128,300	116,070	131,490
Supplies	23,353	32,680	34,550	27,310	28,050
Maintenance	2,434	14,180	12,180	8,000	10,680
Rentals	5,761	9,020	9,020	5,900	9,020
Contractual Services	93,738	90,000	90,000	50,000	90,000
Other Services	231,408	236,160	234,230	174,900	251,140
Vehicle Maintenance	1,920	6,960	8,960	5,500	9,300
Debt Service	-	1,031,750	5,281,750	5,281,750	738,570
Capital Outlay	-	-	-	-	44,170
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,012,758	\$ 2,073,230	\$ 6,332,330	\$ 6,179,500	\$ 1,843,570

Purpose

To promote efficient administration of all affairs of the City

Main Duties

Liaison to the constituents of the city, departments, and elected officials; chief custodian of public records; issuances of vital records; administer municipal elections; Civil Service negotiations; coordinate all City Commission meetings and functions

Divisions

Administration; City Clerk; Records Management; Vital Statistics; Civil Service

Mission Statement

To be stewards of equitable, effective, and public policy makers for all aspects of municipal operations for the taxpayers that we serve.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Finance

Function: General

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 555,776	\$ 565,220	\$ 544,300	\$ 560,230	\$ 596,170
Employee Benefits	173,150	177,510	178,550	172,120	181,570
Supplies	43,799	39,800	38,550	37,550	40,500
Maintenance	17,451	2,000	2,000	2,000	2,000
Rentals	2,813	3,360	3,460	3,460	3,500
Contractual Services	76,329	115,000	114,700	80,000	90,600
Other Services	41,769	37,930	38,130	32,000	35,400
Vehicle Maintenance	-	-	-	-	-
Debt Service	22,550	10,800	10,800	10,800	1,000
Capital Outlay	-	20,000	160,000	160,000	-
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 933,637	\$ 971,620	\$ 1,090,490	\$ 1,058,160	\$ 950,740

Purpose

Manage the City's finances and ensure compliance with accounting and financial requirements, maximize the effective and efficient use of public funds, safeguard assets, and follow directives of our City Commissioners and City Manager.

Main Duties

Functional responsibilities include accounting, financial reporting, budgetary control, cash management, debt management, investments, personnel management, and risk mitigation.

Divisions

Accounting, Accounts Payable, Purchasing, Human Resources, Payroll, and Risk Management

Mission Statement

The Finance Department strives to serve the citizens of the city of Pharr by providing financial, management, personnel administration, and accounting services support to the City Manager's office and City departments through sound management of the City's financial activities. Sound financial management is achieved by operating in accordance with the state law, the City Charter, applicable ordinances and policies of the governing body.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
1 Prepare CAFR	Y	Y	Y	Y	Y
2 Prepare Official Budget Document	Y	Y	Y	Y	Y
3 Number of Qtrly Investment Report	4	4	4	4	4
4 GFOA's CAFR award	Y	Y	Y	Y	Y
5 GFOA's Budget award	Y	Y	Y	Y	Y
6 GTOT Investment Policy award	Y	Y	Y	Y	Y

City of Pharr, Texas

Department: Information Technologies

Function:

General

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 95,814	\$ 208,500	\$ 249,020	\$ 260,230	\$ 345,900
Employee Benefits	20,867	61,640	62,100	67,810	96,110
Supplies	97,966	89,170	89,170	99,100	102,100
Maintenance	15,871	164,500	164,500	205,400	193,400
Rentals	45	-	-	100	-
Contractual Services	68,295	15,000	35,000	25,000	20,000
Other Services	57,899	388,500	408,500	437,600	369,800
Vehicle Maintenance	3,092	12,200	12,200	12,300	16,000
Debt Service	165,516	178,540	178,540	178,540	118,290
Capital Outlay	192,892	20,000	256,000	216,300	49,200
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 718,257	\$ 1,138,050	\$ 1,455,030	\$ 1,502,380	\$ 1,310,800

Purpose

Provide procurement, management and maintenance of all city data networks, hardware, software, peripherals and telecommunications. Ensure data security, standards, and compliance.

Main Duties

Security of electronic data, standardization of information technology hardware/software, increase efficiency and productivity via software programming.

Divisions

Systems Engineering, Networking, Thin Clients

Mission Statement

The IT Department provides technology support and solutions to all City staff, elected officials, and its citizens to improve employee productivity, ensure data security, and improving service to all the stakeholders of Pharr.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Engineering

Function:

General

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 171,400	\$ 244,030	\$ 245,750	\$ 193,410	\$ 219,100
Employee Benefits	38,659	56,950	57,210	46,490	54,170
Supplies	11,185	14,540	14,540	10,000	31,000
Maintenance	-	1,000	1,000	500	3,500
Rentals	5,450	5,000	5,000	3,000	4,000
Contractual Services	-	79,600	79,600	19,400	-
Other Services	15,683	24,500	24,500	8,500	21,000
Vehicle Maintenance	2,364	9,950	9,950	6,500	13,500
Debt Service	-	4,060	4,060	4,060	8,120
Capital Outlay	-	25,500	25,500	23,600	39,500
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 244,741	\$ 465,130	\$ 467,110	\$ 315,460	\$ 393,890

Purpose

Management of the City's capital improvements and assist in the development of goals and objectives for the city.

Main Duties

Provide management of staff, engineering and architectural consultants in City projects; provide subdivision preliminary plat reviews for consistency and compliance with City standards; review, inspect, and manage infrastructure construction for all new development and capital projects in the City; maintain a geographical information system (GIS) of the City.

Divisions

Subdivision platting, GIS, Project Management

Mission Statement

The Engineering Department will enhance health, safety, and welfare in the City by providing economical, responsive, and cost effective professional engineering and architectural services. We employ qualified and competent professionals, cultivating an innovative work environment while striving to continuously improve.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Planning & Code Enforcement

Function:

General

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 602,069	\$ 627,590	\$ 640,810	\$ 586,370	\$ 661,190
Employee Benefits	198,916	197,960	199,900	178,870	205,180
Supplies	37,621	28,800	28,800	23,550	31,500
Maintenance	711	1,500	1,500	500	1,500
Rentals	6,534	6,800	6,800	6,800	7,500
Contractual Services	18,092	169,800	319,800	60,000	27,000
Other Services	113,163	81,450	81,450	40,250	80,250
Vehicle Maintenance	42,986	43,000	43,000	34,300	48,000
Debt Service	4,861	8,340	8,340	8,340	8,340
Capital Outlay	34,205	-	-	-	-
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,059,158	\$ 1,165,240	\$ 1,330,400	\$ 938,980	\$ 1,070,460

Purpose

To provide professional and technical assistance in effectively facilitating the future growth and development of the city of Pharr through comprehensive zoning/rezoning regulations, ordinances, and sound planning principles.

Main Duties

Lessen congestion; secure safety from panic and other dangers; promote health and general welfare; protect the overcrowding of land and abutting traffic ways; avoid undue concentration of population; avoid undue concentration of population; facilitate the adequate provisions of transportation, water, sewage, schools, parks, and other public requirements, empower community self-help programs, establish community priorities to target code compliance and health issues; and protect and preserve places and areas of historical and cultural importance.

Divisions

Building Safety, Planning & Zoning, Code Compliance, and Public Health

Mission Statement

We work in partnership with the people of the City to preserve and enhance the safety, appearance, and economic stability of our community through diligent enforcement of applicable ordinances and land use regulations in order to provide a safe and desirable living and working environment.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Non-Departmental

Function:

General

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Sanitation	\$ 1,726,509	\$ 1,752,000	\$ 1,752,000	\$ 1,771,800	\$ 1,788,000
Debris/Brush	564,784	576,000	576,000	583,000	588,000
Street Lights	588,485	600,000	600,000	630,000	650,000
Legal	203,136	200,000	200,000	150,000	190,000
Engineering	117,216	120,000	270,000	255,000	202,000
City Hall	364,215	320,000	320,000	319,980	320,000
City Commission	55,476	100,000	100,000	75,000	100,000
Transfers	11,475,480	1,983,930	12,437,140	12,709,100	1,339,020
Land Purchase	1,500	10,000	10,000	113,050	10,000
Other	6,342,755	1,905,630	3,070,630	2,973,320	2,651,710
DEPARTMENT TOTAL	\$ 21,439,556	\$ 7,567,560	\$ 19,335,770	\$ 19,580,250	\$ 7,838,730

City of Pharr, Texas

Department: Police

Function:

Public Safety

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 7,606,772	\$ 7,132,370	\$ 7,488,520	\$ 7,540,650	\$ 7,453,910
Employee Benefits	2,370,432	2,115,430	2,317,580	2,494,646	2,259,180
Supplies	113,487	153,320	153,320	179,120	175,520
Maintenance	48,909	29,470	29,470	21,500	29,470
Rentals	66,678	61,700	61,700	60,000	61,710
Contractual Services	121,539	157,000	157,000	80,000	173,570
Other Services	483,593	379,620	379,620	333,000	380,080
Vehicle Maintenance	791,330	755,490	755,490	655,000	720,900
Debt Service	229,887	353,380	353,380	353,380	579,460
Capital Outlay	469,500	838,770	959,250	959,250	617,860
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 12,302,127	\$ 11,976,550	\$ 12,655,330	\$ 12,676,546	\$ 12,451,660

Purpose

To provide for public safety by enforcement of federal, state, and city laws and ordinances.

Main Duties

To protect life, property, and maintain order. To prevent and control conduct widely recognized as threatening to life and property; to aid individuals who are in danger; protect constitutional rights; facilitate the movement of people and traffic; assist those who cannot assist themselves; resolve conflict; proactively identify problems; create and maintain a feeling of security in the community.

Divisions

Administration, Patrol, Communications, Crime Scene, Community Services, Criminal Investigations, Records, Jail, and Training

Mission Statement

To improve the quality of life of its citizens by enforcement of laws protecting rights, lives, and property of every person. We will work in community partnerships in identifying and responding to social and neighborhood concerns and needs.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Traffic Safety

Function:

Public Safety

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 509,411	\$ 492,000	\$ 498,670	\$ 507,840	\$ -
Employee Benefits	186,560	186,640	187,630	190,940	-
Supplies	149,480	190,020	187,920	186,350	-
Maintenance	9,715	9,500	11,500	19,880	-
Rentals	1,694	1,800	1,900	1,900	-
Contractual Services	-	-	-	-	-
Other Services	403,355	339,290	347,290	361,300	-
Vehicle Maintenance	101,246	142,000	142,000	111,000	-
Debt Service	6,669	6,670	6,670	6,670	-
Capital Outlay	51,396	-	-	-	-
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,419,526	\$ 1,367,920	\$ 1,383,580	\$ 1,385,880	\$ -

Purpose

Save lives, prevent injuries, reduce vehicle related crashes and delays, by maintaining all traffic devices. Also maintain animal care, health, and population control.

Main Duties

Design, make and install all street and stop signs, also provide maintenance to our 50 traffic signals, verifying all lights are working properly and synchronization. Making sure our streets have standard paving markings. For animal control, pick up dead animals, provide traps for unwanted animals, promote vaccinations, and euthanization.

Divisions

Traffic & Safety, Animal Control

Mission Statement

Provide safety to our residents and the public by assuring the right operation/installation of the traffic devices as well as street markings and signs to prevent accidents. Animal Control is to take care of pets and animals within our city and monitor and control animal population.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Municipal Court

Function:

Public Safety

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 221,577	\$ 236,490	\$ 239,550	\$ 226,240	\$ 235,770
Employee Benefits	58,989	64,850	65,310	58,560	65,840
Supplies	13,128	17,000	17,000	14,500	20,250
Maintenance	10,670	6,000	6,000	1,000	40,000
Rentals	1,899	2,700	2,700	2,700	2,640
Contractual Services	52,500	52,000	52,000	52,000	52,000
Other Services	18,438	17,700	17,700	17,180	17,200
Vehicle Maintenance	769	2,400	2,400	1,000	2,000
Debt Service	-	-	-	-	5,680
Capital Outlay	-	-	-	-	30,820
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 377,970	\$ 399,140	\$ 402,660	\$ 373,180	\$ 472,200

Purpose

To ensure the timely and efficient delivery and administration of justice.

Main Duties

Adjudication of cases, setting of fines not otherwise set by state law or City ordinances, the provision of magistrate services by law enforcement agencies, and coordinating the administrative operations of the court.

Divisions

Administration, Court

Mission Statement

To be the most respected, effective, efficient, and impartial Municipal Court in Texas.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Fire

Function:

Public Safety

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 3,480,424	\$ 3,503,780	\$ 3,564,880	\$ 3,359,590	\$ 3,750,080
Employee Benefits	1,232,907	1,385,540	1,463,590	1,381,770	1,479,300
Supplies	162,947	147,390	137,390	113,040	149,940
Maintenance	115,868	106,550	106,550	67,500	99,500
Rentals	16,179	15,960	15,960	15,960	12,000
Contractual Services	11,900	25,350	25,350	15,000	25,350
Other Services	138,241	132,820	132,820	107,680	125,830
Vehicle Maintenance	168,851	232,200	232,200	173,500	205,500
Debt Service	345,475	517,440	517,440	517,440	455,750
Capital Outlay	591,517	73,000	138,200	102,070	674,000
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 6,264,309	\$ 6,140,030	\$ 6,334,380	\$ 5,853,550	\$ 6,977,250

Purpose

Provide an educational and effective public service through aspects of fire prevention and public safety.

Main Duties

Saving lives and protecting property; public education/fire prevention; records management; fire and building code enforcement; inspection services; fire investigations; City developmental review

Divisions

Administration; Prevention; Suppression; Communications

Mission Statement

To save lives, protect property, and the environment while ensuring the safety and survival of its firefighters. To provide the best possible emergency services through fire and rescue response. To promote fire safety and enhance the lives of its residents and visitors through fire prevention and public education. To plan, train and prepare for catastrophic events.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Street Maintenance

Function: Highways & Streets

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 933,848	\$ 937,060	\$ 951,170	\$ 946,490	\$ 1,502,860
Employee Benefits	417,622	428,250	430,340	435,430	617,690
Supplies	79,884	76,530	77,530	72,900	276,480
Maintenance	17,717	28,000	28,000	19,000	146,000
Rentals	9,390	34,200	34,200	9,200	36,000
Contractual Services	2,145	92,500	92,500	8,000	62,500
Other Services	311,635	330,930	337,930	277,000	726,910
Vehicle Maintenance	254,898	327,200	327,200	260,000	478,970
Debt Service	62,007	77,330	77,330	77,330	254,610
Capital Outlay	41,159	68,000	68,000	68,000	974,650
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 2,130,305	\$ 2,400,000	\$ 2,424,200	\$ 2,173,350	\$ 5,076,670

Purpose

Maintain the city streets and storm drainage system as well as its improvements, providing effective street maintenance, environmentally responsible drainage and professional engineering. To improve the safety and quality of life for the citizens of Pharr.

Main Duties

Street and storm drain system maintenance, also meet the support and infrastructure demands of the city, including planning, development, construction, and inspection of new street and storm drain systems, and serve as first responders in emergency situations.

Divisions

Administration, Streets & Alleys, Drainage & Right Of Ways, and Recycling

Mission Statement

Provide quality services, within available resources to our residents in a timely and efficient manner, enhancing the health and welfare for all.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Library

Function:

Culture & Rec.

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 571,034	\$ 590,950	\$ 601,850	\$ 557,780	\$ 622,670
Employee Benefits	184,511	182,540	184,090	170,490	181,020
Supplies	40,917	51,000	51,000	45,300	57,400
Maintenance	26,590	33,500	33,500	24,000	50,670
Rentals	22,665	19,300	19,300	19,000	19,300
Contractual Services	-	-	-	-	-
Other Services	108,329	120,020	120,020	111,760	125,150
Vehicle Maintenance	1,752	2,100	2,100	1,300	2,100
Debt Service	-	-	-	-	-
Capital Outlay	76,841	228,500	228,500	215,000	89,700
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,032,639	\$ 1,227,910	\$ 1,240,360	\$ 1,144,630	\$ 1,148,010

Purpose

The primary function to adults is to provide materials of both a recreational and instructional nature which communicate experiences and ideas from one person to another.

The primary function to young adults is to assist with specific educational needs, encourage self-realization, widen their knowledge of the smaller community in which they reside as well as the world at large, enrich their life and help them fulfill recreational and emotional needs.

The primary function to children is to supplement, compliment, and enhance in knowledge, awareness, judgment, and manners the child's home, school, church and community experiences in helping them realize the fullest possible potential of childhood.

Main Duties

To provide library materials and customer service to adults, young adults, and children of the community.

Divisions

Administration, Cataloging, Circulation, Reference, and Children's Department

Mission Statement

The Pharr Memorial Library strives to promote the love of reading and serve as a gateway to knowledge for our community.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Parks & Recreation

Function:

Culture & Rec.

Fund: General

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 1,284,180	\$ 936,250	\$ 959,230	\$ 826,830	\$ 1,065,990
Employee Benefits	447,455	327,800	369,030	370,170	325,350
Supplies	254,634	153,000	153,000	151,950	220,750
Maintenance	105,932	60,000	60,000	75,000	80,000
Rentals	13,464	9,500	9,500	8,000	10,500
Contractual Services	67,473	62,000	62,000	68,000	68,400
Other Services	268,264	127,500	127,500	145,500	203,000
Vehicle Maintenance	63,939	59,980	59,980	69,000	78,400
Debt Service	80,866	54,340	54,340	54,340	80,730
Capital Outlay	122,309	326,100	708,400	650,000	14,000
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 2,708,516	\$ 2,116,470	\$ 2,562,980	\$ 2,418,790	\$ 2,147,120

Purpose

To provide quality recreational opportunities as well as maintain and preserve the facilities of the citizens that we are proud to serve.

Main Duties

Responsible for maintaining 57 acres of parks, approx. 25 acres of landscaping, four public buildings, as well as recreation and athletic programs for the community.

Divisions

Administration, Park Maintenance, Building Maintenance, Recreation and Athletics

Mission Statement

To provide quality of life services in the community through the implementation of youth recreational and leisure opportunities.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

**CITY OF PHARR, TX
GENERAL CONTINGENCY RESERVE FUND
SUMMARY OF REVENUES AND EXPENDITURES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	-	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
<u>EXPENDITURES</u>					
Emergency Contingencies	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
Net Revenues Over/(Under) Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -



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SPECIAL REVENUES FUNDS

Special Revenue Funds are used to account for specific revenues that are legally or self restricted to expenditure for particular purposes.

Community Development Fund – This fund accounts for grant revenues that meet the program objectives set forth by the U.S. Department of Housing & Urban Development in providing affordable housing, a suitable and viable living environment and expanding economic opportunities.

Grants Fund – This fund accounts for general grant revenues awarded to the City. Three departments utilize this fund: Police, Fire, and Library.

Hotel/Motel Fund – This fund accounts for revenue from a seven percent tax levied upon the cost of City hotel and motel rooms with a daily rate over \$2. According to state civil statutes, this tax revenue can be used to promote tourism, maintain and repair convention facilities, promote the arts and humanities, or any other purpose directly related to these activities.

Parkland Dedication – Created by Ordinance O-99-49 on August 17, 1999, this fund accounts for contributions that developers are required to make when creating subdivisions to provide recreational areas in the form of neighborhood and community parks.

Asset Sharing – This fund accounts for forfeitures awarded to the City by the federal and state courts and drug enforcement agencies. Revenues are restricted for police supplies and only to be used if general funding is not available.

Paving & Drainage – This fund accounts for fees added to utility bills and restricted for the purpose of street improvements.

CITY OF PHARR, TX
COMBINED SPECIAL REVENUE FUNDS
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
Revenues					
500 - General Tax Revenue	\$ 795,452	\$ 776,520	\$ 776,520	\$ 800,000	\$ 782,740
560 - Charges for Current Services	860,123	785,000	785,000	805,000	821,000
560 - Intergovernmental	1,703,550	300,000	300,000	380,000	150,000
570 - Grants	2,552,272	3,773,240	3,773,240	2,845,020	3,208,090
580 - Others	5,783,760	12,200	12,200	24,910	14,700
580 - Transfers/Others	350,292	-	-	-	-
Total Revenues	\$ 12,045,449	\$ 5,646,960	\$ 5,646,960	\$ 4,854,930	\$ 4,976,530
Expenditures					
General government	\$ 6,404,465	\$ 1,202,420	\$ 1,216,520	\$ 1,012,250	\$ 1,879,450
Public safety	2,055,774	2,655,840	2,655,840	2,570,840	1,115,510
Highways and streets	2,733,234	1,460,070	1,460,070	972,030	1,197,820
Culture and recreation	1,396,293	1,371,730	1,374,580	1,464,870	884,970
Transfer Out	94,292	-	150,000	150,000	-
Total Expenditures	\$ 12,684,058	\$ 6,690,060	\$ 6,857,010	\$ 6,169,990	\$ 5,077,750
Net Revenues Over/(Under) Expenditures	\$ (638,609)	\$ (1,043,100)	\$ (1,210,050)	\$ (1,315,060)	\$ (101,220)

CITY OF PHARR, TX
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Grants-CDBG - Current Year	\$ 454,238	\$ 1,188,760	\$ 1,188,760	\$ 811,790	\$ 1,279,150
Grants-Other CDBG Program Funds	866,477	832,800	832,800	281,550	950,030
Misc	5,601,692	-	-	-	-
Transfer In	21,292	-	-	-	-
Total Revenues	\$ 6,943,699	\$ 2,021,560	\$ 2,021,560	\$ 1,093,340	\$ 2,229,180
<u>EXPENDITURES</u>					
Personnel	\$ 187,808	\$ 187,490	\$ 201,590	\$ 176,040	\$ 236,080
Supplies	5,120	5,500	5,500	4,800	6,000
Maintenance	591	800	800	-	800
Rentals	3,085	2,500	2,500	3,500	3,600
Other	27,444	21,500	21,500	18,350	21,700
Vehicle Maintenance	2,149	2,820	2,820	3,130	4,000
Debt Service	23,572	425,760	425,760	425,780	359,250
Capital Outlay	-	-	-	-	-
Non-Departmental	6,693,198	1,375,190	1,375,190	461,740	1,597,750
Total Expenditures	\$ 6,942,967	\$ 2,021,560	\$ 2,035,660	\$ 1,093,340	\$ 2,229,180
Net Revenues Over/(Under) Expenditures	\$ 732	\$ -	\$ (14,100)	\$ -	\$ -
<u>EXPENDITURES</u>					
General government	\$ 6,342,181	\$ 1,039,320	\$ 1,033,420	\$ 849,150	\$ 1,706,350
Public safety	-	85,000	85,000	-	-
Culture and recreation	-	260,010	260,010	95,000	165,010
Highways and streets	600,786	637,230	637,230	149,190	357,820
Total Expenditures	\$ 6,942,967	\$ 2,021,560	\$ 2,035,660	\$ 1,093,340	\$ 2,229,180

City of Pharr, Texas

Department: Administration

Fund: CDBG

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 143,247	\$ 146,700	\$ 160,620	\$ 137,280	\$ 183,500
Employee Benefits	44,561	40,790	40,970	38,760	52,580
Supplies	5,120	5,500	5,500	4,800	6,000
Maintenance	591	800	800	-	800
Rentals	3,085	2,500	2,500	3,500	3,600
Contractual Services	595	-	-	-	-
Other Services	26,849	21,500	21,500	18,350	21,700
Vehicle Maintenance	2,149	2,820	2,820	3,130	4,000
Debt Service	23,572	425,760	425,760	425,780	359,250
Capital Outlay	-	-	-	-	-
Non-Departmental	5,576,428	-	-	-	-
Community Programs	1,116,770	1,375,190	1,375,190	461,740	1,597,750
DEPARTMENT TOTAL	\$ 6,942,967	\$ 2,021,560	\$ 2,035,660	\$ 1,093,340	\$ 2,229,180

Purpose

The planning and administration of the U.S. Department of Housing and Urban Development - Community Development Block Grant (CDBG) program in meeting the national objectives of providing a viable living environment through housing low to moderate income individuals, elimination of slums and blights, and economic development eligible projects/activities.

Main Duties

Administration, implementation, management, monitoring of HUD funded activities; preparation, completion, and submission of annual Action Plan and Comprehensive Annual Performance & Evaluation Report to HUD to meet Administration, implementation, management, monitoring of HUD funded activities; preparation, completion, and

Divisions

Administration

Mission Statement

To meet HUD's national objectives in housing, elimination of slum/blighted areas and increase economic development opportunities, principally for low to moderate income beneficiaries.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

CITY OF PHARR, TX
ASSET SHARING FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Intergovernmental	\$ 1,703,550	\$ 300,000	\$ 300,000	\$ 380,000	\$ 150,000
Other	-	-	-	2,910	-
Interest	23,158	8,000	8,000	14,000	10,000
Transfer In	-	-	-	-	-
Total	\$ 1,726,708	\$ 308,000	\$ 308,000	\$ 396,910	\$ 160,000

EXPENDITURES

Public Safety:					
Personnel	\$ 39,378	\$ 10,000	\$ 10,000	\$ 10,000	\$ 25,000
Supplies	239,372	495,000	495,000	495,000	100,000
Maintenance	46,377	50,000	50,000	50,000	-
Rentals	3,918	10,000	10,000	10,000	-
Other	244,323	175,000	175,000	175,000	78,000
Vehicle Maintenance	40,202	20,000	20,000	20,000	10,000
Debt Service	-	-	-	-	-
Capital Outlay	282,314	700,000	700,000	700,000	-
Total	\$ 895,884	\$ 1,460,000	\$ 1,460,000	\$ 1,460,000	\$ 213,000
Net Revenues Over/(Under) Expenditures	\$ 830,824	\$ (1,152,000)	\$ (1,152,000)	\$ (1,063,090)	\$ (53,000)

**CITY OF PHARR, TX
GRANTS FUND
SUMMARY OF REVENUES AND EXPENDITURES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Police	\$ 1,001,193	\$ 1,044,410	\$ 1,044,410	\$ 1,044,410	\$ 760,510
Fire	158,750	66,430	66,430	66,430	142,000
Library	11,000	100,000	100,000	100,000	56,400
Public Works	60,614	40,840	40,840	40,840	20,000
Parks & Recreation	-	500,000	500,000	500,000	-
Total Revenues	<u>\$ 1,231,557</u>	<u>\$ 1,751,680</u>	<u>\$ 1,751,680</u>	<u>\$ 1,751,680</u>	<u>\$ 978,910</u>
<u>EXPENDITURES BY FUNCTION</u>					
Public Safety:					
Police	\$ 1,001,193	\$ 1,044,410	\$ 1,044,410	\$ 1,044,410	\$ 760,510
Fire	158,697	66,430	66,430	66,430	142,000
	<u>1,159,890</u>	<u>1,110,840</u>	<u>1,110,840</u>	<u>1,110,840</u>	<u>902,510</u>
Culture and Recreation:					
Library	11,000	100,000	100,000	100,000	56,400
Parks & Recreation	-	500,000	500,000	500,000	-
	<u>11,000</u>	<u>600,000</u>	<u>600,000</u>	<u>600,000</u>	<u>56,400</u>
Environmental:					
Public Works	60,613	40,840	40,840	40,840	20,000
General:					
General	-	-	-	-	-
Total Expenditures	<u>\$ 1,231,503</u>	<u>\$ 1,751,680</u>	<u>\$ 1,751,680</u>	<u>\$ 1,751,680</u>	<u>\$ 978,910</u>
Net Revenues Over/(Under) Expenditures	<u>\$ 54</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>EXPENDITURES BY ACTIVITY</u>					
Personnel	\$ 823,112	\$ 1,005,620	\$ 1,005,620	\$ 1,005,620	\$ 760,510
Supplies	90,314	24,520	24,520	24,520	-
Maintenance	-	-	-	-	-
Rentals	-	-	-	-	-
Other	67,587	60,000	60,000	60,000	19,400
Vehicle Maintenance	-	-	-	-	-
Debt Service	-	-	-	-	-
Capital Outlay	250,490	661,540	661,540	661,540	199,000
Total Expenditures	<u>\$ 1,231,503</u>	<u>\$ 1,751,680</u>	<u>\$ 1,751,680</u>	<u>\$ 1,751,680</u>	<u>\$ 978,910</u>

**CITY OF PHARR, TX
HOTEL / MOTEL FUND
SUMMARY OF REVENUES AND EXPENDITURES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Hotel/Motel Tax	\$ 795,452	\$ 776,520	\$ 776,520	\$ 800,000	\$ 782,740
Events Center	-	-	-	-	-
Other	151,696	-	-	-	-
Interest	4,745	2,000	2,000	800	500
Transfer In - General Fund	<u>3,152,858</u>	<u>-</u>	<u>-</u>	<u>286,970</u>	<u>48,220</u>
Total	\$ 951,893	\$ 778,520	\$ 778,520	\$ 800,800	\$ 831,460
<u>EXPENDITURES</u>					
General government:					
Other Services	\$ 62,284	\$ 163,100	\$ 163,100	\$ 163,100	\$ 163,100
Supplies	-	5,000	5,000	-	-
Debt Service	-	93,900	93,900	-	-
Non-Departmental	<u>-</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
	62,284	272,000	272,000	173,100	173,100
Culture and Recreation:					
Personnel	430,597	299,050	301,900	433,050	447,260
Supplies	79,099	17,000	17,000	69,920	22,000
Maintenance	69,685	10,000	10,000	45,000	30,000
Rentals	871	1,000	1,000	1,000	1,000
Contractual	290,074	-	-	65,000	20,000
Other: Misc	282,921	128,230	128,230	119,100	128,100
Vehicle Maintenance	-	-	-	-	-
Debt Service	18,228	31,240	31,240	-	-
Capital Outlay	107,251	20,000	20,000	31,600	10,000
Non-Departmental	51,568	-	-	-	-
Transfer Out	<u>94,292</u>	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>-</u>
Sub Total	<u>1,424,586</u>	<u>506,520</u>	<u>659,370</u>	<u>914,670</u>	<u>658,360</u>
Total	\$ 1,486,870	\$ 778,520	\$ 931,370	\$ 1,087,770	\$ 831,460
Net Revenues Over/(Under) Expenditures	<u>\$ (534,977)</u>	<u>\$ -</u>	<u>\$ (152,850)</u>	<u>\$ (286,970)</u>	<u>\$ -</u>

City of Pharr, Texas

Department: Events Center		Function: Cultural		Fund: Hotel/Motel	
EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 353,395	\$ 240,330	\$ 242,680	\$ 353,600	\$ 356,750
Employee Benefits	77,202	58,720	59,220	79,450	90,510
Supplies	79,099	17,000	17,000	69,920	22,000
Maintenance	69,685	10,000	10,000	45,000	30,000
Rentals	871	1,000	1,000	1,000	1,000
Contractual Services	290,074	-	-	65,000	20,000
Other Services	282,921	128,230	128,230	119,100	128,100
Vehicle Maintenance	-	-	-	-	-
Debt Service	18,228	31,240	31,240	-	-
Capital Outlay	107,251	20,000	20,000	31,600	10,000
Non-Departmental	145,860	-	150,000	150,000	-
DEPARTMENT TOTAL	\$ 1,424,586	\$ 506,520	\$ 659,370	\$ 914,670	\$ 658,360

Purpose

To provide a venue in the City to rent for ticketed events/concerts and to non-ticketed events to bring people, promoters, and artists to the city of Pharr, increasing usage of the hotels within the city.

Main Duties

Event booking, ticket sales, cash handling, production preparation, security and staffing for events, liaison with local hotels.

Divisions

Venue Management, Ticket Sales

Mission Statement

The Pharr Events Center hosts a diverse range of entertainment events in one of the most premier venues in the Rio Grande Valley. We are committed to delivering the highest level of customer service and the highest degree of entertainment experience to our customers.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Non-Departmental

Function:

Governmental

Fund: Hotel/Motel

EXPENDITURES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-	-
Supplies	-	5,000	5,000	-	-
Maintenance	-	-	-	-	-
Rentals	-	-	-	-	-
Contractual Services	-	-	-	-	-
Other Services	62,284	163,100	163,100	163,100	163,100
Vehicle Maintenance	-	-	-	-	-
Debt Service	-	93,900	93,900	-	-
Capital Outlay	-	-	-	-	-
Non-Departmental	-	10,000	10,000	10,000	10,000
DEPARTMENT TOTAL	\$ 62,284	\$ 272,000	\$ 272,000	\$ 173,100	\$ 173,100

CITY OF PHARR, TX
PARKLAND DEDICATION FEE FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Parkland Dedication Fees	\$ 54,885	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Interest	114	200	200	200	200
Transfer In	-	-	-	-	-
Total	\$ 54,999	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200
<u>EXPENDITURES</u>					
Culture and Recreation:					
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-
Maintenance	-	-	-	-	-
Rentals	-	-	-	-	-
Other	-	-	-	-	-
Vehicle Maintenance	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers Out	54,999	5,200	5,200	5,200	5,200
Capital Outlay	-	-	-	-	-
Total	\$ 54,999	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200
Net Revenues Over/(Under) Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PHARR, TX
PAVING & DRAINAGE FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
REVENUES					
Paving & Drainage Fee	\$ 805,238	\$ 780,000	\$ 780,000	\$ 800,000	\$ 816,000
Lease Proceeds	329,000	-	-	-	-
Interest Income	2,355	2,000	2,000	7,000	4,000
Total	\$ 1,136,593	\$ 782,000	\$ 782,000	\$ 807,000	\$ 820,000
EXPENDITURES					
Highways and Streets:					
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	20,172	-	-	-	-
Maintenance	17,011	-	-	-	-
Rentals	-	-	-	-	-
Other	63,590	334,600	334,600	334,600	445,430
Vehicle Maintenance	-	-	-	-	-
Debt Service	333,769	447,400	447,400	447,400	374,570
Capital Outlay	1,636,296	-	-	-	-
Transfer Out	997	-	-	-	-
Total	\$ 2,071,835	\$ 782,000	\$ 782,000	\$ 782,000	\$ 820,000
Net Revenues Over/(Under) Expenditures	\$ (935,242)	\$ -	\$ -	\$ 25,000	\$ -

CAPITAL PROJECTS FUNDS

Capital Projects Funds are used to account for major capital acquisition and construction activities so as to not distort ongoing operating activities of other funds.

General Capital Projects fund: is used to account for projects planned as part of the City's general capital improvement program.

Bridge Capital Projects fund: is used to account for projects planned as part of the City's international bridge capital improvement program.

Utility Capital Projects fund: is used to account for projects planned as part of the City's utilities capital improvement program.

CITY OF PHARR, TX
GENERAL CAPITAL IMPROVEMENT PROJECTS FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Intergovernmental	\$ 590,474	\$ 5,300,000	\$ 5,300,000	\$ 4,078,270	\$ -
Debt Proceeds	5,576,428	-	-	-	-
Transfers In	13,221,281	2,956,440	2,489,440	2,281,500	3,000,000
Grants	1,067,845	8,089,000	8,089,000	778,230	5,620,140
Total Revenues	\$20,456,028	\$ 16,345,440	\$ 15,878,440	\$ 7,138,000	\$ 8,620,140
<u>EXPENDITURES</u>					
Street Projects	\$ 1,614,574	\$ 5,215,440	\$ 5,300,000	\$ 2,895,860	\$ 1,950,000
Other	3,418,197	18,510,000	18,043,000	10,533,340	17,509,890
Total Expenditures	\$ 5,032,771	\$ 23,725,440	\$ 23,343,000	\$ 13,429,200	\$ 19,459,890
Net Revenues Over/(Under) Expenditures	\$15,423,257	\$ (7,380,000)	\$ (7,464,560)	\$ (6,291,200)	\$ (10,839,750)

CITY OF PHARR, TX
BRIDGE CAPITAL IMPROVEMENT PROJECTS FUND
SUMMARY OF REVENUES AND EXPENSES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Transfer In	\$ 159,165	\$ -	\$ -	\$ -	\$ 28,364,040
Grants	-	-	-	-	4,090,960
Total Revenues	\$ 159,165	\$ -	\$ -	\$ -	\$ 32,455,000
<u>EXPENSES</u>					
Capital Projects	\$ -	\$ -	\$ -	\$ 42,700	\$ 34,420,000
Total Expenses	\$ -	\$ -	\$ -	\$ 42,700	\$ 34,420,000
Net Revenues Over/(Under) Expenses	\$ 159,165	\$ -	\$ -	\$ (42,700)	\$ (1,965,000)

CITY OF PHARR, TX
UTILITY CAPITAL IMPROVEMENT PROJECTS FUND
SUMMARY OF REVENUES AND EXPENSES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Grants - TWDB	\$ -	\$ -	\$ -	\$ -	\$ 3,681,690
Loan Proceeds - TWDB -CW	-	-	-	-	8,725,000
Transfer In	3,993,984	4,500,000	4,500,000	1,100,000	4,900,000
Total Revenues	\$ 3,993,984	\$ 4,500,000	\$ 4,500,000	\$ 1,100,000	\$ 17,306,690
<u>EXPENSES</u>					
Capital Projects	\$ -	\$ 4,500,000	\$ 4,500,000	\$ 1,672,100	\$ 17,306,690
Total Expenses	\$ -	\$ 4,500,000	\$ 4,500,000	\$ 1,672,100	\$ 17,306,690
Net Revenues Over/(Under) Expenses	\$ 3,993,984	\$ -	\$ -	\$ (572,100)	\$ -



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DEBT SERVICE FUND

Debt Service Funds are used to account for the accumulation of resources and payment of general long-term debt of the City.

Debt Service – This fund accounts for the accumulation of resources for and the payment of General and Certificates of Obligation.

CITY OF PHARR, TX
GENERAL OBLIGATION DEBT SERVICE FUND
SUMMARY OF REVENUES AND EXPENDITURES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Property Tax (Current & Delinquent)	\$ 1,701,177	\$ 1,674,000	\$ 1,674,000	\$ 1,637,000	\$ 1,718,400
Property Tax Penalty and Interest	71,076	70,000	70,000	60,000	72,000
Interest	35,733	20,000	20,000	30,000	30,000
Transfer In	496,872	498,320	498,320	498,320	497,240
Total Revenues	\$ 2,304,858	\$ 2,262,320	\$ 2,262,320	\$ 2,225,320	\$ 2,317,640
<u>EXPENDITURES</u>					
Principal	\$ 905,000	\$ 940,000	\$ 940,000	\$ 940,000	\$ 1,535,000
Interest	572,410	538,470	538,470	538,470	543,390
Other	1,350	6,000	6,000	2,000	6,000
Transfer Out	272,733	176,350	176,350	176,350	233,250
Total Expenditures	\$ 1,751,493	\$ 1,660,820	\$ 1,660,820	\$ 1,656,820	\$ 2,317,640
Net Revenues Over/(Under) Expenditures	\$ 553,365	\$ 601,500	\$ 601,500	\$ 568,500	\$ -



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PROPRIETARY FUNDS

ENTERPRISE FUNDS

Enterprise Funds are used to report any activity for which a fee is charged to external users of goods and services.

Utility Fund: is used to account for the City's water and sewer/wastewater system operations.

Bridge Fund: is used to account for the City's international bridge operations. The bridge enables traffic to flow to and from Mexico.

Golf Course Fund: is to account for the City owned Tierra Del Sol Golf Course operations.

CITY OF PHARR, TX
COMBINED ENTERPRISE FUNDS
SUMMARY OF REVENUES AND EXPENSES

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
Revenues					
Water Fees	\$ 7,917,611	\$ 7,005,000	\$ 7,045,000	\$ 7,725,000	\$ 7,625,000
Sewer Fees	5,804,310	5,210,000	5,210,000	5,773,000	5,670,000
Toll Fees	10,786,376	10,375,000	10,875,000	11,500,000	10,982,500
Direct Golf Course Fees	668,901	775,000	775,000	590,000	855,750
Other	772,620	965,500	1,432,500	1,487,520	445,480
Interest	705,367	507,670	507,670	770,000	606,490
Lease Proceeds	-	108,000	108,000	108,000	27,079,040
Transfer In	545,863	319,890	319,890	304,880	551,450
Total Revenues	\$ 27,201,048	\$ 25,266,060	\$ 26,273,060	\$ 28,258,400	\$ 53,815,710

Expenses					
Personnel Services	\$ 3,827,824	\$ 4,234,840	\$ 4,322,570	\$ 4,037,760	\$ 4,623,660
Supplies	1,456,309	1,452,510	1,485,360	1,308,630	1,592,120
Maintenance	798,880	752,200	777,500	789,500	914,100
Rentals	64,868	85,710	85,710	64,800	83,710
Other Services	1,850,771	2,362,180	2,424,280	1,867,420	2,481,480
Vehicle Maintenance	296,575	272,300	279,950	256,150	309,390
Long Term Debt Service	1,843,969	4,933,430	4,933,430	4,921,430	5,343,490
Debt Service-Lease	23,860	200,350	200,350	200,350	140,270
Capital Outlay	-	1,448,400	1,998,700	1,507,860	1,268,300
Transfer Out	11,001,494	9,376,850	8,909,850	8,701,910	40,829,540
Non-Departmental	6,118,683	4,647,290	5,434,290	5,307,920	2,729,650
Total Expenses	\$ 27,283,233	\$ 29,766,060	\$ 30,851,990	\$ 28,963,730	\$ 60,315,710
Net Revenues Over/(Under) Expenses	\$ (82,185)	\$ (4,500,000)	\$ (4,578,930)	\$ (705,330)	\$ (6,500,000)

CITY OF PHARR, TEXAS
BUDGETED REPORT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
UTILITY FUND
FOR THE FISCAL YEAR OCTOBER 1, 2013 THROUGH SEPTEMBER 30, 2014

	<u>ACTUAL</u> <u>2011-2012</u>	<u>ORIGINAL</u> <u>BUDGET</u> <u>2012-2013</u>	<u>AMENDED</u> <u>BUDGET</u> <u>2012-2013</u>	<u>PROJECTED</u> <u>ACTUAL</u> <u>2012-2013</u>	<u>BUDGET</u> <u>2013-2014</u>
REVENUES					
Operating revenues:					
Charges for sales and services:					
Water sales	\$ 7,611,132	\$ 6,840,000	\$ 6,880,000	\$ 7,450,000	\$ 7,400,000
Sewer service	5,607,750	5,100,000	5,100,000	5,575,000	5,500,000
Tap fees	365,855	180,000	180,000	370,000	300,000
Other	143,354	95,000	95,000	110,000	99,000
Total operating revenues	<u>13,728,091</u>	<u>12,215,000</u>	<u>12,255,000</u>	<u>13,505,000</u>	<u>13,299,000</u>
EXPENSES					
Operating expenses:					
Personnel services	2,675,154	2,749,600	2,809,750	2,630,190	3,063,880
Supplies and Materials	2,336,968	2,203,890	2,257,640	2,056,950	2,491,290
Contractual Services	1,973,765	2,362,220	2,349,220	2,067,440	2,470,050
Depreciation	3,281,811	-	-	-	-
Total operating expenses	<u>10,267,698</u>	<u>7,315,710</u>	<u>7,416,610</u>	<u>6,754,580</u>	<u>8,025,220</u>
Operating income (loss)	<u>3,460,393</u>	<u>4,899,290</u>	<u>4,838,390</u>	<u>6,750,420</u>	<u>5,273,780</u>
Nonoperating revenues (expenses):					
Investment earnings	451,083	302,670	302,670	562,000	410,600
Interest expense	(1,532,624)	(1,619,650)	(1,619,650)	(1,607,650)	(1,702,660)
Principal expense	-	(2,540,000)	(2,540,000)	(2,540,000)	(2,870,000)
Amortization expense	(30,977)	-	-	-	-
Capital Outlay	-	(626,900)	(626,900)	(196,810)	(860,300)
Intergovernmental	17,388	-	-	-	-
Lease Proceeds	-	-	-	-	-
Other	86,198	5,000	5,000	67,000	53,480
Total nonoperating revenues (expenses)	<u>(1,008,932)</u>	<u>(4,478,880)</u>	<u>(4,478,880)</u>	<u>(3,715,460)</u>	<u>(4,968,880)</u>
Income before contributions and transfers	<u>2,451,461</u>	<u>420,410</u>	<u>359,510</u>	<u>3,034,960</u>	<u>304,900</u>
Transfers in	-	-	-	-	-
Transfers out					
General Fund	(361,620)	(420,410)	(420,410)	(420,410)	(404,900)
Capital Projects	(3,993,984)	(4,500,000)	(4,500,000)	(4,500,000)	(4,900,000)
Capital contributions	315,940	-	-	-	-
Changes in net assets	<u>(1,588,203)</u>	<u>(4,500,000)</u>	<u>(4,560,900)</u>	<u>(1,885,450)</u>	<u>(5,000,000)</u>
Total net assets (non-GAAP) - beginning	<u>72,949,709</u>	<u>71,361,506</u>	<u>71,361,506</u>	<u>71,361,506</u>	<u>69,476,056</u>
Total net assets (non-GAAP) - ending	<u>\$ 71,361,506</u>	<u>\$ 66,861,506</u>	<u>\$ 66,800,606</u>	<u>\$ 69,476,056</u>	<u>\$ 64,476,056</u>

**CITY OF PHARR, TX
UTILITY FUND
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Water	\$ 7,917,611	\$ 7,005,000	\$ 7,045,000	\$ 7,725,000	\$ 7,625,000
Sewer	5,804,310	5,210,000	5,210,000	5,773,000	5,670,000
Other	425,696	5,000	5,000	74,000	57,480
Interest	451,083	302,670	302,670	562,000	410,600
Total Revenues	\$ 14,598,700	\$ 12,522,670	\$ 12,562,670	\$ 14,134,000	\$ 13,763,080
<u>EXPENSES</u>					
81 Administration	\$ 601,876	\$ 607,410	\$ 611,190	\$ 572,660	\$ 619,440
82 Water Production	1,430,066	1,624,720	1,631,020	1,471,020	2,101,110
83 Water Distribution	1,678,817	1,830,990	1,942,000	1,879,570	2,011,400
84 Water Treatment Plant	1,917,870	2,178,210	2,188,020	1,782,280	2,345,700
86 Sewer Collection	335,152	597,120	597,120	383,070	655,710
87 Non-Departmental	8,659,521	6,024,570	5,994,570	5,783,200	6,457,060
72 Debt Service	1,563,601	4,159,650	4,159,650	4,147,650	4,572,660
Total Expenses	\$ 16,186,903	\$ 17,022,670	\$ 17,123,570	\$ 16,019,450	\$ 18,763,080
Net Revenues Over/(Under) Expenses	\$ (1,588,203)	\$ (4,500,000)	\$ (4,560,900)	\$ (1,885,450)	\$ (5,000,000)
1100- Personnel Services	\$ 2,567,754	\$ 2,728,440	\$ 2,788,590	\$ 2,609,030	\$ 3,042,720
2200- Supplies	1,200,113	1,164,480	1,193,080	1,059,050	1,316,380
3300- Maintenance	638,895	559,700	584,850	572,000	661,600
4400- Rentals	6,925	15,310	15,310	5,900	13,310
5500- Other Services	1,297,843	1,426,960	1,438,960	1,344,150	1,531,460
6600- Vehicle Maintenance	245,313	231,000	236,000	216,000	256,500
7273 Long Term Debt Service	1,563,601	4,159,650	4,159,650	4,147,650	4,572,660
7700- Debt Service-Lease	6,938	85,660	85,660	85,660	51,090
8800- Capital Outlay	-	626,900	626,900	196,810	860,300
9900- Transfer Out	4,355,604	4,920,410	4,920,410	4,920,410	5,304,900
9900- Non-Departmental	4,303,917	1,104,160	1,074,160	862,790	1,152,160
	\$ 16,186,903	\$ 17,022,670	\$ 17,123,570	\$ 16,019,450	\$ 18,763,080

City of Pharr, Texas

Department: Debt Service			Fund: Utility		
EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Financial Services	\$ 2,207	\$ 22,000	\$ 22,000	\$ 10,000	\$ 20,000
2007 CWSRF Interest - TWDB	855,116	834,120	834,120	834,120	810,080
2007A DWSRF Interest - TWDB	205,741	332,210	332,210	332,210	322,740
2007B Interest - NADBank	317,250	302,440	302,440	302,440	287,080
2008 Refunding - Interest	152,310	128,880	128,880	128,880	102,600
Amortization Expense	-				
Other Interest	30,977	-	-	-	160,160
2007 CWSRF Principal - TWDB	-	815,000	815,000	815,000	975,000
2007A DWSRF Principal - TWDB	-	395,000	395,000	395,000	455,000
2007B Principal - NADBank	-	410,000	410,000	410,000	425,000
2008 Refunding - Principal	-	730,000	730,000	730,000	760,000
1988 Principal	-	190,000	190,000	190,000	-
Other Principal	-	-	-	-	255,000
DEPARTMENT TOTAL	\$ 1,563,601	\$ 4,159,650	\$ 4,159,650	\$ 4,147,650	\$ 4,572,660

City of Pharr, Texas

Department: Administration

Fund: Utility

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 227,413	\$ 244,050	\$ 246,190	\$ 223,370	\$ 238,200
Employee Benefits	78,360	85,330	86,220	80,440	84,560
Supplies	145,451	160,250	159,850	152,500	172,000
Maintenance	63,671	28,100	24,250	35,000	35,000
Rentals	3,162	2,220	2,220	2,200	2,220
Contractual Services	2,010	2,160	7,060	4,000	2,160
Other Services	81,809	85,300	85,400	75,150	85,300
Vehicle Maintenance	-	-	-	-	-
Debt Service	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Non-Departmental					
DEPARTMENT TOTAL	\$ 601,876	\$ 607,410	\$ 611,190	\$ 572,660	\$ 619,440

Purpose

Manage the Utility system's finances by ensuring compliance with laws and ordinances , billing and collecting for utility operations, and accurately maintaining utility accounts.

Main Duties

Functional responsibilities include account management, customer service, and utility billing, cash management.

Divisions

Administration, Utility Billing, Cashier

Mission Statement

The Utility Billing & Collection Department strives to sustain the utility operations through fair and accurate account transactions.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Water Production

Fund: Utility

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 357,277	\$ 405,320	\$ 410,790	\$ 353,400	\$ 498,970
Employee Benefits	108,854	146,790	147,620	121,200	174,620
Supplies	458,374	428,150	428,150	373,600	563,350
Maintenance	101,335	125,000	125,000	151,000	150,000
Rentals	341	2,240	2,240	500	2,240
Contractual Services	250	-	-	-	-
Other Services	387,773	442,000	442,000	426,500	481,500
Vehicle Maintenance	15,209	23,500	23,500	19,000	23,500
Debt Service	653	8,220	8,220	8,220	4,630
Capital Outlay	-	43,500	43,500	17,600	202,300
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,430,066	\$ 1,624,720	\$ 1,631,020	\$ 1,471,020	\$ 2,101,110

Purpose

Distribute safe potable drinking water that meet TCEQ requirement.

Main Duties

Provide safe potable water that meet TCEQ requirements or better; meet the demand of growing community and to continue to improve in working efficiently and providing quality water at the lowest possible cost.

Divisions

Administration, Water Treatment Plant, Water Distribution, Wastewater Treatment Plant, Wastewater Collection, Lab

Mission Statement

The Public Utilities Department is committed to providing the protection of public health, fire protection, support of the economy, and quality of life services at the lowest possible cost.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Water Distribution

Fund: Utility

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 714,849	\$ 726,740	\$ 762,520	\$ 780,090	\$ 859,560
Employee Benefits	253,136	285,830	291,060	278,790	306,930
Supplies	382,996	333,930	369,930	391,500	363,230
Maintenance	87,047	30,000	34,000	40,000	35,000
Rentals	3,032	6,200	6,200	2,700	4,200
Contractual Services	1,900	-	-	-	-
Other Services	72,833	55,500	60,500	54,700	65,500
Vehicle Maintenance	159,492	155,000	155,000	150,000	170,000
Debt Service	3,532	42,790	42,790	42,790	26,980
Capital Outlay	-	195,000	220,000	139,000	180,000
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,678,817	\$ 1,830,990	\$ 1,942,000	\$ 1,879,570	\$ 2,011,400

Purpose

Distribute safe potable drinking water.

Main Duties

Distribute safe potable water that meet TCEQ requirements or better; maintain all water lines, valves, water meters in the WD system to ensure uninterrupted service.

Divisions

Administration, Water Treatment Plant, Water Distribution, Wastewater Treatment Plant, Wastewater Collection, Lab

Mission Statement

The Public Utilities Department is committed to providing the protection of public health, fire protection, support of the economy, and quality of life services at the lowest possible cost.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Water Treatment Plant

Fund: Utility

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 620,164	\$ 630,000	\$ 638,550	\$ 584,430	\$ 668,150
Employee Benefits	207,701	204,380	205,640	187,310	211,730
Supplies	123,213	165,000	163,000	90,950	140,650
Maintenance	348,197	356,600	356,600	306,000	396,600
Rentals	390	2,650	2,650	500	2,650
Contractual Services	-	-	-	-	-
Other Services	584,551	661,500	663,500	568,200	667,500
Vehicle Maintenance	33,242	21,000	26,000	24,500	27,500
Debt Service	412	5,180	5,180	5,180	2,920
Capital Outlay	-	131,900	126,900	15,210	228,000
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 1,917,870	\$ 2,178,210	\$ 2,188,020	\$ 1,782,280	\$ 2,345,700

Purpose

Treat influent and discharge effluent that meet TCEQ requirement and to produce quality Recycle water.

Main Duties

Treat sewer influent and discharge quality wastewater effluent that meets all permit requirements through our regulatory agency TCEQ; to produce recycle water to irrigate our golf course.

Divisions

Administration, Water Treatment Plant, Water Distribution, Wastewater water Treatment Plant, Wastewater Collection, Lab

Mission Statement

The Public Utilities Department is committed to providing the protection of public health, fire protection, support of the economy, and quality of life services at the lowest possible cost.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Wastewater (Sewer) Collection System

Fund: Utility

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-	-
Supplies	90,079	77,150	72,150	50,500	77,150
Maintenance	38,645	20,000	45,000	40,000	45,000
Rentals	-	2,000	2,000	-	2,000
Contractual Services	-	-	-	-	-
Other Services	166,717	180,500	180,500	215,600	229,500
Vehicle Maintenance	37,370	31,500	31,500	22,500	35,500
Debt Service	2,341	29,470	29,470	29,470	16,560
Capital Outlay	-	256,500	236,500	25,000	250,000
Non-Departmental	-	-	-	-	-
DEPARTMENT TOTAL	\$ 335,152	\$ 597,120	\$ 597,120	\$ 383,070	\$ 655,710

Purpose

To collect sewer through gravity pipes and pump stations and push to our Wastewater Treatment Plant.

Main Duties

To maintain all Lift stations and gravity lines in the sewer collection system. To have interrupted sewer service and to avoid sanitary sewer overflow.

Divisions

Administration, Water Treatment Plant, Water Distribution, Wastewater Treatment Plant, Wastewater Collection, Lab

Mission Statement

The Public Utilities Department is committed to providing the protection of public health, fire protection, support of the economy, and quality of life services at the lowest possible cost.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

City of Pharr, Texas

Department: Non-Departmental

Fund: Utility

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Legal	\$ 54,931	\$ 75,000	\$ 75,000	\$ 50,000	\$ 75,000
Engineering	52,013	300,000	270,000	150,000	250,000
Water rights	-	100,000	114,000	128,000	200,000
Raw water	491,035	464,400	464,400	420,000	500,000
Depreciation	3,281,811	-	-	-	-
Transfer out - General Fund	361,620	420,410	420,410	420,410	404,900
Transfer out - Capital Projects	3,993,984	4,500,000	4,500,000	4,500,000	4,900,000
Other	424,127	164,760	150,760	114,790	127,160
DEPARTMENT TOTAL	\$ 8,659,521	\$ 6,024,570	\$ 5,994,570	\$ 5,783,200	\$ 6,457,060

**CITY OF PHARR, TX
BRIDGE FUND
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
<u>REVENUES</u>					
Toll Fees	\$ 10,786,376	\$ 10,375,000	\$ 10,875,000	\$ 11,500,000	\$ 10,982,500
Debt Proceeds	-	-	-	-	27,079,040
Other	216,059	197,000	197,000	252,820	215,000
Interest	250,698	201,000	201,000	201,000	190,000
Transfer In - Hotel/Motel	77,930	-	-	-	-
Transfer In - Other	272,733	176,350	176,350	176,350	233,250
Total	\$ 11,603,796	\$ 10,949,350	\$ 11,449,350	\$ 12,130,170	\$ 38,699,790
<u>EXPENSES</u>					
Personnel	\$ 804,645	\$ 870,070	\$ 891,030	\$ 918,760	\$ 870,900
Supplies	68,034	86,500	90,750	84,450	117,610
Maintenance	132,392	170,000	170,150	195,000	220,000
Rentals	2,932	13,000	13,000	1,500	13,000
Other	470,560	861,720	911,820	442,520	859,020
Vehicle Maintenance	22,385	20,000	22,650	22,150	31,590
Long Term Debt Service	280,368	773,780	773,780	773,780	770,830
Debt Service-Lease	11,095	-	-	-	-
Capital Outlay	-	160,000	243,300	290,550	220,000
Transfer Out	6,615,890	4,456,440	3,989,440	3,781,500	35,524,640
Non-Departmental	1,548,399	3,537,840	4,354,840	4,439,840	1,572,200
Total	\$ 9,956,700	\$ 10,949,350	\$ 11,460,760	\$ 10,950,050	\$ 40,199,790
Net Revenues Over/(Under) Expenses	\$ 1,647,096	\$ -	\$ (11,410)	\$ 1,180,120	\$ (1,500,000)

City of Pharr, Texas

City of Pharr, Texas					
Department: Administration			Fund: Bridge		
EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 613,800	\$ 644,360	\$ 647,790	\$ 693,700	\$ 638,000
Employee Benefits	235,403	233,450	250,980	232,800	240,640
Supplies	68,034	86,500	90,750	84,450	117,610
Maintenance	132,392	170,000	170,150	195,000	220,000
Rentals	2,932	13,000	13,000	1,500	13,000
Contractual Services	94,810	229,920	229,920	10,000	229,920
Other Services	375,750	631,800	681,900	432,520	629,100
Vehicle Maintenance	22,385	20,000	22,650	22,150	31,590
Debt Service - Leases	11,095	-	-	-	-
Debt Service - Bonds/Notes	476,368	773,780	773,780	773,780	770,830
Capital Outlay	-	160,000	243,300	290,550	220,000
Non-Departmental					
Depreciation	836,456	-	-	-	-
Transfers Out - General Fund Ops	3,016,725	1,500,000	1,500,000	1,500,000	1,500,000
Transfers Out - General Fund Other	-	1,526,100	1,993,100	1,993,100	1,160,600
Transfers Out - CIP Funds	3,599,165	2,956,440	2,489,440	2,281,500	31,364,040
Other	267,385	504,000	854,000	939,000	1,564,460
DEPARTMENT TOTAL	\$ 9,752,700	\$ 9,449,350	\$ 9,960,760	\$ 9,450,050	\$ 38,699,790
Purpose The Pharr International Bridge was created pursuant to Art XI of the City of Pharr City Code for the purpose of administering the bridge operations. Main Duties The Pharr International Bridge is charged and authorized to collect tolls and charges for the use of the bridge and surrounding property. Divisions Administration, Toll Collection, Monitoring Mission Statement We strive to make your time using our bridge a safe, orderly, and efficient experience.					
PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

**CITY OF PHARR, TX
GOLF COURSE FUND
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
REVENUES					
Green & Member Fees	\$ 418,001	\$ 495,000	\$ 495,000	\$ 370,000	\$ 519,750
Cart Rental	158,567	180,000	180,000	140,000	189,000
Food & Beverage	92,333	100,000	100,000	80,000	147,000
Other	130,865	763,500	1,230,500	1,160,700	173,000
Interest	3,586	4,000	4,000	7,000	5,890
Lease Proceeds	-	108,000	108,000	108,000	-
Transfer In	195,200	143,540	143,540	128,530	318,200
Total Revenues	\$ 998,552	\$ 1,794,040	\$ 2,261,040	\$ 1,994,230	\$ 1,352,840

EXPENSES					
Personnel	\$ 455,425	\$ 636,330	\$ 642,950	\$ 509,970	\$ 710,040
Supplies	188,162	201,530	201,530	165,130	158,130
Maintenance	27,593	22,500	22,500	22,500	32,500
Rentals	55,011	57,400	57,400	57,400	57,400
Other	82,368	73,500	73,500	80,750	91,000
Vehicle Maintenance	28,877	21,300	21,300	18,000	21,300
Debt Service-Lease	5,827	114,690	114,690	114,690	89,180
Capital Outlay	-	661,500	1,128,500	1,020,500	188,000
Transfer Out	30,000	-	-	-	-
Non-Departmental	266,367	5,290	5,290	5,290	5,290
Total Expenses	\$ 1,139,630	\$ 1,794,040	\$ 2,267,660	\$ 1,994,230	\$ 1,352,840
Net Revenues Over/(Under) Expenses	\$ (141,078)	\$ -	\$ (6,620)	\$ -	\$ -

City of Pharr, Texas

Department: Administration

Fund: Golf Course

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 332,172	\$ 458,840	\$ 464,610	\$ 371,280	\$ 532,210
Employee Benefits	150,893	182,780	183,630	143,980	183,120
Supplies	188,162	201,530	201,530	165,130	158,130
Maintenance	27,593	22,500	22,500	22,500	32,500
Rentals	55,011	57,400	57,400	57,400	57,400
Contractual Services	824	-	-	8,000	-
Other Services	81,544	73,500	73,500	72,750	91,000
Vehicle Maintenance	28,877	21,300	21,300	18,000	21,300
Debt Service	5,827	114,690	114,690	114,690	89,180
Capital Outlay	-	661,500	1,128,500	1,020,500	188,000
Non-Departmental					
Depreciation	238,727	-	-	-	-
Transfer Out	30,000	-	-	-	-
DEPARTMENT TOTAL	\$ 1,139,630	\$ 1,794,040	\$ 2,267,660	\$ 1,994,230	\$ 1,352,840

Purpose

To manage a quality of life facility in the city, allowing all visitors to enjoy it while obtaining exercise and a social network.

Main Duties

Manage a 130 acre golfing facility, providing customer service to all visitors, serve food, and provide a well groomed and maintained golf course.

Divisions

Pro Shop, Snack Bar, Maintenance

Mission Statement

The mission of the Tierra Del Sol Golf Club is to provide the best South Texas golfing experience that will allow people of any gender and age to exercise, compete, and enjoy; allow them to engage in a social network and, at the same time, provide the atmosphere of a true golf club that is a responsible member of our community.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

INTERNAL SERVICE FUND

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments within the City on a cost-reimbursement basis.

City Garage Fund – This fund is used to account for fleet maintenance and maintains an inventory of parts for the City-owned vehicles.

**CITY OF PHARR, TX
GARAGE FUND
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2011-2012	ORIGINAL BUDGET 2012-2013	AMENDED BUDGET 2012-2013	PROJECTED ACTUAL 2012-2013	BUDGET 2013-2014
REVENUES					
General Fund	\$ 458,855	\$ 506,630	\$ 508,630	\$ 401,300	\$ 491,670
Utility Fund	57,712	88,000	88,000	102,000	109,500
Bridge Fund	4,082	7,000	7,400	7,400	15,590
Golf Course Fund	15	1,300	1,300	-	1,300
CDBG Fund	553	320	320	530	1,000
PAL	-	3,420	3,420	-	11,800
PEDC	-	-	-	-	1,000
Debt Proceeds	-	-	-	-	53,000
Total	\$ 521,217	\$ 606,670	\$ 609,070	\$ 511,230	\$ 684,860
EXPENSES					
Personnel	\$ 156,784	\$ 183,330	\$ 185,900	\$ 180,210	\$ 197,350
Supplies	6,729	10,740	10,740	10,740	10,740
Maintenance	2,782	5,000	5,000	500	5,000
Rentals	-	780	780	-	780
Other	8,487	8,470	8,470	6,990	8,470
Vehicle Maintenance	360,486	372,930	372,930	338,240	399,750
Debt Service	-	-	-	-	9,770
Capital Outlay	29,003	22,000	22,000	27,600	53,000
Total	\$ 564,271	\$ 603,250	\$ 605,820	\$ 564,280	\$ 684,860
Net Revenues Over/(Under) Expenses	\$ (43,054)	\$ 3,420	\$ 3,250	\$ (53,050)	\$ -

City of Pharr, Texas

Department: Administration

Fund: Garage

EXPENSES	Actual 11-12	Original Budget 12-13	Amended Budget 12-13	Projected Actual 12-13	Budget 13-14
Salaries	\$ 107,659	\$ 128,600	\$ 130,830	\$ 128,190	\$ 138,250
Employee Benefits	49,125	54,730	55,070	52,020	59,100
Supplies	6,729	10,740	10,740	10,740	10,740
Maintenance	2,782	5,000	5,000	500	5,000
Rentals	-	780	780	-	780
Other Services	8,487	8,470	8,470	6,990	8,470
Vehicle Maintenance	360,486	372,930	372,930	338,240	399,750
Debt Service	-	-	-	-	9,770
Capital Outlay	29,003	22,000	22,000	27,600	53,000
DEPARTMENT TOTAL	\$ 564,271	\$ 603,250	\$ 605,820	\$ 564,280	\$ 684,860

Purpose

Provide preventive maintenance to City vehicles and equipment.

Main Duties

Change oil, lube, filters, tires, welding, tune ups, battery checks, air condition, and other preventive maintenance and repairs.

Divisions

Operations

Mission Statement

Provide preventive maintenance to the City's fleet as effectively and efficiently as possible.

PERFORMANCE INDICATORS	Actual 11-12	Budget 12-13	Amend. Budget 12-13	Projected 12-13	Budget 13-14
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%
	0%	0%	0%	0%	0%

STATISTICAL SECTION

Financial Trends

These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the City's most significant local revenue source, the property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.

City of Pharr, Texas
Net Position by Component
Last Nine Fiscal Years¹
(Accrual Basis of Accounting)
(amount expressed in thousands)

	Fiscal Year								
	2004	2005	2006	2007	2008	2009	2010	2011	2012
Governmental activities									
Net Invested in capital assets	\$ 26,339	\$ 28,230	\$ 28,849	\$ 40,172	\$ 50,941	\$ 50,764	\$ 53,417	\$ 56,408	\$ 36,205
Restricted	1,998	6,490	6,763	14,781	8,115	7,904	5,234	7,159	23,652
Unrestricted	3,983	5,147	8,067	2,620	4,822	13,275	18,999	16,463	18,274
Total governmental activities net position	<u>\$ 32,320</u>	<u>\$ 39,867</u>	<u>\$ 43,679</u>	<u>\$ 57,573</u>	<u>\$ 63,878</u>	<u>\$ 71,943</u>	<u>\$ 77,650</u>	<u>\$ 80,030</u>	<u>\$ 78,131</u>
Business-type activities									
Net Invested in capital assets	\$ 28,366	\$ 38,635	\$ 38,336	\$ 46,566	\$ 59,224	\$ 78,359	\$ 82,609	\$ 82,300	\$ 82,757
Restricted	9,278	2,943	1,950	3,018	5,762	7,759	7,375	10,195	8,529
Unrestricted	8,165	3,390	11,401	4,593	2,568	2,572	9,691	12,435	15,940
Total business-type activities net position	<u>\$ 45,809</u>	<u>\$ 44,968</u>	<u>\$ 51,687</u>	<u>\$ 54,177</u>	<u>\$ 67,554</u>	<u>\$ 88,690</u>	<u>\$ 99,675</u>	<u>\$ 104,930</u>	<u>\$ 107,226</u>
Primary government									
Net Invested in capital assets	\$ 54,705	\$ 66,865	\$ 67,185	\$ 86,738	\$ 110,165	\$ 129,123	\$ 136,026	\$ 138,708	\$ 118,962
Restricted	11,276	9,433	8,713	17,799	13,877	15,663	12,609	17,354	32,181
Unrestricted	12,148	8,537	19,468	7,213	7,390	15,847	28,690	28,898	34,214
Total primary government net position	<u>\$ 78,129</u>	<u>\$ 84,835</u>	<u>\$ 95,366</u>	<u>\$ 111,750</u>	<u>\$ 131,432</u>	<u>\$ 160,633</u>	<u>\$ 177,325</u>	<u>\$ 184,960</u>	<u>\$ 185,357</u>

(1) Fiscal Year 2003 was the initial year of implementation of GASB Statement No. 34.

City of Pharr, Texas
Changes in Net Position
Last Nine Fiscal Years¹
(Accrual Basis of Accounting)
(amount expressed in thousands)

Expenses	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	
Governmental activities:										
General government	\$ 4,386	\$ 5,463	\$ 7,181	\$ 8,178	\$ 8,265	\$ 7,594	\$ 8,061	\$ 10,917	\$ 16,251	
Public safety	13,179	14,069	15,000	16,504	18,495	19,177	19,775	21,546	22,427	
Streets	2,140	2,276	2,361	2,442	2,114	2,268	3,102	3,757	4,490	
Sanitation	3,411	3,519	3,227	3,518	4,537	2,312	2,008	2,749	2,699	
Culture and recreation	3,156	3,248	3,253	3,340	3,831	3,563	3,890	3,239	4,133	
Economic development	2,503	2,198	1,754	2,653	-	-	-	-	-	
Debt service	1,537	1,478	1,365	1,433	1,122	1,041	885	736	1,293	
Total governmental activities expenses	30,312	32,251	34,141	38,068	38,364	35,955	37,721	42,944	51,293	
Business-type activities:										
Utility	6,298	6,885	7,576	7,879	9,291	9,125	9,140	10,382	11,829	
Toll Bridge	3,244	3,830	3,156	3,454	3,300	2,975	3,428	3,082	3,137	
Tierra Del Sol Golf Course	1,239	988	1,054	1,241	1,171	1,047	1,035	1,236	1,110	
Total business-type activities expenses	10,781	11,703	11,786	12,574	13,762	13,147	13,603	14,700	16,076	
Total primary government expenses	\$ 41,093	\$ 43,954	\$ 45,927	\$ 50,642	\$ 52,126	\$ 49,102	\$ 51,324	\$ 57,644	\$ 67,369	
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 705	\$ 2,051	\$ 208	\$ 1,790	\$ 2,375	\$ 1,970	\$ 1,734	\$ 1,962	\$ 2,014	
Public Safety	1,038	63	571	1,908	1,662	3,841	999	1,184	1,180	
Streets	-	-	85	472	67	3	1,093	782	807	
Sanitation	3,069	3,464	3,006	3,274	4,969	3,256	3,347	3,560	3,585	
Culture and recreation	488	489	131	911	372	131	128	257	665	
Economic development	-	-	-	-	-	-	-	-	-	
Debt service	-	-	-	-	-	-	-	-	-	
Operating grants and contributions	1,944	1,753	1,648	1,867	2,465	2,448	4,227	3,451	6,221	
Capital grants and contributions	1,067	-	1,094	0	1,481	256	508	25	59	
Total governmental activities program revenues	8,311	7,820	6,743	10,222	13,391	11,905	12,036	11,221	14,531	

Business-type activities:									
Charges for services:									
Utility	6,475	7,645	11,200	10,851	12,483	12,461	11,892	13,553	13,814
Toll Bridge	6,669	7,611	7,714	8,058	8,281	9,301	10,660	10,415	11,002
Tierra Del Sol Golf Course	737	809	350	631	766	856	805	812	776
Operating grants and contributions	-	-	-	-	-	-	-	-	17
Capital grants and contributions	2,936	250	-	-	6,940	13,899	2,512	548	316
Total business-type activities program revenues	16,817	16,315	19,264	19,540	28,470	36,517	25,869	25,328	25,926
Total primary government program revenues	<u>\$ 25,128</u>	<u>\$ 24,135</u>	<u>\$ 26,007</u>	<u>\$ 29,762</u>	<u>\$ 41,861</u>	<u>\$ 48,422</u>	<u>\$ 37,905</u>	<u>\$ 36,549</u>	<u>\$ 40,456</u>
Net (expense)/revenue									
Governmental activities	\$ (22,001)	\$ (24,431)	\$ (27,398)	\$ (27,846)	\$ (24,973)	\$ (24,050)	\$ (25,685)	\$ (31,723)	\$ (36,762)
Business-type activities	6,036	4,612	7,478	6,966	14,708	23,370	12,266	10,628	9,850
Total primary government net expense	<u>\$ (15,965)</u>	<u>\$ (19,819)</u>	<u>\$ (19,920)</u>	<u>\$ (20,880)</u>	<u>\$ (10,265)</u>	<u>\$ (680)</u>	<u>\$ (13,419)</u>	<u>\$ (21,095)</u>	<u>\$ (26,913)</u>
General Revenues and Other Changes in									
Net Assets									
Governmental activities:									
Taxes									
Property taxes	\$ 8,595	\$ 9,713	\$ 10,475	\$ 11,276	\$ 13,082	\$ 14,900	\$ 15,265	\$ 14,984	\$ 15,221
Sales taxes	9,297	10,043	11,346	11,160	11,305	10,558	10,289	11,838	12,801
Other Taxes	2,163	2,283	2,543	2,912	3,087	2,807	3,152	2,844	2,232
Investment earnings	162	306	419	445	357	296	361	440	415
Grants, Donations, and Miscellaneous	1,459	2,657	3,854	2,159	365	458	105	763	1,048
Transfers	1,640	6,362	2,288	8,655	2,190	3,182	1,841	7,214	6,702
Total governmental activities	<u>23,316</u>	<u>31,364</u>	<u>30,925</u>	<u>36,607</u>	<u>30,386</u>	<u>32,201</u>	<u>31,013</u>	<u>38,083</u>	<u>38,420</u>
Business-type activities:									
Investment earnings	35	610	1,011	866	1,451	877	1,008	795	705
Grants, Donations, and Miscellaneous	403	10	-	495	218	107	131	135	22
Transfers	(1,640)	(6,362)	(2,288)	(8,655)	(2,190)	(3,182)	(1,841)	-	(6,702)
Total business-type activities	<u>(1,202)</u>	<u>(5,742)</u>	<u>(1,277)</u>	<u>(7,294)</u>	<u>(521)</u>	<u>(2,198)</u>	<u>(702)</u>	<u>930</u>	<u>(5,975)</u>
Total primary government	<u>\$ 22,114</u>	<u>\$ 25,622</u>	<u>\$ 29,648</u>	<u>\$ 29,313</u>	<u>\$ 29,865</u>	<u>\$ 30,003</u>	<u>\$ 30,311</u>	<u>\$ 39,013</u>	<u>\$ 32,445</u>
Change in Net Position									
Governmental activities	\$ 1,315	\$ 6,933	\$ 3,527	\$ 8,761	\$ 5,413	\$ 8,151	\$ 5,328	\$ 6,360	\$ 1,658
Business-type activities	4,834	\$ (1,130)	6,201	(328)	14,187	21,172	11,564	4,344	3,875
Total primary government	<u>\$ 6,149</u>	<u>\$ 5,803</u>	<u>\$ 9,728</u>	<u>\$ 8,433</u>	<u>\$ 19,600</u>	<u>\$ 29,323</u>	<u>\$ 16,892</u>	<u>\$ 10,704</u>	<u>\$ 5,532</u>

City of Pharr, Texas
Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)
(amount expressed in thousands)

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
General Fund										
Reserved, Nonspendable, Restricted	\$ 54	\$ 3,037	\$ 3,903	\$ 7,405	\$ 11,002	\$ 1,049	\$ 102	\$ 231	\$ 3,354	\$ 20,807
Unreserved, undesignated, unassigned	3,489	1,433	602	195	(6,402)	2,081	8,338	14,901	5,809	748
Designated, Committed, Assigned	-	-	1,327	-	-	756	-	-	8,054	9,046
Total general fund	<u>\$ 3,543</u>	<u>\$ 4,470</u>	<u>\$ 5,832</u>	<u>\$ 7,600</u>	<u>\$ 4,600</u>	<u>\$ 3,886</u>	<u>\$ 8,440</u>	<u>\$ 15,132</u>	<u>\$ 17,217</u>	<u>\$ 30,601</u>
All other governmental funds										
Reserved, Nonspendable,	\$ (15)	\$ 1,369	\$ 2,894	\$ 5,447	\$ 7,572	\$ 4,718	\$ 6,407	\$ 2,501	\$ -	\$ (1,611)
Restricted, reported in:										
Special revenue funds	-	-	-	-	-	-	-	-	387	1,339
Debt service fund	-	-	-	-	-	-	-	-	63	20
Economic Development fund	-	-	-	-	-	-	-	-	3,197	3,085
Unreserved, unassigned, reported in:										
Special revenue funds	2	824	3,573	142	2,425	3,238	1,333	1,086	(2,929)	-
Capital projects funds	4,534	-	-	(2,590)	(1,508)	-	-	1,251	-	-
Debt service funds	356	-	-	1,044	-	-	-	-	-	-
Assigned	-	-	-	-	-	-	-	-	1,943	17,392
Total all other governmental funds	<u>\$ 4,877</u>	<u>\$ 2,193</u>	<u>\$ 6,467</u>	<u>\$ 4,043</u>	<u>\$ 8,489</u>	<u>\$ 7,956</u>	<u>\$ 7,740</u>	<u>\$ 4,838</u>	<u>\$ 2,661</u>	<u>\$ 20,224</u>
Total governmental fund balances	<u>\$ 8,421</u>	<u>\$ 6,663</u>	<u>\$ 12,299</u>	<u>\$ 11,642</u>	<u>\$ 13,089</u>	<u>\$ 11,842</u>	<u>\$ 16,180</u>	<u>\$ 19,970</u>	<u>\$ 19,878</u>	<u>\$ 50,825</u>

City of Pharr, Texas
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Modified Accrual Basis of Accounting)
(amount expressed in thousands)

	Fiscal Year									
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Revenues										
Taxes	\$ 15,051	\$ 20,022	\$ 21,929	\$ 24,350	\$ 25,972	\$ 27,370	\$ 28,215	\$ 28,707	\$ 29,814	\$ 31,391
Licenses and permits	688	555	681	1,468	886	685	682	550	762	664
Intergovernmental	3,606	3,431	2,296	1,178	1,751	2,455	2,448	4,579	3,451	6,221
Charges for services	3,558	3,647	3,971	4,287	5,073	6,382	4,468	5,226	5,010	5,525
Fines	761	1,056	1,415	968	800	880	1,122	1,107	914	977
Investment earnings	440	162	306	419	445	349	296	361	440	415
Miscellaneous	1,318	1,079	1,481	2,127	1,970	644	254	533	375	692
Total Revenues	25,422	29,952	32,079	34,797	36,897	38,765	37,486	41,064	40,766	45,885
Expenditures										
General government	16,536	8,287	6,985	14,218	12,943	6,034	6,220	6,609	14,398	13,336
Public safety	9,767	11,558	13,452	15,391	15,642	19,392	18,846	18,522	19,963	22,058
Highways and streets	1,287	2,076	5,351	2,542	2,121	4,443	2,499	4,012	4,404	7,401
Sanitation	2,235	3,059	-	3,021	3,483	4,306	2,318	2,423	2,555	2,654
Culture and recreation	752	3,168	3,323	977	3,422	5,661	3,472	3,664	6,010	5,524
Economic development	933	2,149	2,109	3,120	5,757	2,067	2,165	1,360	1,538	2,677
Debt service - Principal	1,768	1,690	1,554	1,912	3,904	3,371	3,335	1,781	1,635	2,588
Debt service - Interest	1,401	1,537	1,657	891	1,225	1,009	978	819	712	1,156
Total expenditures	34,679	33,524	34,431	42,072	48,497	46,283	39,833	39,191	51,215	57,393
Excess of revenues over (under) expenditures	(9,257)	(3,572)	(2,352)	(7,275)	(11,600)	(7,518)	(2,347)	1,872	(10,449)	(11,508)
Other financing sources (uses)										
Transfers in	1,986	2,302	10,721	4,044	9,298	16,941	6,066	9,951	11,615	42,210
Transfers out	-	(662)	(4,359)	(1,756)	(669)	(14,415)	(2,882)	(8,110)	(4,393)	(35,508)
Proceeds from sale of assets	-	312	16,567	3,120	2,480	2,877	-	-	805	120
Issuance of debt	-	-	(15,149)	979	3,479	1,819	3,587	245	2,372	30,572
Total other financing sources (uses)	1,986	1,952	7,780	6,387	14,588	7,222	6,771	2,086	10,399	37,395
Net change in fund balances	\$ (7,271)	\$ (1,620)	\$ 5,428	\$ (888)	\$ 2,988	\$ (297)	\$ 4,424	\$ 3,959	\$ (50)	\$ 25,887
Debt service as a percentage of noncapital expenditures	10.1%	10.7%	10.3%	7.1%	11.8%	10.5%	12.1%	7.1%	4.8%	7.0%

City of Pharr, Texas
Assessed Value and Estimated Value of Taxable Property
Last Ten Fiscal Years
(amounts expressed in thousands)

<u>Fiscal Year Ended</u>	<u>Tax Year</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Industrial Property</u>	<u>Minerals</u>	<u>Other</u>	<u>Total Assessed</u>	<u>Less: Ag Loss & Tax Exempt Real Property</u>	<u>Total Taxable Assessed Value</u>	<u>Total Direct Tax Rate</u>	<u>Estimated Actual Taxable Value</u>	<u>Assessed Value¹ as a Percentage of Actual Value</u>
2003	2002	862,278	231,716	9,865	38,843	121,315	1,264,018	236,264	1,027,754	0.683	1,027,754	122.99%
2004	2003	1,029,748	283,257	10,850	41,693	130,142	1,495,690	292,485	1,203,205	0.683	1,203,205	124.31%
2005	2004	1,142,164	310,068	12,810	49,042	165,457	1,679,541	328,030	1,351,511	0.683	1,351,511	124.27%
2006	2005	1,217,836	327,593	13,845	52,742	162,458	1,774,474	332,328	1,442,146	0.683	1,442,146	123.04%
2007	2006	1,383,161	362,968	14,996	54,079	172,167	1,987,371	332,328	1,655,043	0.683	1,655,043	120.08%
2008	2007	1,549,417	397,886	14,537	51,312	195,896	2,209,035	412,202	1,796,833	0.683	1,796,833	122.94%
2009	2008	1,831,559	496,061	15,957	52,232	213,847	2,609,655	506,079	2,103,576	0.680	2,103,576	124.06%
2010	2009	1,852,609	528,963	16,672	49,303	242,187	2,689,735	527,968	2,161,766	0.680	2,161,766	124.42%
2011	2010	1,903,835	561,456	14,999	16,865	265,722	2,762,876	591,022	2,171,854	0.680	2,171,854	127.21%
2012	2011	1,913,524	574,336	13,337	11,027	256,980	2,769,204	604,760	2,164,444	0.680	2,164,444	127.94%

Source: Hidalgo County Central Appraisal District

Note: Assessed values are determined as of August 1, and relate to taxes levied on the first day of the following fiscal year. Assessed value is equal to 100% of estimated value. All property is assessed the same rate regardless of real or personal property, commercial, residential, or industrial.

¹Includes tax-exempt property.

City of Pharr, Texas
Property Tax Rates¹ and Tax Levies
Direct and Overlapping² Governments
Last Ten Fiscal Years

Fiscal Year Ending	City of Pharr Tax Rate			Overlapping Tax Rates						P.S.J.A ISD		
				Drainage District #1			Hidalgo County					
	Operating	Debt Service	Total	Operating	Debt Service	Total	Operating	Debt Service	Total	Operating	Debt Service	Total
2003	0.596	0.087	0.683	0.044	-	0.044	0.527	0.063	0.590	1.500	0.122	1.622
2004	0.602	0.081	0.683	0.044	-	0.044	0.526	0.064	0.590	1.500	0.112	1.612
2005	0.593	0.090	0.683	0.044	-	0.044	0.527	0.063	0.590	1.500	0.114	1.614
2006	0.593	0.090	0.683	0.041	-	0.041	0.520	0.070	0.590	1.500	0.114	1.614
2007	0.596	0.087	0.683	0.040	0.009	0.049	0.516	0.075	0.591	1.040	0.171	1.211
2008	0.603	0.079	0.682	0.042	0.028	0.070	0.519	0.071	0.590	1.040	0.231	1.271
2009	0.602	0.078	0.680	0.045	0.028	0.073	0.513	0.077	0.590	1.040	0.261	1.301
2010	0.602	0.078	0.680	0.045	0.028	0.073	0.511	0.079	0.590	1.040	0.171	1.211
2011	0.602	0.078	0.680	0.044	0.029	0.073	0.523	0.068	0.590	1.170	0.189	1.359
2012	\$ 0.603	\$ 0.077	\$ 0.680	0.045	0.030	0.075	\$ 0.524	\$ 0.067	\$ 0.590	\$ 1.170	\$ 0.189	\$ 1.359
Total												
Fiscal Year Ending				Overlapping Tax Rates						Total		
				South Texas ISD			South Texas College			Direct & Overlapping Rates		
	Operating	Debt Service	Total	Operating	Debt Service	Total	Operating	Debt Service	Total			
2003	0.039	-	0.039	0.110	0.064	0.174	0.110	0.055	0.165	3.152		
2004	0.039	-	0.039	0.110	0.049	0.159	0.110	0.045	0.155	3.132		
2005	0.039	-	0.039	0.110	0.044	0.154	0.110	0.040	0.149	3.128		
2006	0.039	-	0.039	0.110	0.039	0.149	0.110	0.044	0.151	3.122		
2007	0.049	-	0.049	0.110	0.041	0.151	0.110	0.041	0.151	2.737		
2008	0.049	-	0.049	0.110	0.041	0.151	0.110	0.041	0.151	2.811		
2009	0.049	-	0.049	0.110	0.041	0.151	0.110	0.041	0.151	2.842		
2010	0.049	-	0.049	0.110	0.041	0.151	0.110	0.041	0.151	2.757		
2011	0.049	-	0.049	0.110	0.041	0.151	0.110	0.041	0.151	2.902		
2012	\$ 0.049	\$ -	\$ 0.049	\$ 0.110	\$ 0.041	\$ 0.151	\$ 0.110	\$ 0.041	\$ 0.151	\$ 2.904		

Source: City of Pharr Tax Assessor/Collector, Hidalgo County Tax Office, Pharr-San Juan-Alamo Independent School District, TEA Financial Audit Reports

¹Tax rate is per \$100 of taxable assessed value

²Overlapping rates are those of local and county governments that apply to property owners within the City of Pharr. Not all overlapping rates apply to all City of Pharr property owners (e.g., the rates for special districts apply only to the proportion of the government's property owners whose property is located within the geographic boundaries of the special district.

City of Pharr, Texas
Principal Property Taxpayers
Fiscal Year End 2012 and 2002
(amounts expressed in thousands)

Taxpayer	2012			2002		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
HEB Grocery Company LP	\$ 15,592	1	0.72%	\$ -		-
H E Butt Grocery Company	-		-	5,040	7	0.52%
Capote Farms LTD	13,837	2	0.64%	-		-
Wilder Corporation of Delaware	12,995	3	0.60%	12,346	2	1.27%
AEP Texas Central Company	11,847	4	0.55%	-		-
Frank Smith Toyota-Isuzu	10,793	5	0.50%	-		-
McAllen LEVCAL, LLC	9,123	6	0.42%	-		-
OXY USA, Inc	9,074	7	0.42%	-		-
FJRS Investments LTD	8,389	8	0.39%	-		-
Wayne Windle Enterprises Et Al	8,249	9	0.38%	-		-
Regal Beloit	7,382	10	0.34%	-		-
Central Power & Light	-		-	12,585	1	1.30%
Southwestern Bell Tele	-		-	10,797	3	1.11%
Totalfinaelf E&P USA, Inc.	-		-	7,073	4	0.73%
Spigel, Stanley	-		-	6,602	5	0.68%
Home Depot, The	-		-	5,827	6	0.60%
Westbrae Enterprises, Inc	-		-	4,135	8	0.43%
Park Place Venture One, LTD	-		-	4,085	9	0.42%
Matt's Cash & Carry	-		-	4,070	10	0.42%
Totals	\$ 107,281		5.0%	\$ 72,561		7.5%
Assessed Taxable Value	\$ 2,164,444			\$ 969,755		

City of Pharr, Texas
Property Tax Levies and Collections
Last Ten Fiscal Years
(amounts expressed in thousands)

Fiscal Year Ended	Tax Year	Total Tax Levy* for Fiscal Year	Collections within the Fiscal Year of the Levy		Delinquent Collections in Subsequent Years	Total Collections to Date	
			Amount	Percentage of Levy		Amount	Percentage of Levy
2003	2002	\$ 7,092	\$ 6,323	89.2%	\$ 708	\$ 7,031	99.1%
2004	2003	8,220	7,423	90.3%	723	8,146	99.1%
2005	2004	9,233	8,335	90.3%	804	9,139	99.0%
2006	2005	9,831	8,980	91.3%	747	9,727	98.9%
2007	2006	11,014	10,094	91.6%	802	10,896	98.9%
2008	2007	12,275	11,231	91.5%	902	12,133	98.8%
2009	2008	14,567	13,391	91.9%	967	14,358	98.6%
2010	2009	14,824	13,673	92.2%	860	14,532	98.0%
2011	2010	14,674	13,559	92.4%	706	14,265	97.2%
2012	2011	\$ 14,576	\$ 13,771	94.5%	\$ -	\$ 13,771	94.5%

*Tax Levy including modifications throughout the year

Sources: City of Pharr Tax Assessor/Collector
Hidalgo County Tax Assessor/Collector

City of Pharr, Texas
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
(amounts expressed in thousands, except per capita amount)

Fiscal Year	Governmental Activities				Business-Type Activities				Total Primary Government	Percentage of Personal Income¹	Per Capita¹
	General Obligation Bonds	Certificates of Obligation	Notes	Capital Leases	Utility & Toll Bridge		Capital Leases	Notes			
					Bonds/Notes						
2003	\$ -	\$ 24,170	\$ 1,785	\$ 632	\$ 36,882	\$ 289	\$ -	\$ 63,758	0.06%	\$ 1,171	
2004	-	23,330	5,278	471	31,707	305	2	61,093	0.06%	1,076	
2005	16,110	7,085	4,683	698	21,444	86	-	50,106	0.08%	849	
2006	16,025	6,070	5,746	1,544	20,042	246	-	49,673	0.08%	810	
2007	15,935	5,000	4,962	1,550	61,711	815	5,995	95,968	0.04%	1,492	
2008	15,840	3,885	2,801	3,550	66,975	337	4,590	97,978	0.04%	1,483	
2009	15,130	3,330	731	2,503	64,510	1,016	3,125	90,345	0.04%	1,351	
2010	14,395	2,745	270	1,621	61,345	713	1,595	82,684	0.03%	1,230	
2011	15,750	-	-	2,738	58,415	952	-	77,855	0.04%	1,106	
2012	\$ 21,940	\$ -	\$ -	\$ 3,405	\$ 55,385	\$ 537	\$ -	\$ 81,266	0.04%	\$ 1,121	

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

¹See the Schedule of Demographic and Economic Statistics for personal income and population data.

City of Pharr, Texas
Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years
(amounts expressed in thousands, except per capita amount)

Fiscal Year	General Obligation Bonds	Percentage of Estimated Actual Taxable Value¹ of Property	Per Capita²
2003	\$ -	0.00%	\$ -
2004	-	0.00%	-
2005	16,110	1.15%	273
2006	16,025	1.08%	261
2007	15,935	0.96%	248
2008	15,840	0.86%	240
2009	15,130	0.70%	226
2010	14,395	0.54%	214
2011	15,750	0.57%	224
2012	\$ 21,940	0.79%	\$ 303

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

¹See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

² Population data can be found in the Schedule of Demographic and Economic Statistics

City of Pharr, Texas
Direct and Overlapping Governmental Activities Debt
As of September 30, 2012
(amounts expressed in thousands)

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable¹</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes:			
Hidalgo County	\$ 204,494	8.2%	\$ 16,756
Hidalgo Irrigation District #1	-	8.2%	-
South Texas College	57,821	37.0%	21,394
South Texas ISD	54,297	0.0%	-
Pharr, San Juan, Alamo Independent School District	369,925	53.2%	196,931
Overlapping debt			<u>235,080</u>
City of Pharr direct debt	21,940	100.0%	<u>21,940</u>
Total direct and overlapping debt			<u>\$ 257,020</u>

Sources: Assessed value data used to estimate applicable percentages provided by the County Board of Equalization and Assessment.
Debt outstanding data provided by the county. Data as of 12/31/2010.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the city of Pharr. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

¹The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the governments boundaries and dividing it by the county's total taxable assessed value.

City of Pharr, Texas
Legal Debt Margin Information
Last Ten Fiscal Years
(amounts expressed in thousands)

	Fiscal Year									
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Debt Limit	\$ 105,919	\$ 123,907	\$ 139,673	\$ 148,988	\$ 166,146	\$ 184,767	\$ 260,966	\$ 268,973	\$ 276,288	\$ 276,920
Total net debt applicable to limit	<u>24,170</u>	<u>23,330</u>	<u>23,195</u>	<u>22,095</u>	<u>20,935</u>	<u>19,725</u>	<u>15,130</u>	<u>14,395</u>	<u>15,750</u>	<u>21,940</u>
Legal debt margin	<u>\$ 81,749</u>	<u>\$ 100,577</u>	<u>\$ 116,478</u>	<u>\$ 126,893</u>	<u>\$ 145,211</u>	<u>\$ 165,042</u>	<u>\$ 245,836</u>	<u>\$ 254,578</u>	<u>\$ 260,538</u>	<u>\$ 254,980</u>
Total net debt applicable to the limit as a percentage of debt limit	22.8%	18.8%	16.6%	14.8%	12.6%	10.7%	5.8%	5.4%	5.70%	7.9%

Legal Debt Margin Calculation for Fiscal Year 2012

Assessed Value	\$ 2,164,444
Add Back: exempt property	<u>604,760</u>
Total Assessed Value	\$ 2,769,204
Debt limit (10% of total assessed value)	276,920
Debt applicable to limit:	
General obligation bonds	<u>21,940</u>
Legal debt margin	<u>\$ 254,980</u>

Note: Under state finance law, the City of Pharr's outstanding general obligation debt should not exceed 10 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

City of Pharr, Texas
Pledged Revenue Coverage
Last Ten Fiscal Years
(amounts expressed in thousands)

Water & Sewer Revenue Bonds								
Fiscal Year	Utility Sewer Charges and Other	Less: Operating Expenses	Net Available Revenue	Debt Service				Coverage
				Principal	Interest			
2003	\$ 6,193	\$ 3,762	\$ 2,431	\$ 1,106	\$ 725			1.33
2004	6,605	4,311	2,294	1,231	646			1.22
2005	7,829	4,881	2,948	1,291	604			1.56
2006	11,594	5,695	5,899	937	542			3.99
2007	11,954	5,427	6,527	851	595			4.51
2008	13,820	5,910	7,910	2,265	1,872			1.91
2009	13,259	5,714	7,545	2,330	1,807			1.82
2010	12,473	5,750	6,723	2,385	1,749			1.63
2011	14,122	6,946	7,176	2,465	1,670			1.74
2012	\$ 14,265	\$ 7,465	\$ 6,800	\$ 2,540	\$ 1,598			1.64

Note: Details regarding the government's outstanding debt can be found in the notes to the financial statements. Utility charges and other revenues include only utility service charges, investment earnings, and tap fees. Operating expenses do not include interest or depreciation. Historical information taken from prior financial reports.

City of Pharr, Texas
Demographic and Economic Statistics
Last Ten Fiscal Years

Fiscal Year	Population¹	Median Household Income	Per Capita Personal Income	Median Age	Education Level in Years of Formal Schooling²	School Enrollment³	Unemployment Rate
2003	54,452	38,967	9,462	27.4	47.3%	25,210	8.6%
2004	56,752	38,967	9,462	27.4	47.3%	26,493	7.2%
2005	59,029	38,967	9,462	27.4	47.3%	27,338	5.8%
2006	61,360	38,967	9,462	27.8	47.3%	28,088	5.7%
2007	64,318	38,967	9,462	27.8	47.3%	28,868	5.5%
2008	66,078	38,967	9,462	27.8	47.3%	29,999	7.2%
2009	66,874	38,967	9,462	27.8	47.3%	30,618	11.2%
2010	67,217	28,000	11,421	27.1	58.1%	31,329	10.5%
2011	70,400	28,000	11,420	27.1	58.1%	31,508	10.7%
2012	72,513	30,486	12,328	27.3	59.7%	31,633	8.4%

Data Sources: U.S. Census, Texas Workforce Commission, U.S. Bureau of Labor Statistics, and PSJA ISD

¹Population data from 2003 to 2007 taken from Planning/Zoning department. 2010 population estimate based on percentage increase of US Census Bureau totals for 2008 and 2009. 2011 population estimate based on percentage increase of US Census Bureau totals for 2009 and 2010.

2012 population estimate based on percentage increase of US Census Bureau totals for 2010 and 2011.

²Represents population age 25 or greater that has graduated from high school.

³School Enrollment data for 2003 to 2012 includes enrollment for Pharr San Juan and Alamo School District.

City of Pharr, Texas
Principal Employers
Fiscal Year Ending 2012 and 2003

2012			
<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment¹</u>
Pharr-San Juan-Alamo ISD	3,000	1	11.05%
Ticketmaster	800	2	2.95%
Valley View ISD	700	3	2.58%
Convergy's	650	4	2.39%
VDP Healthcare	417	5	1.54%
City of Pharr	400	6	1.47%
Royal Freight	380	7	1.40%
Lack's Valley Store Ltd	361	8	1.33%
HEB	290	9	1.07%
Atento Contact US Teleservices	<u>280</u>	10	<u>1.03%</u>
Total	<u>7,278</u>		<u>26.80%</u>

2003*			
<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>
Pharr-San Juan-Alamo ISD	Unknown	-	0.00%
Convergy's	Unknown	-	0.00%
Lack's	Unknown	-	0.00%
City of Pharr	Unknown	-	0.00%
Ticketmaster	Unknown	-	0.00%
Texas Department of Transportation	Unknown	-	0.00%
HEB Food Stores	Unknown	-	0.00%
Lowe's	Unknown	-	0.00%
Frank Smith Toyota	Unknown	-	0.00%
Home Depot	<u>Unknown</u>	-	<u>0.00%</u>
Total	<u>-</u>		<u>0.00%</u>

Source: EMSI Dec. 2012, Workforce Solutions Lower RGV

* Information was not tracked to provide stated information.

City of Pharr, Texas
Full-Time Equivalent City Government Employees by Function
Last Ten Fiscal Years

Budgeted Full-time Equivalent Employees as of September 30, 2012										
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
GENERAL FUND										
City Manager	16.7	9.0	9.0	9.0	9.0	9.0	9.0	8.0	7.5	9.5
Finance	8.0	10.0	12.0	12.5	13.5	14.0	5.5	9.0	9.0	14.0
Police Department	124.5	130.0	134.0	146.0	155.0	167.0	161.0	160.0	172.0	174.5
Traffic Safety	13.0	13.0	16.0	13.0	16.0	17.0	16.0	16.0	16.0	17.0
Municipal Court	4.0	6.0	6.0	6.0	6.0	6.0	5.0	6.5	7.5	7.5
Fire Protection	53.0	54.0	57.0	57.0	65.0	68.0	66.0	65.0	74.0	73.0
Administrative Services	0.0	0.0	0.0	0.0	0.0	0.0	7.0	7.5	7.0	0.0
Street Maintenance	24.0	24.0	25.0	28.0	30.0	29.0	29.0	31.0	33.0	32.0
Information Technology	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.5	2.0
Municipal Library	18.0	23.0	23.0	25.0	26.0	26.0	26.0	22.5	22.5	22.5
Parks & Recreation	51.0	53.0	70.0	71.0	73.0	73.0	102.0	102.0	64.3	68.1
Planning & Community Dev	17.3	19.0	22.0	20.0	23.0	23.0	22.0	18.5	18.5	18.5
Engineer	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	4.0
Total General Fund	329.5	341.0	374.0	387.5	416.5	432.0	448.5	446.0	433.8	442.6
UTILITY FUND										
Administrative	8.0	8.0	9.0	9.5	10.5	11.0	12.5	9.5	9.0	9.0
Water Production	9.0	9.0	9.0	9.0	10.0	10.0	10.0	10.0	10.0	10.0
Water Distribution	0.1	21.0	23.0	25.0	26.0	26.0	23.0	23.5	24.0	26.5
Water Treatment Plant	11.0	11.0	11.0	11.0	13.0	13.0	13.0	13.0	13.0	17.0
Lift Station	4.0	4.0	4.0	4.0	4.0	4.0	3.0	1.0	1.0	0.0
Total Utility Fund	32.1	53.0	56.0	58.5	63.5	64.0	61.5	57.0	57.0	62.5
INTERNAL SERVICE FUND										
Chief Mechanic	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Laborers	3.0	3.0	3.0	4.0	4.0	4.0	4.0	3.0	3.0	3.0
Total Internal Svc Fund	4.0	4.0	4.0	5.0	5.0	5.0	5.0	4.0	4.0	4.0
Director	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Others	19.0	25.0	25.0	26.0	26.0	28.0	24.0	24.5	24.0	22.0
Total Int'l Bridge	20.0	26.0	26.0	27.0	27.0	29.0	25.0	25.5	25.0	23.0
OTHER										
CDBG	5.7	6.0	6.0	6.0	6.0	5.0	4.0	5.5	5.5	4.5
Golf Course	8.0	18.0	18.0	15.0	15.0	17.0	15.5	15.0	15.5	15.5
Events Center	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	6.4
Total Other	13.7	24.0	24.0	21.0	21.0	22.0	19.5	20.5	21.0	26.4
GRAND TOTAL	399.3	448.0	484.0	499.0	533.0	552.0	559.5	553.0	540.8	558.5

Source: City of Pharr Budget Reports

City of Pharr, Texas
Operating Indicators by Function
Last Ten Fiscal Years

Function	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Police										
Physical arrests	4,848	2,897	3,857	2,858	2,808	2,944	4,839	15,660	3,395	3,477
Parking & Traffic Violations	10,101	10,897	15,983	13,742	12,742	15,194	25,689	12,556	10,742	9,654
Fire										
Number of calls answered	2,189	1,737	1,624	1,701	1,794	2,238	2,148	2,144	2,018	1,850
Inspections	725	1,235	877	809	1,108	1,344	1,325	1,160	1,842	2,620
Highways and streets										
Street resurfacing (miles)	unknown	unknown	unknown	2	7	2	7	9	9	7
Potholes repaired	unknown	unknown	unknown	unknown	unknown	137	825	775	4000	1500
International Bridge										
Car Crossings	1,749,112	1,785,564	1,780,599	1,716,751	1,683,048	1,649,983	1,444,912	1,264,573	1,038,430	946,847
Truck Crossings	312,300		384,572	404,103	433,880	461,559	409,336	447,122	440,705	463,714
Culture and recreation										
Pharr Events Center	75	72	95	86	95	216	84	50	20	72
Other Community Center Events	306	269	231	206	268	597	414	378	329	703
Water										
New connections	614	867	832	1,204	638	324	220	278	428	304
Water mains breaks	unknown	unknown	unknown	3,948	4,156	578	445	711	768	~1365
Average daily consumption (millions of gallons)	5.0 MGD	4.7 MGD	6.1 MGD	6.6 MGD	5.6 MGD	6.5MGD	7.3 MGD	6.3 MGD	6.6 MGD	7.0 MGD
Wastewater										
Average daily sewage treatment (thousands of gallons)	5.0 MGD	5.0 MGD	5.0 MGD	5.0 MGD	5.0 MGD	4.94 MGD	4.8 MGD	4.76MGD	4.9 MGD	4.9MGD

Sources: Various City Departments

City of Pharr, Texas
Capital Asset Statistics by Function
Last Ten Fiscal Years

Function	Fiscal Year									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Public Safety										
Police:										
Stations	2	2	2	2	2	2	2	2	2	2
Patrol units	64	69	76	82	84	90	93	128	125	62
Fire stations	3	3	3	3	3	3	3	3	3	3
Highways and streets										
Streets (miles)	unknown	unknown	180	213	213	213	214	214	214	214
Streetlights	unknown	unknown	unknown	unknown	unknown	unknown	unknown	unknown	unknown	unknown
Traffic signals	unknown	unknown	47	51	51	51	55	56	58	61
Culture and recreation										
Parks Acreage (Developed)	41	41	41	57	57	57	57	57	57	79
Swimming pools	2	2	2	2	2	2	2	-	-	-
Tennis courts		2	2	2	2	2	2	2	2	2
Community and Convention Centers	4	4	4	4	4	4	4	4	4	4
Water										
Water mains (miles)	unknown	~170	~182	~190	191.6	~313.4	315	313	325	~304
Fire hydrants	1,730	1,750	1,820	1,918	2,010	2,030	1,896	1,946	1,946	~2,214
Maximum daily capacity (thousands of gallons)	10.0 MGD	10.0 MGD	10.0 MGD	10.0 MGD	10.0 MGD	8.28 MGD	12.01 MGD	9.9 MGD	10 MGD	10 MGD
Sewer										
Sanitary sewers (miles)	~186	~204	~224	~246	~262	~265	265	266	269	267
Storm sewers (miles)	unknown	unknown	unknown	unknown	unknown	57	82	94.43	97.2	Unknown
Maximum daily treatment capacity (thousands of gallons)	3.82 MGD	4.15 MGD	4.19 MGD	4.25 MGD	4.45 MGD	5.7 MGD	5.9 MGD	5.3 MGD	8 MGD	8 MGD

Sources: Various City Departments



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OTHER SUPPLEMENTARY INFORMATION

City of Pharr, Texas

Financial Management Policy Statements

The City of Pharr, Texas' Financial Management Policy Statements have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

OPERATING BUDGETARY POLICIES

Fiscal Year

The City's fiscal year has been established as the period beginning October 1st and ending September 30th of the subsequent year.

Budget Preparation Guidance

The City budget will be prepared in accordance with State Law, City Charter, and standards established by both Governmental Accounting Standards Board and the Government Finance Officers Association (GFOA). The budget will be comprehensive in nature and address all revenue and expense related funds of the City.

GFOA Distinguished Budget Program

The City will submit its official budget each year to the GFOA with an application for the Distinguished Budget Program. This will be the third year that the City submits an official budget and participate in the program. We have received the budget award the previous two fiscal years and we believe that this budget continues to meet the GFOA requirements.

Designated Budget Officer

The City of Pharr does not have a formal budget department. The primary responsibility for the budget process has been given to the City Manager and delegated to the Finance Director. The City Manager, designated as the City Budget Officer, is responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption.

Funds Included in the Annual Budget

Annual appropriated budgets are adopted for all funds with revenue and expenditure activities. The budget shall include all of the City's governmental, fiduciary, and proprietary funds. The governmental funds consist of the general fund, the special revenue funds, the debt service fund, and the capital projects fund. The fiduciary fund consists of an agency fund. The proprietary funds consist of enterprise and internal service funds.

Basis of Accounting

Budgets are adopted on a basis consistent with generally accepted accounting principals. The legal basis of accounting for budgetary purposes within the governmental funds,

consistent with generally accepted accounting principles, is the modified accrual basis. The proprietary and fiduciary funds are budgeted, using the accrual basis of accounting. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough period to have an effect on current spendable resources. Therefore, revenues must be both measurable and available when an event or transaction is expected to draw upon current spendable resources. Transfers are recognized in the accounting period in which the interfund receivable and payable arises. This basis of accounting is the same basis used in the year-end audited financial statements.

Budgetary Control

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss and unauthorized use, and (2) the reliability of financial records for preparing financial statements and maintaining accountability of assets. The concept of reasonable assurance recognizes that (1) the cost of controls should not exceed the benefits likely to be derived, and (2) the evaluation of cost and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. The auditors believe that the City's internal controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions. Key controls are evaluated continually.

Budgetary control is maintained through a monthly line-item review by all departments. A reminder is sent to all department managers on the need to analyze their monthly financial reports. Monthly reports are available for each department reflecting current and accumulated expenditures as well as the percent of budget expenditures compared to percent of current year. A member of the accounting team identifies possible future overruns and communicates that information to the department managers for correction.

Balanced Budget

The Budget Officer is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. Expenditures may not legally exceed budgeted appropriations at the fund level. During the year, supplementary appropriations may be necessary. When appropriate, the City will use funds from the Fund Balance to balance the budget. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Budgeted Tax Rates

Prior to adopting the budget tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

Public Hearings, Accessibility of Budget to the Public

The City's policy is to have at least one public hearing on the proposed budget at a duly advertised public meeting. The public meeting will be advertised at least one week prior to the budget being finally adopted. The Officer shall file the final proposed budget with the City Secretary, Library, and post it online soon after the City Commission adopts it. The budget shall be available for inspection by any taxpayer.

THE BUDGET PROCESS

Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

Annual budgets are legally adopted for all funds of the City that have revenue and expenditure related activities. The City Charter states that between sixty (60) and ninety (90) days prior to the end of the fiscal year, the City Manager is required to submit to the Board of Commissioners a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes the proposed expenditures/expenses and the proposed method to finance them.

At the inception of the budget process, a budget calendar is prepared, which presents in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

Dates for public hearings, the purpose of which are to obtain taxpayers' comments, are set by the Board of Commissioners at the time the budget is submitted to that body. The Board of Commissioners may add to, subtract from or change appropriations, but may not change the form of the proposed budget. Any changes must be within the revenue and reserves estimated as available by the City Manager. Prior to September 25 of each year, the budget is legally enacted through the passage of an ordinance.

The appropriated budget is prepared by fund and department. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is the fund level.

During April and May of each year, department managers prepare departmental budget requests for which each is responsible. During the month of June, budget hearings are held with the department managers. Following the budget hearings with the department managers, the Budget Officer makes any changes to their requests, which he/she deems appropriate. The result is the Officer's recommended budget. During the mid-to-latter

part of July, the Officer presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the Officer's recommended budget. The budget reflecting these changes is the proposed budget.

Prior to September 1st of each year, the Officer is required to submit to the City Commission a proposed budget for the fiscal year beginning on the following October 1st. The target due date for submitting the proposed budget, resulting from budget workshop hearings, shall be no later than two to three weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the City Commission through the passage of an ordinance legally enacts the budget. The budget will be implemented on October 1st. The ordinance approving and adopting the budget appropriates spending limits at the fund level.

Revisions to the Adopted Budget

At any time during the fiscal year, the City Manager can reallocate expenditures up to \$10,000.00 per transaction within a fund without the approval of the Board of Commissioners. However, any revisions to the budget which increase the total budgeted expenditures/expenses within any fund must be approved by the Board of Commissioners.

Monitoring Compliance with the Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts are prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with legally-adopted budget appropriations.

Duration of Budgeted Revenues and Appropriations

Budgeted revenues and appropriations lapse at the end of each fiscal year.

REVENUES POLICIES

Balance and Diversification in Revenue Sources

The City shall strive to maintain a balanced and diversified revenue system to protect the City from fluctuations in any one source due to changes in local economic conditions, which adversely impact that source.

User Fees

For services that benefit specific users, the City shall establish and collect fees to recover the costs of those services. The City Commission shall determine the appropriate cost recovery level and establish the fees. Where feasible and desirable, the City shall seek to recover full direct and indirect costs. User fees shall be reviewed on a regular basis to

calculate their full cost recovery levels, to compare them to the current fee structure, and to recommend adjustments where necessary.

Currently, the Utility Fund will transfer funds to the General Fund an amount equal to that which is estimated to be comparable with the resources it uses. 25% of City Manager's Office and Administrative Services, 10% of Finance Department (normally 25% but Finance utilizes Utility personnel), and 5% of Planning and Community Development's budgeted departmental expenditures.

Cost Accounting

It is the policy of the City to allocate to each department level, costs to the extent that it is practical and in accordance with the cost/benefit approach of accounting.

Property Tax Revenues/Tax Burden

The City shall endeavor to reduce its reliance on property tax revenues by revenue diversification, implementation of user fees, and economic development. The City shall also strive to minimize the property tax burden on Pharr citizens.

Utility/Enterprise Funds User Fees

It is the intention of the City that all utilities and enterprise funds be self-supporting. As a result, utility rates and enterprise funds user fees shall be set at levels sufficient to cover operating expenditures, meet debt obligations, provide additional funding for capital improvements, and provide adequate levels of working capital. The City shall seek to eliminate all forms of subsidization to utility/enterprise funds from the General Fund.

Revenue Estimates for Budgeting

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

Revenue Collection and Administration

The City shall maintain high collection rates for all revenues by keeping the revenue system as simple as possible in order to facilitate payment. In addition, since revenue should exceed the cost of producing it, the City shall strive to control and reduce administrative costs. The City shall pursue to the full extent allowed by state law all delinquent taxpayers and others overdue in payments to the City.

Revenues Over Expenses – Stated Funds

All revenues over the required amount for the continued operations of the Bridge Fund will be transferred to the General Fund as per provision of Bond Ordinance 2005-51, Section 25, Subsection i-vi.

All revenues over the required amount for the continued operations of the Garage Fund and Golf Course Fund will be transferred to the General Fund.

Write-Off of Uncollectible Accounts

The City shall monitor payments due to the City (accounts receivable) and periodically write-off accounts where collection efforts have been exhausted and/or collection efforts are not feasible or cost-effective.

EXPENDITURES/EXPENSES POLICIES

Current Funding Basis

The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior year savings. (The use of fund balance shall be guided by the Fund Balance/Retained Earnings Policy Statements.)

Avoidance of Operating Deficits

The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit (i.e., projected expenditures in excess of projected revenues) is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of fund balance within the Fund Balance/Retained Earnings Policy. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources shall be avoided to balance the budget.

Priority in Applying Restricted vs. Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Maintenance of Capital Assets

Within the resources available each fiscal year, the City shall maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance costs, and to continue service levels.

Periodic Program Reviews

The City Manager shall undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. The privatization and contracting of services with other governmental agencies or private entities will be evaluated as alternative approaches to service delivery. Programs which are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.

Encumbrances and Uncompleted Projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included in the subsequent year's budget.

Purchasing

The City shall conduct its purchasing and procurement functions efficiently and effectively, fully complying with applicable State laws and City ordinances. Staff shall make every effort to maximize discounts and capitalize on savings available through competitive bidding and "best value" purchasing.

PURCHASING POLICIES

Purchasing guidelines can be found in the Commission approved Purchasing Policy manual.

FUND BALANCE/RETAINED EARNINGS POLICIES

General Fund Committed Fund Balance

The City shall strive to maintain the General Fund (not the combined reporting General Fund which consists of the Payroll, Contingency, and the General funds) committed fund balance at 90 days (25%) of the current year's original budget appropriation for operations and maintenance, which is defined as the total budget less capital outlay purchase and the annual transfer from the General Fund to the other funds (Charter mandated contingency funding will not take place so long as the contingency fund is fully funded).

Retained Earnings of Other Operating Funds

In enterprise operating funds, the City shall strive to maintain positive retained earnings positions to provide sufficient reserves for emergencies and revenue shortfalls. Specifically, in the Utility Fund, an operating reserve will be established and maintained at 120 days of the current year's original budget appropriation for operation and maintenance, which is defined as the total budget less debt service and capital project expenditures. The Bridge Fund's contingency account will be equal to the annual operating cost (expenses minus long-term debt and minus non-operating General Fund transfers) plus one year of the highest long-term debt service payment (principal and interest).

Use of Fund Balance/Retained Earnings

Fund Balance/Retained Earnings shall be used only for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. The use of these funds will be approved by the City Commission.

Use of Unreserved Fund Balance/Retained Earnings will be disclosed to the Commission. If the required amounts go below the stated Policy amount, the City will set aside a sufficient portion of the upcoming fiscal year's budget to meet the required reserve amount.

Any surpluses realized at year end shall be used first to meet reserve policies, then capital replacement purposes, then retirement/extinguishing of debt.

Retained Earnings of Internal Service Funds

The City shall not regularly maintain positive retained earnings in excess of 10 percent of the current year's operation and maintenance expense in an internal service fund. Normally, when an internal service fund's retained earnings exceed 10 percent, the City shall reduce the charges for services provided by the internal service fund to other City operating funds.

Debt Service Funds

The City shall maintain sufficient reserves in its debt service funds, which shall equal or exceed the reserve fund balances required by bond ordinances, consistent with the covenants in the bond ordinances pertaining to the tax-exempt status of such bonds.

CAPITAL IMPROVEMENTS POLICIES

Capital Improvements Planning

The City shall review annually the needs for capital improvements and equipment, the current status of the City's infrastructure, replacement and renovation needs, and potential new projects. All projects, ongoing and proposed, shall be prioritized based on an analysis of current needs and resource availability. For every capital project, all operation, maintenance and replacement costs shall be fully expended.

Long-Term Capital Planning

A five-year capital improvement plan will be developed. This plan will be prioritized based on an analysis of current needs and resource availability.

Capital Project Funding

No capital improvement project will begin without sufficient funding. Funding will be monitored quarterly to ensure project overruns are not funded to the detriment of the fund balance/retained earnings unreserved/undesignated policies.

Replacement of Capital Assets on a Regular Schedule

The City shall annually prepare a schedule for the replacement of its non-infrastructure capital assets. Within the resources available each fiscal year, the City shall replace these assets according to the aforementioned schedule.

Capital Expenditure Financing

The City recognizes that there are three basic methods of financing its capital requirements. It can budget the funds from current revenues; it can take the funds from fund balance/retained earnings as allowed by the Fund Balance/Retained Earnings Policy; or it can borrow money through debt. Debt financing includes general obligation bonds, revenue bonds, certificates of obligation, lease/purchase agreements, certificates of participation, commercial paper, tax notes, and other obligations permitted to be issued or incurred under Texas law. Guidelines for assuming debt are set forth in the Debt Management Policies.

DEBT MANAGEMENT POLICIES

Capital Improvement Plan

Major capital improvements will normally be funded through the issuance of long-term debt.

Debt Policies

The City will limit the issuance of long-term debt to only those capital projects that cannot be funded from current revenues. At no time will the Fund Balance/Retained Earnings be depleted to a point below the City's policy for any project or purpose.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital asset.

Use of Long-Term Debt for Maintenance & Operating Cost

The City will not utilize long-term debt to finance recurring maintenance and operating costs.

Debt Structure

Generally, the City shall issue bonds with an average life of no greater than 10.5 years for general obligation bonds and no greater than 12.0 years for revenue bonds. The structure should approximate level principal on general obligation bonds and level debt service for revenue bonds. There shall be no debt structures, which include increasing debt service levels in subsequent years, with the first and second year of a bond payout schedule the exception. Except for economic development projects with a quick turnaround, there shall be no "balloon" bond repayment schedules which consist of low annual payments and one large payment of the balance due at the end of the term, unless dealing with economic/industrial development activity. There shall always be at least interest paid in the first fiscal year after a bond sale and principal starting generally no later than the

second fiscal year after the bond issue. Normally, there shall be no capitalized interest included in the debt structure unless there are no historical reserves upon which to draw.

Call Provisions

Call provisions for bond issues shall be made as short as possible consistent with the lowest interest cost to the City. When possible, all bonds shall be callable only at par.

Sale Process

The City shall use a competitive bidding process in the sale of debt unless the nature of the issue and the associated costs warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis as long as the financial advisor agrees that the NIC basis can satisfactorily determine the lowest and best bid.

Rating Agencies Presentations

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff, with assistance of financial advisors, shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from one or more of the nationally recognized municipal bond rating agencies, currently Moody's, Standard & Poor's, and Fitch, as recommended by the City's financial advisor.

Continuing Disclosure

The City is committed to providing continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure. City staff, with the assistance of the City's financial advisors and, if necessary, the City's bond counsel, will undertake to update financial and pertinent credit information within six months of the end of the City's fiscal year and at such other times as may be indicated by material changes in the City's financial situation.

Debt Refunding

City staff and the financial advisor shall monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3% of the refunded maturities AND must come with the recommendation of the Finance Director. The City will consider regular or advance refunding which produce a material economic benefit and will in no way impair the outstanding bond rating of the City. The present value savings of the transaction must be quantifiable, exceed 3 percent (3%) of the refunded maturities, and not be based on projection. Proposals submitted by investment firms for consideration by the City shall identify and address not only the benefits of the proposed transaction, but the potential negative impacts as well.

Additional transaction costs such as bond counsel, trustee, and financial advisor shall be included in the savings calculation required above. The City's financial advisor shall produce an analysis of the implications of paying a forward premium vs. waiting to the

current call date of the bonds. Approval of the transaction must be obtained from the State Attorney General, to the extent required by Texas law.

Interest Earnings

Interest earnings received on the investment of bond proceeds shall be used to assist in paying the interest due on bond issues, to the extent permitted by law.

Lease/Purchase Agreements

Lease funding will be for the purchase of capital assets. The length of the lease will not be greater than the expected useful life of the asset it will be used to purchase.

Proposals from Investment Bankers

The City welcomes ideas and suggestions from investment bankers and will seek to reward those firms which submit unique and innovative ideas by involving them in negotiated underwritings. Unsolicited proposals should be submitted to the City's financial advisors simultaneously with their submission to the City's Finance Department. City staff will review and confer with financial advisors to determine viability of proposals.

INTERGOVERNMENTAL RELATIONS POLICIES

Inter-local Cooperation in Delivering Services

In order to promote the effective and efficient delivery of services, the City shall actively seek to work with other local jurisdictions in joint purchasing consortia, sharing facilities, sharing equitably the costs of service delivery, and developing joint programs to improve service to its citizens.

Legislative Program

The City shall cooperate with other jurisdictions to actively oppose any state or federal regulation or proposal that mandates additional City programs or services and does not provide the funding to implement them. Conversely, as appropriate, the City shall support legislative initiatives that provide more funds for priority local programs.

GRANT POLICIES

Grant Guidelines

The City shall apply, and facilitate the application by others, for only those grants that are consistent with the objectives and high priority needs previously identified by Commission. The potential for incurring ongoing costs, to include the assumption of support for grant-funded positions from local revenues, will be considered prior to applying for a grant.

Indirect Costs

The City shall recover full indirect costs unless the funding agency does not permit it. The City may waive or reduce indirect costs if doing so will significantly increase the effectiveness of the grant.

Grant Review

All grant submittals shall be reviewed for their cash match requirements, their potential impact on the operating budget, and the extent to which they meet the City's policy objectives. Departments shall seek Commission approval prior to submission of a grant application. Should time constraints under the grant program make this impossible, the department shall obtain approval to submit an application from the City Manager and then, at the earliest feasible time, seek formal Commission approval. If there are cash match requirements, the source of funding shall be identified prior to application. An annual report on the status of grant programs and their effectiveness shall also be prepared.

Grant Program Termination

The City shall terminate grant-funded programs and associated positions when grant funds are no longer available unless alternate funding is identified.

FISCAL COMMISSION MONITORING POLICIES

Financial Status and Performance Reports

Monthly reports on the City's General, Utility, Bridge, Golf, and Capital Projects Funds comparing expenditures and revenues to current budget, noting the status of fund balances to include dollar amounts and percentages, and outlining any remedial actions necessary to maintain the City's financial position shall be prepared for review by the City Manager and the Commission.

Five-year Forecast of Revenues and Expenditures

A five-year forecast of revenues and expenditures, to include a discussion of major trends affecting the City's financial position, shall be prepared in conjunction of the annual budget process. The forecast shall also examine critical issues facing the City, economic conditions, and the outlook for the upcoming budget year. The document shall incorporate elements of the International City Management Association financial trend monitoring system to provide further insight into the City's financial position and to alert the Commission to potential problem areas requiring attention.

Commission Agenda Decision Recommendations

Agenda items that have a financial impact will have a recommendation by the Finance Director to ensure fiscal ability, long-term sustainability, and proactive protection of financial resources.

Status Reports on Capital Projects

A summary report on the contracts awarded, capital projects completed and status of the City's various capital programs will be prepared at least quarterly and presented to the City Manager and Commission.

Compliance with Commission Policy Statements

The Financial Management Policy Statements will be reviewed annually by the Commission and updated, revised or refined as deemed necessary. Policy statements adopted by the Commission are guidelines, and occasionally, exceptions may be appropriate and required. However, exceptions to stated policies will be specifically identified, and the need for the exception will be documented and fully explained.

FINANCIAL CONSULTANTS POLICY

To employ the assistance of qualified financial advisors and consultants as needed in the management and administration of the City's financial functions. These areas include but are not limited to investments, debt administration, financial accounting systems, program evaluation, and financial impact modeling. Advisors shall be selected using objective questionnaires and requests for qualifications/proposals based upon demonstrated expertise relative to the scope of work to be performed and appropriately competitive fees.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

Conformance to Accounting Principles

The City's accounting practices and financial reporting shall conform to Generally Accepted Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).

Selection of Auditors

At most every five years, the City shall request proposals from all qualified firms, including the current auditors if their past performance has been satisfactory, and the Commission shall select an independent firm of certified public accountants to perform an annual audit of the books of account, records and transactions, certifying the financial statements of the City and reporting the results and recommendations to the Commission.

Audit Completion

The City seeks to have its CAFR and Single Audit of Federal and State grants completed within 120 days of the close of its previous fiscal year, which ends September 30. In the event the presentation of the CAFR and Single Audit is delayed beyond the last Commission meeting in January, the City Manager shall provide a report on the status of the audit and the expected completion date of the CAFR and Single Audit to the City

Commission at its first meeting in February. By State law, the City has 180 days to complete the audit.

INTERNAL CONTROLS POLICIES

Proper Authorization

Procedures shall be designed, implemented, and maintained to ensure that financial transactions and activities are properly reviewed and authorized.

Separation of Duties

Job duties will be adequately separated to reduce to an acceptable level the opportunities for any person to be in a position to both perpetrate and conceal errors or irregularities in the normal course of assigned duties.

Proper Recording

Procedures shall be developed and maintained that will ensure financial transactions and events are properly recorded and that all financial reports may be relied upon as accurate, complete and up-to-date.

Access to Assets and Records

Procedures shall be designed and maintained to ensure that adequate safeguards exist over the access to and use of financial assets and records.

Independent Checks

Independent checks and audits will be made on staff performance to ensure compliance with established procedures and proper valuation of recorded amounts.

Costs and Benefits

Internal control systems and procedures must have an apparent benefit in terms of reducing and/or preventing losses. The cost of implementing and maintaining any control system should be evaluated against the expected benefits to be derived from that system.

E-COMMERCE POLICIES

Fully Integrated Financial Systems

All E-Commerce systems and procedures must fully and transparently integrate with the City's financial and accounting systems, its depository bank systems, and any other City information system which interfaces with an E-Commerce system.

Emerging Technologies

The City will work closely with its depository bank and other financial partners to evaluate and implement those new technologies that prove to be efficient and effective in pursuit of the City's E-Commerce goals.

Direct Deposits

All employees will be paid via direct deposit, excluding the employee's last pay check.

Internet Payment Options

Working with its depository bank and other financial partners, the City will seek to develop and implement internet payment options which will allow customers and citizens to pay bills due to the City conveniently and securely.

INVESTMENT POLICIES

Investment policies are guided by a separate report adopted by the City Commission.

HUMAN RESOURCE POLICIES

Personnel Policies & Procedures manual adopted by the City Commission.

BUDGET CALENDAR FOR FISCAL YEAR 2013-2014

DATE	RESPONSIBLE	EVENT
APR 15	Finance	Budget Kickoff – Communicate department budget policies, calendar, and request procedures.
APR 29	Finance	Budget Training - Provide two training sessions for department management and employees to prepare for upcoming budget requirements.
JUNE 7	Finance	Projected Current Payroll Budget Ending Status - Salary expenditures need to be calculated to properly get to the year end projected expenditures.
JUNE 13*	City Commission	BUDGET WORKSHOP: Initial Budget Workshop (Lunch Meeting) - Long Term Prioritization, Budget Projections and Overview.
JUNE 14	Departments	Departmental Payroll Budget Requests - Reconciliation of departmental payroll budget is due, along with STEP 2.
JUNE 14	Departments	Departmental IT & Vehicle Fleet Budget Requests/Needs - Reconciliation with City Garage and IT Department is due, along with STEP 6 and 7.
JUNE 19	Departments	Departmental CIP budgets are due to Finance Department. STEP 5 is due.
JUNE 21	Departments	Departmental grant budgets are due to Finance Department. STEP 8 is due.
JUNE 28	Departments	Projected Current Budget Ending Status - The projected year end balance of the current budget needs to be estimated based on expected results.
JUNE 28	Departments	Departmental Budget Requests - Remaining Budget Manual Steps 1, 3, 4, and 9 are due.
JUNE 28	Departments/Finance	Preliminary Revenue Estimates - must be calculated based on historical information and expected future changes.
JULY 5	Finance	Revise Budget Estimates - Update preliminary budget revenues and expenditures for City Manager review.
July 8 through 12	City Manager/Finance	Budget Request Review - will review budget requests with departments to prioritize before presenting to City Commissioners.
July 22 through 26*	City Commission	Budget Workshop - Commission is presented with departmental budget request and Finance overview. Present draft budget.
JULY 31**	Appraisal District	Certified Appraisal Roll Totals.
AUGUST 20	Finance	Present proposed budget.
AUGUST 20**	Finance/City Commission	Certify Anticipated Debt Collection Rate.
AUGUST 20**	Finance/City Commission	Certify Effective & Rollback Tax Rate; discussion of tax rates (vote on intention to raise taxes).
AUGUST 28**	Finance/County Tax Collector	Publish Certified Effective & Rollback Tax Rate.
AUGUST 28	Finance	Publish Budget Public Hearing.
SEPTEMBER 3	City Commission	Public hearing on Budget.
SEPTEMBER 3	City Commission	Public Hearing of Tax Rate.
SEPTEMBER 3	Finance/City Commission	Present updated proposed budget to the City Commission.
SEPTEMBER 17	City Commission	2nd Public hearing on Tax Rate.
SEPTEMBER 17	City Commission	2nd Public hearing on Budget.
SEPTEMBER 26	City Commission	Adoption of Tax Rate
SEPTEMBER 26	City Commission	Adoption of Budget

*Tentative dates until set by city council.

** Tentative dates depending on the submission of Appraisal District's certification and Appraisal Roll

Note:

If City Commission chooses to adopt the Effective Tax Rate, publication or public hearings are not required. If they choose a proposed tax rate that exceeds the Effective Tax Rate, publication and two public hearings are required. If they choose a proposed tax rate that is higher than the Rollback Rate, the City is subject to a Rollback Election.

CITY OF PHARR, TX
FIVE YEAR HISTORICAL PERSONNEL SUMMARY
APPROVED ORIGINAL BUDGET POSITIONS

		FULL TIME EQUIVALENTS					
		<u>FY 08/09</u>	<u>FY 09/10</u>	<u>FY 10/11*</u>	<u>FY 11/12*</u>	<u>FY 12/13*</u>	<u>FY 13/14*</u>
<u>GENERAL FUND</u>							
10 - City Manager's Office		9.0	8.0	7.5	9.5	8.5	8.50
11 - Finance Department		5.5	9.0	9.0	14.0	14.0	14.00
12 - Police Department		161.0	160.0	172.0	174.5	176.5	181.50
13 - Traffic Safety		16.0	16.0	16.0	17.0	17.0	16.00
14 - Municipal Court		5.0	6.5	7.5	7.5	8.0	7.50
15 - Fire Protection		66.0	65.0	74.0	73.0	78.0	79.00
16 - (PAL)Administrative Services		7.0	7.5	7.0	0.0	0.0	6.33
17 - Street Maintenance		29.0	31.0	33.0	32.0	32.0	48.00
18 - Information Technology		0.0	0.0	2.5	2.0	5.0	8.50
20 - Municipal Library		26.0	22.5	22.5	22.5	23.5	24.00
22 - Parks & Recreation		73.0	73.0	64.33	68.1	62.08	57.76
27 - Planning & Community Developn		22.0	18.5	18.5	18.5	20.0	20.00
28 - Engineer		0.0	0.0	0.0	4.0	5.5	4.50
Total General Fund Employees		419.5	417.0	433.8	442.6	450.1	463.6
<u>UTILITY FUND</u>							
81- Administration		12.5	9.0	9.0	9.0	9.0	9.00
82- Water Production		10.0	10.0	10.0	10.0	13.0	15.00
83- Water Distribution		23.0	23.5	24.0	26.5	27.0	30.50
84- Water Treatment Plant		13.0	13.0	13.0	17.0	18.0	19.00
86- Lift Station		3.0	1.0	1.0	0.0	0.0	0.00
Total Utility Fund Employees		61.5	56.5	57.0	62.5	67.0	73.5
<u>OTHER FUNDS</u>							
Bridge Fund		25.0	25.5	25.0	23.0	23.0	23.00
Golf Course Fund		15.5	15.0	15.5	15.5	17.0	19.50
Garage		5.0	4.0	4.0	4.0	5.0	5.00
Events Center		0.0	0.0	0.0	6.4	8.0	14.00
Community Development		4.0	5.5	5.5	4.5	3.5	4.00
Total Other Funds		49.5	50.0	50.0	53.4	56.5	65.5
Grand Total City Employees		530.5	523.5	540.8	558.5	573.6	602.6

	Original Issuance	Series	Type	Name	Payment Installments	Installments		Interest Rates		Payment Through	Current Balance
						Lowest	Highest	Lowest	Highest		
Governmental Activities	\$ 16,110,000	2005B	Refunding Bonds	GO	Annual	\$ 905,000	\$ 1,535,000	3.75%	5.00%	8/15/2021	\$ 12,625,000
	2,220,000	2011	Refunding Bonds	GO	Annual	530,000	580,000	2.00%	4.00%	8/15/2015	1,690,000
								Subtotal-Refunding Bonds			14,315,000
	7,625,000	2012	Certificate of Obligation	GO	Annual	295,000	535,000	0.60%	4.98%	8/15/1932	7,625,000
								Subtotal-Certificate of Obligation			7,625,000
								Governmental Total			<u>\$ 21,940,000</u>
Business-Type Activities	\$ 3,260,000	1988	Revenue Bonds Jr. Lien	WW & SS	Annual	\$ 185,000	\$ 190,000	0.00%	0.00%	9/1/2013	\$ 190,000
	29,000,000	2007	Revenue Bonds-CWSRF	WW & SS	Annual	790,000	2,480,000	2.90%	3.50%	9/1/2027	25,260,000
	13,310,000	2007A	Revenue Bonds-DWSFR	WW & SS	Annual	380,000	1,075,000	2.35%	3.50%	9/1/2027	12,115,000
	10,000,000	2007B	Revenue Bonds-NADBANK	WW & SS	Annual	385,000	685,000	3.75%	3.75%	9/1/2027	8,065,000
								Subtotal-Revenue Bonds			45,630,000
	9,755,000	2005A	Refunding Bonds	CT & IBR	Annual	510,000	740,000	3.63%	4.50%	8/15/2022	6,175,000
	6,430,000	2008	Refunding Bonds	WW & SS	Annual	75,000	815,000	3.60%	3.60%	9/1/2018	3,580,000
								Subtotal-Refunding Bonds			9,755,000
								Business-Type Total			<u>\$ 55,385,000</u>

CT&IBR=Combination Tax & International Bridge Revenue
CWSRF=Clean Water State Revolving Fund
DWSRF=Drinking Water State Revolving Fund
NADBANK=North American Development Bank
WW&SS=Waterworks & Sewer System

City of Pharr, TX
Schedule of Principal & Interest on Outstanding Bond Issues

Debt Service Schedule

City of Pharr, Texas GENERAL FUND
\$2,220,000 General Obligation Refunding Bonds
Series 2011

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
\$ 41,685	\$ -	-	\$ 20,075	\$ 20,075	\$ -	\$ 1,145,000
8/15/2014	565,000	3.000%	20,075	585,075	605,150	580,000
2/15/2015	-	-	11,600	11,600	-	580,000
8/15/2015	580,000	4.000%	11,600	591,600	603,200	-
Total	\$ 1,145,000		\$ 63,350	\$ 1,208,350	\$ 1,208,350	

City of Pharr, Texas GENERAL FUND
\$16,110,000 General Obligation Refunding Bonds
Series 2005B

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
2/15/2014	\$ -	-	\$ 251,611	\$ 251,611	\$ -	\$ 11,685,000
8/15/2014	970,000	3.722%	251,611	1,221,611	1,473,223	10,715,000
2/15/2015	-	-	233,559	233,559	-	10,715,000
8/15/2015	1,005,000	3.900%	233,559	1,238,559	1,472,118	9,710,000
2/15/2016	-	-	213,964	213,964	-	9,710,000
8/15/2016	1,675,000	5.000%	213,964	1,888,964	2,102,928	8,035,000
2/15/2017	-	-	172,089	172,089	-	8,035,000
8/15/2017	1,760,000	5.000%	172,089	1,932,089	2,104,178	6,275,000
2/15/2018	-	-	128,089	128,089	-	6,275,000
8/15/2018	1,850,000	4.000%	128,089	1,978,089	2,106,178	4,425,000
2/15/2019	-	-	91,089	91,089	-	4,425,000
8/15/2019	1,415,000	4.100%	91,089	1,506,089	1,597,178	3,010,000
2/15/2020	-	-	62,081	62,081	-	3,010,000
8/15/2020	1,475,000	4.125%	62,081	1,537,081	1,599,163	1,535,000
2/15/2021	-	-	31,659	31,659	-	1,535,000
8/15/2021	1,535,000	4.125%	31,659	1,566,659	1,598,319	-
Total	\$ 11,685,000		\$ 2,368,281	\$ 14,053,281	\$ 14,053,281	

City of Pharr, Texas COMMUNITY DEVELOPMENT BLOCK GRANT
\$5,600,000 HUD SECTION 108 DEBT, SERIES 2011

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
2/1/2014	\$ -	-	\$ 65,247	\$ 65,247	\$ -	\$ 5,306,000
8/1/2014	294,000	1.23%	65,247	359,247	424,494	5,012,000
2/1/2015	-	-	64,262	64,262	-	5,012,000
8/1/2015	294,000	1.28%	64,262	358,262	422,524	4,718,000
2/1/2016	-	-	62,895	62,895	-	4,718,000
8/1/2016	294,000	1.33%	62,895	356,895	419,790	4,424,000
2/1/2017	-	-	61,102	61,102	-	4,424,000
8/1/2017	294,000	1.38%	61,102	355,102	416,203	4,130,000
2/1/2018	-	-	58,838	58,838	-	4,130,000
8/1/2018	295,000	1.42%	58,838	353,838	412,676	3,835,000
2/1/2019	-	-	56,227	56,227	-	3,835,000
8/1/2019	295,000	1.47%	56,227	351,227	407,454	3,540,000
2/1/2020	-	-	53,203	53,203	-	3,540,000
8/1/2020	295,000	1.50%	53,203	348,203	401,407	3,245,000
2/1/2021	-	-	49,590	49,590	-	3,245,000
8/1/2021	295,000	1.53%	49,590	344,590	394,179	2,950,000
2/1/2022	-	-	45,814	45,814	-	2,950,000
8/1/2022	295,000	1.55%	45,814	340,814	386,627	2,655,000
2/1/2023	-	-	41,831	41,831	-	2,655,000
8/1/2023	295,000	1.58%	41,831	336,831	378,662	2,360,000
2/1/2024	-	-	37,539	37,539	-	2,360,000
8/1/2024	295,000	1.59%	37,539	332,539	370,078	2,065,000
2/1/2025	-	-	33,173	33,173	-	2,065,000
8/1/2025	295,000	1.61%	33,173	328,173	361,346	1,770,000
2/1/2026	-	-	28,733	28,733	-	1,770,000
8/1/2026	295,000	1.62%	28,733	323,733	352,466	1,475,000
2/1/2027	-	-	24,175	24,175	-	1,475,000
8/1/2027	295,000	1.64%	24,175	319,175	343,351	1,180,000
2/1/2028	-	-	19,603	19,603	-	1,180,000
8/1/2028	295,000	1.66%	19,603	314,603	334,206	885,000
2/1/2029	-	-	14,868	14,868	-	885,000
8/1/2029	295,000	1.68%	14,868	309,868	324,736	590,000
2/1/2030	-	-	10,060	10,060	-	590,000
8/1/2030	295,000	1.71%	10,060	305,060	315,119	295,000
2/1/2031	-	-	5,104	5,104	-	295,000
8/1/2031	295,000	1.73%	5,104	300,104	305,207	-
Total	\$ 5,306,000		\$ 1,464,522	\$ 6,770,522	\$ 6,770,522	

City of Pharr, Texas INTERNATIONAL BRIDGE
\$9,755,000 Combination Tax & International Bridge Revenue Refunding Bonds
Series 2005A

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
2/15/2014	\$ -	-	\$ 117,914	\$ 117,914	\$ -	\$ 5,665,000
8/15/2014	530,000	4.500%	117,914	647,914	765,829	5,135,000
2/15/2015	-	-	105,989	105,989	-	5,135,000
8/15/2015	555,000	4.500%	105,989	660,989	766,979	4,580,000
2/15/2016	-	-	93,502	93,502	-	4,580,000
8/15/2016	580,000	4.000%	93,502	673,502	767,004	4,000,000
2/15/2017	-	-	81,902	81,902	-	4,000,000
8/15/2017	600,000	4.000%	81,902	681,902	763,804	3,400,000
2/15/2018	-	-	69,902	69,902	-	3,400,000
8/15/2018	625,000	4.050%	69,902	694,902	764,804	2,775,000
2/15/2019	-	-	57,246	57,246	-	2,775,000
8/15/2019	650,000	4.100%	57,246	707,246	764,491	2,125,000
2/15/2020	-	-	43,921	43,921	-	2,125,000
8/15/2020	680,000	4.125%	43,921	723,921	767,841	1,445,000
2/15/2021	-	-	29,896	29,896	-	1,445,000
8/15/2021	705,000	4.125%	29,896	734,896	764,791	740,000
2/15/2022	-	-	15,355	15,355	-	740,000
8/15/2022	740,000	4.150%	15,355	755,355	770,710	-
Total	\$ 5,665,000		\$ 1,231,253	\$ 6,896,253	\$ 6,896,253	

City of Pharr, Texas UTILITIES

\$29,000,000 Waterworks & Sewer System Revenue Bonds, Series 2007

CWSRF

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
3/1/2014	\$ -	-	\$ 405,036	\$ 405,036	\$ -	\$ 24,445,000
9/1/2014	975,000	3.000%	405,036	1,380,036	1,785,073	23,470,000
3/1/2015	-	-	390,411	390,411	-	23,470,000
9/1/2015	1,005,000	3.000%	390,411	1,395,411	1,785,823	22,465,000
3/1/2016	-	-	375,336	375,336	-	22,465,000
9/1/2016	1,030,000	3.050%	375,336	1,405,336	1,780,673	21,435,000
3/1/2017	-	-	359,629	359,629	-	21,435,000
9/1/2017	1,155,000	3.100%	359,629	1,514,629	1,874,258	20,280,000
3/1/2018	-	-	341,726	341,726	-	20,280,000
9/1/2018	1,550,000	3.200%	341,726	1,891,726	2,233,453	18,730,000
3/1/2019	-	-	316,926	316,926	-	18,730,000
9/1/2019	1,740,000	3.200%	316,926	2,056,926	2,373,853	16,990,000
3/1/2020	-	-	289,086	289,086	-	16,990,000
9/1/2020	1,800,000	3.250%	289,086	2,089,086	2,378,173	15,190,000
3/1/2021	-	-	259,836	259,836	-	15,190,000
9/1/2021	1,860,000	3.300%	259,836	2,119,836	2,379,673	13,330,000
3/1/2022	-	-	229,146	229,146	-	13,330,000
9/1/2022	1,920,000	3.350%	229,146	2,149,146	2,378,293	11,410,000
3/1/2023	-	-	196,986	196,986	-	11,410,000
9/1/2023	1,980,000	3.400%	196,986	2,176,986	2,373,973	9,430,000
3/1/2024	-	-	163,326	163,326	-	9,430,000
9/1/2024	2,240,000	3.400%	163,326	2,403,326	2,566,653	7,190,000
3/1/2025	-	-	125,246	125,246	-	7,190,000
9/1/2025	2,315,000	3.450%	125,246	2,440,246	2,565,493	4,875,000
3/1/2026	-	-	85,313	85,313	-	4,875,000
9/1/2026	2,395,000	3.500%	85,313	2,480,313	2,565,625	2,480,000
3/1/2027	-	-	43,400	43,400	-	2,480,000
9/1/2027	2,480,000	3.500%	43,400	2,523,400	2,566,800	-
Total	\$ 24,445,000		\$ 7,162,810	\$ 31,607,810	\$ 31,607,810	

City of Pharr, Texas UTILITIES

\$14,000,000 Waterworks & Sewer System Revenue Bonds, Series 2007A

DWSRF

ADJUSTED TO \$13,310,000 due to 2009 and 2010 drawdowns never taking place

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
3/1/2014	\$ -	-	\$ 138,796	\$ 138,796	\$ -	\$ 10,190,000
9/1/2014	455,000	2.450%	138,796	593,796	732,593	9,735,000
3/1/2015	-	-	133,223	133,223	-	9,735,000
9/1/2015	470,000	2.450%	133,223	603,223	736,445	9,265,000
3/1/2016	-	-	127,465	127,465	-	9,265,000
9/1/2016	475,000	2.500%	127,465	602,465	729,930	8,790,000
3/1/2017	-	-	121,528	121,528	-	8,790,000
9/1/2017	820,000	2.550%	121,528	941,528	1,063,055	7,970,000
3/1/2018	-	-	111,073	111,073	-	7,970,000
9/1/2018	840,000	2.650%	111,073	951,073	1,062,145	7,130,000
3/1/2019	-	-	99,943	99,943	-	7,130,000
9/1/2019	860,000	2.650%	99,943	959,943	1,059,885	6,270,000
3/1/2020	-	-	88,548	88,548	-	6,270,000
9/1/2020	885,000	2.700%	88,548	973,548	1,062,095	5,385,000
3/1/2021	-	-	76,600	76,600	-	5,385,000
9/1/2021	905,000	2.750%	76,600	981,600	1,058,200	4,480,000
3/1/2022	-	-	64,156	64,156	-	4,480,000
9/1/2022	930,000	2.800%	64,156	994,156	1,058,313	3,550,000
3/1/2023	-	-	51,136	51,136	-	3,550,000
9/1/2023	960,000	2.850%	51,136	1,011,136	1,062,273	2,590,000
3/1/2024	-	-	37,456	37,456	-	2,590,000
9/1/2024	985,000	2.850%	37,456	1,022,456	1,059,913	1,605,000
3/1/2025	-	-	23,420	23,420	-	1,605,000
9/1/2025	1,015,000	2.900%	23,420	1,038,420	1,061,840	590,000
3/1/2026	-	-	8,703	8,703	-	590,000
9/1/2026	590,000	2.950%	8,703	598,703	607,405	-
3/1/2027	-	-	-	-	-	-
9/1/2027	-	2.950%	-	-	-	-
Total	\$ 10,190,000		\$ 2,164,090	\$ 12,354,090	\$ 12,354,090	

City of Pharr, Texas UTILITIES
\$10,000,000 Waterworks & Sewer System Revenue Bonds, Series 2007B
NADBank

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
3/1/2014	\$ -	-	\$ 143,532	\$ 143,532	\$ -	\$ 7,655,000
9/1/2014	425,000	3.750%	143,532	568,532	712,063	7,230,000
3/1/2015	-	-	135,563	135,563	-	7,230,000
9/1/2015	440,000	3.750%	135,563	575,563	711,125	6,790,000
3/1/2016	-	-	127,313	127,313	-	6,790,000
9/1/2016	460,000	3.750%	127,313	587,313	714,625	6,330,000
3/1/2017	-	-	118,688	118,688	-	6,330,000
9/1/2017	475,000	3.750%	118,688	593,688	712,375	5,855,000
3/1/2018	-	-	109,782	109,782	-	5,855,000
9/1/2018	495,000	3.750%	109,782	604,782	714,563	5,360,000
3/1/2019	-	-	100,500	100,500	-	5,360,000
9/1/2019	510,000	3.750%	100,500	610,500	711,000	4,850,000
3/1/2020	-	-	90,938	90,938	-	4,850,000
9/1/2020	530,000	3.750%	90,938	620,938	711,875	4,320,000
3/1/2021	-	-	81,000	81,000	-	4,320,000
9/1/2021	550,000	3.750%	81,000	631,000	712,000	3,770,000
3/1/2022	-	-	70,688	70,688	-	3,770,000
9/1/2022	570,000	3.750%	70,688	640,688	711,375	3,200,000
3/1/2023	-	-	60,000	60,000	-	3,200,000
9/1/2023	595,000	3.750%	60,000	655,000	715,000	2,605,000
3/1/2024	-	-	48,844	48,844	-	2,605,000
9/1/2024	615,000	3.750%	48,844	663,844	712,688	1,990,000
3/1/2025	-	-	37,313	37,313	-	1,990,000
9/1/2025	640,000	3.750%	37,313	677,313	714,625	1,350,000
3/1/2026	-	-	25,313	25,313	-	1,350,000
9/1/2026	665,000	3.750%	25,313	690,313	715,625	685,000
3/1/2027	-	-	12,844	12,844	-	685,000
9/1/2027	685,000	3.750%	12,844	697,844	710,688	0
Total	\$ 7,655,000		\$ 2,324,627	\$ 9,979,627	\$ 9,979,627	

City of Pharr, Texas UTILITIES
\$6,430,000 Waterworks & Sewer System Revenue Refunding Bonds, Series 2008

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
3/1/2014	\$ -	-	\$ 51,300	\$ 51,300	\$ -	\$ 2,850,000
9/1/2014	760,000	3.600%	51,300	811,300	862,600	2,090,000
3/1/2015	-	-	37,620	37,620	-	2,090,000
9/1/2015	780,000	3.600%	37,620	817,620	855,240	1,310,000
3/1/2016	-	-	23,580	23,580	-	1,310,000
9/1/2016	815,000	3.600%	23,580	838,580	862,160	495,000
3/1/2017	-	-	8,910	8,910	-	495,000
9/1/2017	420,000	3.600%	8,910	428,910	437,820	75,000
3/1/2018	-	-	1,350	1,350	-	75,000
9/1/2018	75,000	3.600%	1,350	76,350	77,700	-
Total	\$ 2,850,000		\$ 245,520	\$ 3,095,520	\$ 3,095,520	

City of Pharr, Texas UTILITIES
\$8,725,000 Waterworks & Sewer System Revenue Bonds, Series 2013
DWSRF

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
3/1/2014	\$ -		\$ 80,073	\$ 80,073	\$ -	\$ 8,725,000
9/1/2014	255,000	-	80,073	335,073	415,146	8,470,000
3/1/2015	-		80,073	80,073	-	8,470,000
9/1/2015	255,000	-	80,073	335,073	415,146	8,215,000
3/1/2016	-		80,073	80,073	-	8,215,000
9/1/2016	255,000	-	80,073	335,073	415,146	7,960,000
3/1/2017	-		80,073	80,073	-	7,960,000
9/1/2017	255,000	-	80,073	335,073	415,146	7,705,000
3/1/2018	-		80,073	80,073	-	7,705,000
9/1/2018	255,000	0.130%	80,073	335,073	415,146	7,450,000
3/1/2019	-		79,907	79,907	-	7,450,000
9/1/2019	255,000	0.490%	79,907	334,907	414,814	7,195,000
3/1/2020	-		79,282	79,282	-	7,195,000
9/1/2020	255,000	0.780%	79,282	334,282	413,565	6,940,000
3/1/2021	-		78,288	78,288	-	6,940,000
9/1/2021	255,000	1.080%	78,288	333,288	411,576	6,685,000
3/1/2022	-		76,911	76,911	-	6,685,000
9/1/2022	260,000	1.350%	76,911	336,911	413,822	6,425,000
3/1/2023	-		75,156	75,156	-	6,425,000
9/1/2023	260,000	1.530%	75,156	335,156	410,312	6,165,000
3/1/2024	-		73,167	73,167	-	6,165,000
9/1/2024	265,000	1.670%	73,167	338,167	411,334	5,900,000
3/1/2025	-		70,954	70,954	-	5,900,000
9/1/2025	270,000	1.790%	70,954	340,954	411,908	5,630,000
3/1/2026	-		68,538	68,538	-	5,630,000
9/1/2026	275,000	1.910%	68,538	343,538	412,075	5,355,000
3/1/2027	-		65,911	65,911	-	5,355,000
9/1/2027	280,000	2.010%	65,911	345,911	411,823	5,075,000
3/1/2028	-	-	63,097	63,097	-	5,075,000
9/1/2028	285,000	2.080%	63,097	348,097	411,195	4,790,000
3/1/2029	-	-	60,133	60,133	-	4,790,000
9/1/2029	295,000	2.160%	60,133	355,133	415,267	4,495,000
3/1/2030	-	-	56,947	56,947	-	4,495,000
9/1/2030	300,000	2.230%	56,947	356,947	413,895	4,195,000
3/1/2031	-	-	53,602	53,602	-	4,195,000
9/1/2031	305,000	2.300%	53,602	358,602	412,205	3,890,000
3/1/2032	-	-	50,095	50,095	-	3,890,000
9/1/2032	310,000	2.360%	50,095	360,095	410,190	3,580,000
3/1/2033	-	-	46,437	46,437	-	3,580,000
9/1/2033	320,000	2.400%	46,437	366,437	412,874	3,260,000
Total	\$ 5,465,000		\$ 2,797,577	\$ 8,262,577	\$ 8,262,577	\$ 3,260,000

City of Pharr, Texas UTILITIES

\$8,725,000 Waterworks & Sewer System Revenue Bonds, Series 2013, Cont.

DWSRF

	Principal	Coupon	Interest	Total P+I	Fiscal Total	Balance
3/1/2034	\$ -	-	\$ 42,597	\$ 42,597	\$ -	\$ 3,260,000
9/1/2034	325,000	2.450%	42,597	367,597	410,194	2,935,000
3/1/2035	-	-	38,616	38,616	-	2,935,000
9/1/2035	335,000	2.500%	38,616	373,616	412,231	2,600,000
3/1/2036	-	-	34,428	34,428	-	2,600,000
9/1/2036	345,000	2.550%	34,428	379,428	413,856	2,255,000
3/1/2037	-	-	30,029	30,029	-	2,255,000
9/1/2037	355,000	2.590%	30,029	385,029	415,059	1,900,000
3/1/2038	-	-	25,432	25,432	-	1,900,000
9/1/2038	360,000	2.630%	25,432	385,432	410,864	1,540,000
3/1/2039	-	-	20,698	20,698	-	1,540,000
9/1/2039	370,000	2.660%	20,698	390,698	411,396	1,170,000
3/1/2040	-	-	15,777	15,777	-	1,170,000
9/1/2040	380,000	2.680%	15,777	395,777	411,554	790,000
3/1/2041	-	-	10,685	10,685	-	790,000
9/1/2041	390,000	2.700%	10,685	400,685	411,370	400,000
3/1/2042	-	-	5,420	5,420	-	400,000
9/1/2042	400,000	2.710%	5,420	405,420	410,840	-
Total	\$ 3,260,000		\$ 447,363	\$ 3,707,363	\$ 3,707,363	
Grand Total	\$ 8,725,000		\$ 3,244,940	\$ 11,969,940	\$ 11,969,940	



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CITY OF PHARR
AD VALOREM TAX REVENUE AND DISTRIBUTION
SUMMARY

Calendar Year Fiscal Year	2003 2003-2004	2004 2004-2005	2005 2005-2006	2006 2006-2007	2007 2007-2008	2008 2008-2009	2009 2009-2010	2010 2010-2011	2011 2011-2012	2012 2012-2013	2013 2013-2014
LAND MARKET VALUE	\$ 540,256,685	\$ 567,337,401	\$ 583,592,721	\$ 691,917,328	\$ 730,482,127	\$ 1,012,889,618	\$ 1,036,749,268	\$ 1,044,112,922	\$ 1,046,447,323	\$ 1,052,988,660	\$ 1,061,376,122
IMPROVEMENTS-HOMESITE	273,103,088	326,961,752	354,792,703	381,314,593	450,843,430	465,618,398	478,884,365	488,915,754	491,035,265	502,245,835	499,545,600
IMPROVEMENTS-NON HOMESITES	510,495,053	570,742,113	618,888,462	687,892,767	780,514,223	865,068,624	882,610,712	947,260,745	963,714,077	1,027,288,392	1,063,516,888
PERSONAL PROPERTY	130,142,035	165,457,043	162,457,708	172,167,072	195,895,995	213,847,032	242,187,004	265,721,778	256,980,163	265,359,007	320,085,024
MINERALS	41,692,810	49,042,371	52,742,207	54,079,270	51,312,443	52,231,740	49,303,210	16,864,741	11,027,409	11,041,527	9,131,857
TOTAL MARKET VALUE	1,495,689,671	1,679,540,680	1,774,473,801	1,987,371,030	2,209,048,218	2,609,655,412	2,689,734,559	2,762,875,940	2,769,204,237	2,858,923,421	2,953,655,491
EXEMPTIONS											
AG EXEMPTIONS	77,799,896	82,384,158	77,501,869	112,443,498	103,203,113	134,506,943	144,277,351	144,219,613	146,946,839	144,813,749	146,596,827
HOMESTEAD CAP	8,161,398	6,984,000	4,008,182	4,629,664	23,713,065	23,332,829	12,703,529	8,095,094	5,774,279	4,555,630	4,095,111
TAX ABATEMENTS	5,881,568	12,738,239	13,305,616	10,342,764	6,878,043	2,774,514	2,122,019	6,206,218	4,102,564	1,967,133	642,006
DISABLED VETERANS	1,433,189	1,602,920	1,696,421	1,854,587	2,139,440	2,301,422	5,337,116	7,119,488	8,052,326	8,833,460	8,974,025
FULL EXEMPTIONS	170,658,172	193,446,101	203,085,944	208,841,689	234,460,911	290,477,824	306,380,769	372,690,550	379,559,896	431,070,163	441,516,797
FREEPORT EXEMPTIONS	765,295	2,424,841	3,497,957	2,383,952	11,469,002	21,665,583	25,542,051	20,615,082	26,413,611	36,885,195	50,582,583
OVER 65	27,616,588	28,441,455	29,168,364	29,517,279	30,282,975	30,961,287	31,513,127	31,759,363	33,823,036	34,326,984	34,516,501
DISABLE PERSON	-	-	-	-	-	-	-	-	-	-	-
MOBILE HOME	113,944	7,069	6,844	6,632	-	-	-	-	-	-	-
HOUSE BILL	3,434	1,336	1,881	2,047	803	926	2,573	47,879	-	-	-
POLLUTION	-	-	-	-	-	-	-	181,240	-	-	-
HISTORICAL	51,395	-	54,829	54,829	54,829	87,745	87,745	87,741	87,336	87,331	87,331
TOTAL EXEMPTIONS	292,484,879	328,030,119	332,327,907	370,076,941	412,202,181	506,109,073	527,968,280	591,022,268	604,759,887	662,539,645	687,011,181
PENDING PROTEST	10,234,103	10,001,589	15,529,806	14,551,335	32,487,104	77,796,098	40,255,162	2,828,180	-	-	-
NET TAXABLE VALUE	\$ 1,213,438,895	\$ 1,361,512,150	\$ 1,457,675,700	\$ 1,631,845,424	\$ 1,829,333,141	\$ 2,181,342,437	\$ 2,202,021,341	\$ 2,174,681,852	\$ 2,164,444,350	\$ 2,196,383,776	\$ 2,266,644,310
ASSESSMENT RATIO	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
PROPOSED TAX RATE/\$100	\$ 0.68312	\$ 0.68312	\$ 0.68312	\$ 0.68312	\$ 0.68312	\$ 0.68185	\$ 0.68000	\$ 0.68000	\$ 0.68000	\$ 0.68000	\$ 0.68000
ESTIMATED TAX LEVY	8,289,244	9,300,762	9,957,674	11,147,462	12,496,541	14,873,483	14,973,746	14,787,837	14,718,222	14,935,410	15,413,181
FROZEN LEVY LOSS	-	-	-	(33,763)	(79,445)	(120,000)	-	-	-	-	-
TOTAL LEVY	8,289,244	9,300,762	9,957,674	11,113,699	12,417,096	14,753,483	14,973,746	14,787,837	14,718,222	14,935,410	15,413,181
ESTIMATED % OF COLLECTION	90%	90.5%	90.5%	91%	91%	91%	90%	90%	92%	92%	92%
ESTIMATED TAX COLLECTION	7,460,319	8,417,189	9,011,695	10,113,466	11,299,557	13,425,670	13,476,371	13,309,053	13,540,764	13,740,577	14,180,127
ESTIMATED DEL. TAX COLLECTION	510,000	675,000	770,000	825,000	789,140	750,000	795,000	920,000	960,000	960,000	960,000
ESTIMATED TAX FUNDS AVAILABLE	\$7,970,319	\$9,092,189	\$9,781,695	\$10,938,466	\$12,088,697	\$14,175,670	\$14,271,371	\$14,229,053	\$14,580,764	\$14,700,577	\$15,140,127

GENERAL FUND (M&O)

CURRENT YEAR TAX											
Current Tax Rate	\$0.59622	\$0.60165	\$0.59313	\$0.59313	\$0.59613	\$0.60294	\$0.60180	\$0.60180	\$0.60210	\$0.60260	\$0.60260
Current Distribution Percentage	87%	88%	87%	87%	87%	88%	89%	89%	89%	89%	89%
Amount	\$6,511,289	\$7,413,342	\$7,824,550	\$8,781,181	\$9,860,647	\$11,871,927	\$11,926,589	\$11,778,512	\$11,989,550	\$12,176,576	\$12,566,095
DELINQUENT TAX											
Amount	430,000	585,000	670,000	715,000	700,000	663,200	703,000	820,000	850,000	850,000	850,000
SUB TOTAL											
Current Tax Rate	\$0.59622	\$0.60165	\$0.59313	\$0.59313	\$0.59613	\$0.60294	\$0.60180	\$0.60180	\$0.60210	\$0.60260	\$0.60260
Current Distribution Percentage	87%	88%	87%	87%	87%	88%	89%	89%	89%	89%	89%
Amount	\$6,941,289	\$7,998,342	\$8,494,550	\$9,496,181	\$10,560,647	\$12,535,127	\$12,629,589	\$12,598,512	\$12,839,550	\$13,026,576	\$13,416,095

DEBT SERVICE FUND (I & S)

CURRENT YEAR TAX											
Current Tax Rate	\$0.08690	\$0.08147	\$0.08999	\$0.08999	\$0.08699	\$0.07891	\$0.07820	\$0.07820	\$0.07790	\$0.07740	\$0.07740
Current Distribution Percentage	13%	12%	13%	13%	13%	12%	12%	12%	11%	11%	11%
Amount	\$949,030.56	\$1,003,847.67	\$1,187,144.94	\$1,332,285.43	\$1,438,910.43	\$1,553,742.92	\$1,549,782.69	\$1,530,541.09	\$1,551,213.98	\$1,564,000.96	\$1,614,032.08
DELINQUENT TAX											
Amount	80,000	90,000	100,000	110,000	89,140	86,800	92,000	100,000	110,000	110,000	110,000
SUB TOTAL											
Current Tax Rate	\$0.0869	\$0.0815	\$0.0900	\$0.0900	\$0.0870	\$0.0789	\$0.0782	\$0.0782	\$0.0779	\$0.0774	\$0.0774
Current Distribution Percentage	13%	12%	13%	13%	13%	12%	12%	12%	11%	11%	11%
Amount	\$1,029,031	\$1,093,848	\$1,287,145	\$1,442,285	\$1,528,050	\$1,640,543	\$1,641,783	\$1,630,541	\$1,661,214	\$1,674,001	\$1,724,032
TOTAL											
Current Tax Rate	\$0.68312	\$0.68312	\$0.68312	\$0.68312	\$0.68312	\$0.68185	\$0.68000	\$0.68000	\$0.68000	\$0.68000	\$0.68000
Current Distribution Percentage	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Amount	\$7,970,319	\$9,092,189	\$9,781,695	\$10,938,466	\$12,088,697	\$13,175,670	\$14,271,371	\$14,229,053	\$14,500,764	\$14,700,577	\$15,140,127

City of Pharr

Current Property Tax Analysis - Cash Collections

MONTH	Tax Yr 2007 FY 07/08	Tax Yr 2008 FY 08/09	Tax Yr 2009 FY 09/10	Tax Yr 2010 FY 10/11	Tax Yr 2011 FY 11/12	Tax Yr 2012 FY 12/13	Difference FY 12/13 - FY 11/12
OCT.	555,092	139,500	88,747	61,748	73,240	35,962	(37,277)
NOV.	912,642	494,627	690,655	863,479	714,226	809,043	94,818
DEC.	2,768,330	3,623,450	3,980,702	4,182,581	2,097,974	2,203,776	105,802
JAN.	4,913,545	5,876,621	3,375,811	5,626,517	4,264,422	4,714,974	450,552
FEB.	1,019,633	1,677,831	3,703,857	1,384,613	4,855,926	4,581,914	(274,012)
MAR.	320,128	476,003	763,310	677,840	810,207	709,683	(100,524)
APR.	231,844	245,275	286,589	233,526	302,616	317,955	15,338
MAY	270,594	201,463	237,195	205,436	267,551	243,624	(23,927)
JUN.	267,154	329,610	229,939	151,604	102,700	162,991	60,291
JUL.	158,829	119,607	114,766	72,012	164,298	158,652	(5,646)
AUG.	142,661	82,997	128,463	65,927	91,949	83,845	(8,105)
SEP.	73,774	123,823	93,954	41,755	25,729		
TOTAL	11,634,227	13,390,806	13,693,988	13,567,038	13,770,839	14,022,419	277,309

1st Six Month Collection & % of Total Collection

\$	10,489,370	\$	12,288,032	\$	12,603,082	\$	12,796,778	\$	12,815,995	\$	13,055,352
	90%		92%		92%		94%		93%		93%

INCREASE/(DECREASE) IN CURRENT PROPERTY TAX COLLECTION

\$	1,478,018	\$	1,756,580	\$	303,181	\$	(126,950)	\$	203,801	\$	277,309
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INCREASE FROM PREVIOUS YEAR

14.55%	15.10%	2.26%	-0.93%	1.50%	2.02%
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BUDGET VS. ACTUAL VARIANCE ANALYSIS

\$	11,337,400	\$	13,022,670	\$	13,449,760	\$	13,310,000	\$	13,541,000	\$	13,741,000
\$	296,827	\$	368,136	\$	244,228	\$	257,038	\$	229,839	\$	281,419
2.62%	2.83%	1.82%	1.93%	1.70%	2.05%						

City of Pharr **Delinquent Property Tax Analysis - Cash Collections**

	Tax Yr 2007 FY 07/08	Tax Yr 2008 FY 08/09	Tax Yr 2009 FY 09/10	Tax Yr 2010 FY 10/11	Tax Yr 2011 FY 11/12	Tax Yr 2012 FY 12/13	Difference FY 12/13 - FY 11/12
MONTH							
OCT.	123,777	61,599	81,893	89,961	104,709	52,985	(51,724)
NOV.	49,678	71,419	63,694	134,574	119,311	50,072	(69,239)
DEC.	85,739	107,050	88,328	124,939	104,541	66,093	(38,448)
JAN.	120,731	129,202	118,350	104,543	66,064	52,671	(13,394)
FEB.	111,196	146,099	136,846	92,967	88,374	87,962	(412)
MAR.	80,076	108,295	120,986	103,391	123,621	92,212	(31,409)
APR.	84,813	89,344	100,405	89,776	98,450	66,850	(31,600)
MAY	87,984	78,883	66,705	70,464	103,455	66,287	(37,168)
JUN.	57,192	70,156	63,569	44,559	45,630	38,227	(7,403)
JUL.	38,112	52,911	47,945	36,785	88,708	64,203	(24,505)
AUG.	42,113	56,713	58,401	47,775	52,143	63,959	11,816
SEP.	56,332	35,683	71,425	50,795	55,652	-	-
TOTAL	937,742	1,007,354	1,018,546	990,531	1,050,658	701,519	(293,486)

AVERAGE PER MONTH
\$ 78,145 \$ 83,946 \$ 84,879 \$ 82,544 \$ 87,555 \$ 58,460

INCREASE/(DECREASE) IN DELINQUENT PROPERTY TAX COLLECTION
\$ 133,866 \$ 69,612 \$ 11,192 \$ (28,015) \$ 60,127 \$ (293,486)

INCREASE FROM PREVIOUS YEAR
16.65% 7.42% 1.11% -2.75% 6.07% -29.50%

BUDGET VS. ACTUAL VARIANCE ANALYSIS
\$ 825,000 \$ 789,140 \$ 750,000 \$ 920,000 \$ 960,000 \$ 960,000
\$ 112,742 \$ 218,214 \$ 268,546 \$ 70,531 \$ 90,658 \$ (258,481)
13.67% 27.65% 35.81% 7.67% 9.44% -26.93%

ORDINANCE NO: O-2013-____

**AN ORDINANCE SETTING THE TAX RATE AND LEVYING
AD VALOREM TAXES FOR THE CITY OF PHARR, TEXAS
BEGINNING FISCAL YEAR OCTOBER 1, 2013 AND ENDING
SEPTEMBER 30, 2014, DIRECTING THE ASSESSMENT AND
COLLECTION THEREOF, DECLARING AN EMERGENCY
AND AN EFFECTIVE DATE**

**BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF
PHARR, TEXAS:**

WHEREAS, the Board of Commissioners finds that the tax rate for the fiscal year 2013-2014, as hereinafter levied for current operating expenses, and capital outlays, to pay interest and to provide the sinking fund on outstanding bonds of the City issued for municipal purposes must be levied to provide the revenue requirements of the approved and adopted budget for said fiscal year.

**WHEREAS, THIS TAX RATE WILL RAISE LESS TAXES FOR
INTEREST & SINKING THAN LAST YEAR'S TAX RATE.**

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF CITY
COMMISSIONERS OF THE CITY OF PHARR, TEXAS:**

SECTION 1: That there is hereby fixed, levied and assessed for the fiscal year beginning October 1, 2013, and ending September 30, 2014, an ad valorem tax of on each \$100 valuation of property within the limits of the City of Pharr and not exempt from taxation by valid law; that such ad valorem tax shall be apportioned between the interest and sinking fund and the general fund as follows:

M & O	\$.6050
I & S	\$ <u>.0750</u>
TOTAL RATE	\$.6800

SECTION 2: The Tax Assessor and Collector of the City of Pharr, is hereby directed to assess for such fiscal year the rate herein fixed and levied, and to collect such taxes in accordance with this Ordinance.

SECTION 3: The fact that the fixing and levying of Ad Valorem taxes is of great importance to the order, health, safety and general welfare of the public creates an emergency. The requirement that this Ordinance is to be read on three (3) separate meetings is hereby waived and dispensed with and this Ordinance shall take effect and be in full force from and after its passage and approval. Publication may also be in caption form as allowed under Section 9 of the Pharr City Charter.

**APPROVED AND ADOPTED BY THE BOARD OF CITY COMMISSIONERS OF
THE CITY OF PHARR, TEXAS, on this the 26th day of September, 2013.**

CITY OF PHARR


LEOPOLDO "POLO" PALACIOS, JR. MAYOR

ATTEST:


HILDA PEDRAZA, CITY CLERK

GLOSSARY

Accrual Accounting: A form of accounting attempting to record the financial effects on an enterprise of transactions and other events and circumstances that have cash consequences for an enterprise in the period in which those transactions occur.

Ad Valorem Tax: Tax on property imposed at a rate percent and based on the value commonly referred to, as property taxes are the charges levied on all real, and certain personal property according to the property's assessed valuation and the tax rate, in compliance with the State Property Tax Code.

Appraised Value: To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation: Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

Appropriation Ordinance: The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value: The total taxable value placed on real estate and other property as a basis for levying taxes.

Authorized Personnel: Personnel slots, which are authorized in the adopted budget to be filled during the year.

Balanced Budget: A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses.

Bond: A written promise to pay a sum of money on a specific date at a specific interest rate. The interest payments and repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, streets, and bridges.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period (a fiscal year) and the proposed means of financing them. Prepared for adoption and approved by the City Commission.

Budget Calendar: The schedule of key dates that the City follows in the preparation and adoption of the budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message: A general discussion of the proposed budget as presented in writing by the City Manager and Finance Director to the City Commission.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay: Expenditures which result in the acquisition of an addition to fixed assets, such as equipment, remodeling, minor building improvements and vehicles, that are funded from the operating budget benefiting current and future fiscal years.

City Commission: The Mayor and six Commissioners collectively acting as the legislative and policymaking body of the City.

City Manager: The individual selected by the City Commission, who is responsible for the administration of the affairs of the City.

Civil Service Personnel: All certified police officers and fire fighters.

Coding: A system of numbering used to designate funds, departments, division, etc., in such a manner that the number quickly reveals required information.

Contracted Services: Payment for goods or services rendered and furnished to a government based on a contract(s) used in operation benefiting the current fiscal year.

Current Taxes: Taxes levied and becoming due within one year from October 1 to September 30.

Debt Service: Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund: The Debt Service Fund, also known as the interest and sinking fund, was established to account for funds needed to make principal and interest payments on outstanding bonds when due.

Deficit: Expenditures are greater than revenues. The amount by which spending exceeds income.

Delinquent Taxes: Taxes remaining unpaid on and after the due date on which a penalty for nonpayment is attached.

Department: A functional and administrative entity created to carry out specified public services.

Depreciation: The portion of the cost of a fixed asset, which is charged as an expense during the fiscal year. In accounting for depreciation the cost of a fixed asset, less any salvage value, is prorated over the estimated life of such an asset, and each period is charged with a portion of such cost. Through this process the entire cost of the asset is ultimately charged off as an expense.

Distinguished Budget: A voluntary program administered by the Government Finance Officers Association. This program encourages governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprise-where the intent is that the cost of providing goods or services to the general public on a continual basis are financed or recovered primarily through user charges.

Expenditure: A decrease in the net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expense: Charges incurred (whether paid immediately or unpaid) for operation, maintenance, interest and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year: The twelve-month financial period that is designated by the City signifying the beginning and ending period for recording financial transactions. The City of Pharr has specified October 1 to September 30 as its fiscal year.

Fixed Assets: An asset of a long-term nature, which is intended to continue to be held or used, such as land, building, improvements other than buildings, machinery, and equipment. Useful life of at least 3 years and a cost of at least \$5,000.

Flow of Financial Resources: The operating results of this measurement focus show the extent to which financial resources obtained during the period are sufficient to cover claims against financial resources incurred during the period.

Franchise: A special privilege granted by a government permitting the continued use of public property, such as City streets, improvements other than buildings, machinery, and equipment.

Franchise Fee: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function: Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund: A fiscal and accounting entity with a self balancing set of accounts that record financial transactions cash and /or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities (assets minus liabilities). Accumulated balances are the result of continual excess of revenues over expenditures/expenses. A negative fund balance is a deficit balance.

GASB-34: The Governmental Accounting Standards Board (GASB) issued Statement 34 in June 1999. The intent of GASB Statement 34 is to more accurately reflect the financial activities of state and local governments in their financial reports. This statement represents the most significant changes made to governmental accounting and financial reporting standards since the Board's inception. GASB-34 provided the basic guidelines for the preparation of government financial statements and allowing comparisons among governments of similar size.

General Obligation Bonds: Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

General Fund: The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund Revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, library, and general administration.

Governmental Funds: Four fund types used to account for a government's business-type activities. These are the General Fund, the Special Revenue Fund, the Debt Service Fund and the Capital Projects Fund.

Income: Proprietary fund excess of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

Infrastructure: Long-term capital assets in the City of Pharr that are used to provide the standard services to the residents. Examples of these items include streets, water lines, wastewater lines, etc....

Internal Service Funds: Internal service funds were established to finance and account for services, materials and supplies furnished to the various departments of the City and, on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

Inter-Fund Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund.

Materials/Supplies: Purchase of expendable goods to be used in operation classified as a current operating expenditure benefiting the current fiscal period.

Maintenance: All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems, and land.

Modified Accrual: The accrual basis of accounting adapted to governmental fund type expendable trust funds and agency funds spending a measurement focus. Under it revenues are recognized when they become both “measurable” and “available to finance expenditures of the current period”. Expenditures are recognized when the related fund liability is incurred.

Objective: A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget: Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs: Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Ordinance: A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Performance Indicator: Variables that measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services: The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Projected Revenues: The amount of projected revenues to be collected, which are necessary to fund expenditures based on prior history and analysis of charges and fees that are assessed.

Proprietary Funds: Two fund types used to account for a government's business-type activities (e.g. activities that receive a significant portion of their funding through user charges). These are the Enterprise Fund and Internal Service Fund.

Reimbursement: Repayments of amount remitted on behalf of another party. Inter-fund transactions, which constitute reimbursements of a fund for expenditures initially made from it, which are properly applicable to another fund.

Retained Earnings: An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue: An increase in assets due to the performance of a service or the sale of goods. In the General Fund revenues are recognized when earned, measurable, and reasonably assured to be received within sixty days.

Revenue Bonds: Bonds, which principal and interest, are payable exclusively from a revenue source pledged as the payment source before issuance.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Sinking Fund: Location where funds are deposited per the debt requirements and to be used to meet the semi-annual principal and/or interest payments.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures of specific purposes.

Tax Base: The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy: The total amount of tax is stated in terms of a unit of the tax base. The assessor applies the rate to taxable value to compute a tax due on each property.

Tax Rate: The amount of tax that is stated in terms of units of the tax base. The assessor applies the rate to taxable value to compute a tax due on each property.

Tax Rate Limit: The maximum rate at which a government may levy a tax. A maximum tax rate permitted by the Constitution of the State of Texas and City Charter is \$2.50 per \$100 of assessed value.

Traditional Budget: The budget of a government wherein expenditures are based entirely or primarily on objects of expenditures.

Working Capital: Current Assets less Current Liabilities.



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